			** PUBLIC DISCLOSURE COPY Return of Organization Exempt From		ncome Tax	OMB No. 1545-0047
For	_ Q	90	. .			
101			Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code Do not enter social security numbers on this form as it ma			
Depa Inter	artment nal Reve	of the Treasury enue Service	Go to www.irs.gov/Form990 for instructions and the lat	-	•	Open to Public Inspection
Α	For th	e 2023 calend	ar year, or tax year beginning $ m JUL1$, $2023 m$ and endin	g J	UN 30, 2024	
	Check if applicab	le: C Name or	forganization		D Employer identif	ication number
	Addre	ратт	ENT ADVOCATE FOUNDATION			
F	Name	,	usiness as		54-18063	17
F	Initial		and street (or P.O. box if mail is not delivered to street address) Room	/suite	E Telephone number	
	 Final returr	121	BUTLER FARM ROAD		800.532.	
	termi ated	n-	own, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	243,622,526.
	Amer returr		TON, VA 23666		H(a) Is this a group r	return
	Appli tion		nd address of principal officer: DR. ALAN J. BALCH		for subordinates	s? Yes X No
	pendi	421 B	UTLER FARM ROAD, HAMPTON, VA 23666		H(b) Are all subordinates i	included? Yes No
<u> </u>	Tax-ex	empt status:		527	If "No," attach a	a list. See instructions
_	Websi		PATIENTADVOCATE.ORG		H(c) Group exemption	
		<u>v</u> –	X Corporation Trust Association Other L	. Year c	of formation: 1996	M State of legal domicile: VA
Pa	art I	Summary				
ė	1		e the organization's mission or most significant activities: <u>PATIENT</u> S A NATIONAL 501 (C)(3) NON-PROFIT OR			
anc						
/ern	2	Check this bo				1 4 -
Governance	4		ting members of the governing body (Part VI, line 1a)			
کە م	5		of individuals employed in calendar year 2023 (Part V, line 2a)		·····	280
Activities &	6		of volunteers (estimate if necessary)			0
ctiv	7 a		d business revenue from Part VIII, column (C), line 12			0.
_	b		business taxable income from Form 990-T, Part I, line 11			0.
					Prior Year	Current Year
e	8	Contributions	and grants (Part VIII, line 1h)		56,660,272.	
Revenue	9	•	ce revenue (Part VIII, line 2g)	-	<u>10,889,711.</u>	
Jev Sev	10		come (Part VIII, column (A), lines 3, 4, and 7d)		8,793,628.	
	11		(Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-	-69,423.	
	12		- add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2	76,274,188. 05,058,200.	
	13		nilar amounts paid (Part IX, column (A), lines 1-3)		03,038,200.	
	40	•	to or for members (Part IX, column (A), line 4) r compensation, employee benefits (Part IX, column (A), lines 5-10)		19,694,827.	
ses	16a		undraising fees (Part IX, column (A), line 11e)		0.	0.
Expenses	b		ing expenses (Part IX, column (D), line 25) 1,271,422.			
Ĕ	17		es (Part IX, column (A), lines 11a-11d, 11f-24e)		8,448,271.	9,461,967.
			s. Add lines 13-17 (must equal Part IX, column (A), line 25)	3	33,201,298.	274,207,632.
	19		expenses. Subtract line 18 from line 12	-	56,927,110.	-30,729,460.
OL	<u> </u>			_	jinning of Current Year	End of Year
t Assets or	20	Total assets (F	Part X, line 16)		45,144,684.	
it As	21		(Part X, line 26)		<u>33,351,723.</u>	
	22		fund balances. Subtract line 21 from line 20	3	11,792,961.	281,173,923.
	art II	-			and the state of the state	a la sudada su 11. 11. 4. 4. 1
UNC	ier pen	anies of perjury,	I declare that I have examined this return, including accompanying schedules and s	lateme	nis, and to the best of m	y knowledge and belief, it is

true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign	Signature of officer		Date					
Here	DR. ALAN J. BALCH, CHIEF							
	Type or print name and title							
	Print/Type preparer's name	Preparer's signature	Date	Check	PTIN			
Paid	HUGH BARLOW	HUGH BARLOW	12/06/	/24 self-employed	P00422004			
Preparer	Firm's name BROWN , EDWARDS &	COMPANY, LLP		Firm's EIN 54-	4-0504608			
Use Only	Firm's address 701 TOWN CENTER I	DRIVE, SUITE 700						
	NEWPORT NEWS, VA	23606		Phone no. $757 -$	873-1033			
May the IF	RS discuss this return with the preparer shown ab	ove? See instructions			X Yes No			
LHA For	Paperwork Reduction Act Notice, see the sepa	rate instructions. 332001 12-21-23			Form 990 (2023)			
S	EE SCHEDULE O FOR ORGANTZ	ATTON MISSION STATEM	ENT COI	ΝͲΤΝΙΙΔͲΤΟ	N			

 SEE
 SCHEDULE
 O
 FOR
 ORGANIZATION
 MISSION
 STATEMENT
 CONTINUATION

	Check if Schedule O contains a response or note to any line in this Part III	<u></u>	X
1	Briefly describe the organization's mission:		_
	PATIENT ADVOCATE FOUNDATION (PAF) IS A NATIONAL 501 (C)(3		
	ORGANIZATION THAT PROVIDES PROFESSIONAL CASE MANAGEMENT A		L
	AID SERVICES TO AMERICANS WITH CHRONIC, LIFE THREATENING		
	DEBILITATING ILLNESSES. PAF CASE MANAGERS SERVE AS ACTIVE	LIAISONS	
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	Yes	XN
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes	XN
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as n	neasured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other	s, the total expenses, a	nd
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$ 254, 259, 395. including grants of \$ 245, 801, 793.) (Revenue	e\$	
	FINANCIAL SUPPORT PROGRAMS		
	FOR OVER 20 YEARS, PAF'S CO-PAY RELIEF PROGRAM (CPR) HAS	PROVIDED	
	FINANCIAL ASSISTANCE FOR CO-PAYMENTS, CO-INSURANCE AND DE	DUCTIBLES	
	REQUIRED BY A PATIENT'S INSURER FOR MEDICATIONS PRESCRIBE	D TO TREAT	
	AND/OR MANAGE THE PATIENT'S DISEASE.		
	IN FY 2023/2024 PAF'S CO-PAY RELIEF PROGRAM EXPANDED ITS	IMPACT THRO	UGH
	THE ADDITION OF FOUR (4) NEW GENERAL FUNDS, ASSISTING PAT		
	(5) NEW HEALTH EQUITY (HE) FUNDS AND FORTY-NINE (49) EXIS		
	INCLUDING:		
	ACROMEGALY, ACUTE MYELOID LEUKEMIA, ALZHEIMER'S DISEASE H	IE.	
	AMYLOIDOSIS, ASTHMA, BILE DUCT CANCER, BREAST CANCER, BR		HE.
1b		e\$ 8,077,	
ŧIJ	NON-PROFIT SERVICE AGREEMENTS		
	IN 2009, THE FOUNDATION ENTERED INTO A TRANSPARENT SERVIC	 די	
	ADMINISTRATION AGREEMENT WITH A NATIONAL NONPROFIT ORGANI		
	FOUNDATION HAS BEEN ENGAGED TO PROVIDE FULL SERVICE, TRAN		
	ADMINISTRATION SERVICES TO QUALIFIED PATIENTS THAT ENTER		v
	ASSISTANCE AND PATIENT FINANCIAL AID PROGRAMS. THE FOUNDA		
	TO PROVIDE THIS CONTRACTUAL SERVICE DURING 2024 AND 2023		
			24
	FOUNDATION ADMINISTERED SERVICES TO 70,982 AND 69,619 PAT	TENTS IN 20	24
	AND 2023, RESPECTIVELY, THROUGH THIS SERVICE AGREEMENT.		
	7 710 040 110 500	100	F10
łc		120,	512.
	CASE MANAGEMENT SERVICES		0170
	FOR 28 YEARS, THE FOUNDATION HAS PROVIDED CASE MANAGEMENT		ONS
	FOR CRITICALLY OR CHRONICALLY ILL PATIENTS ACROSS THE NAT		
	MISSION IS TO HELP PATIENTS CONNECT WITH AND MAINTAIN ACC		
	PRESCRIBED HEALTHCARE SERVICES AND MEDICATIONS, NAVIGATE		
	BARRIERS, FIND RESOURCES TO SUPPORT COST-OF-LIVING EXPENSE		
	TREATMENT, EVALUATE AND SUSTAIN HEALTH INSURANCE COVERAGE	I, AND MANAG	E
	OR REDUCE OUT-OF-POCKET MEDICAL AND LIVING EXPENSES.		
	PAF'S PROFESSIONAL CASE MANAGEMENT SERVICES ARE OFFERED A	AT NO COST T	0
	PATIENTS AND THEIR FAMILIES. WE COLLABORATE CLOSELY WITH		
	THEIR LOVED ONES, AND THEIR CARE TEAMS, OFTEN TAKING THE		
1d	Other program services (Describe on Schedule O.)		
	(Expenses \$ including grants of \$) (Revenue \$	١	
	Total program service expenses 269,917,399.	/	
۱e			
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rm	990	(2023)	

Form 990 (2023) PATIENT ADVOCATE FOUNDATION Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	L
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		<u> </u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		_X_
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<u> </u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			37
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u> </u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			77
_	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			v
40	If "Yes," complete Schedule D, Part IV	9		_X_
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		х	
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10	A	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
_	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	110	х	
L	Part VI Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	<u>11a</u>	- 11	
D		11b		х
~	assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			- 23
U	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
Ь	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a		14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<u> </u>
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			v
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	900	
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Form 990 (2023) PATIENT ADVOCATE FOUNDATION Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		37	
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	~		x
I -	Schedule K. If "No," go to line 25a	24a		
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	24c		
Ь	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	240 24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	ZTU		
200	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	200		
-	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L. Part I	25b		х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	X	
с	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If		37	
	"Yes," complete Schedule L, Part IV	28c	X	
29	Did the organization receive more than \$25,000 in noncash contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			х
04	contributions? If "Yes," complete Schedule M	30 31		X
31 32	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete</i>	31		<u></u>
32		32		х
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	52		
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
•••	Part V, line 1	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36	Х	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pa				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 92			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		х	
00005	(gambling) winnings to prize winners?	1c		(2023)
JJ2004	I 12-21-23	FOUL		(2023)

Part IV Statements Regarding Other IRS Filings and Tax Compliance continued 2a Enter the number of employees reported on Form W3. Transmittal of Wage and Tax Statements. 28.0 28.0 b If a test one is reported on Ime 2a, dd the capacitation file all required federal employment tax returns? 28.0 X b If a test one is reported molem 2a, dd the capacitation file all required federal employment tax returns? 28.0 X b If "res, "nanitation have unabled bancess groes tax do the an exploration on a during the year? 3a. X b If "res, "nanitation have unables the association is a bank account, securities account, or other tinancial account? 4a. X b If "res," return the mane dthe foreign occurity 5a. X b Was the capacitation in active accounts in the association securities account, or other tinancial account? 5a. X b Was the capacitation in active accounts in teacos of 150 core approximation for accounts in teacos of 150 core approximation for accounts in teacos of 150 core approximation accounts in teacos of 150 core approximation in account approximation accounts? 5a. X b Was indicated bance and approximation in account approximation in account approximation accounts? 5a. X	Form	990 (2023) PATIENT ADVOCATE FOUNDATION		54-1806	317	P	age 5
2a Enter the number of employees reported on Form W.3. Transmittal of Wege and Tax Statements. 2a 280 b If at least one is reported on line 2a, dd the organization line al required federal employment tax returns? 3a X 3b Did the organization have unclude business growth or with number on integed in the war? 3a X 3c March and the form 900-Titer this year? If We 15 lines 3D, provide an explanation on Schedule O 3a X 3c March and the integer ocurity (such as a back account, yearch as the formanical accounts (FBAR). 3a X 3c March and the integer ocurity (such as a back account, yearch and the respin acounty of the organization have and the respin acounty of the value of the growth as on an aptrox and provide tax shafts. 3a X 3c March and the respin acounty in the value of the growth as on an aptrox to a prohibited tax shaft transaction at any time during the tax year? 3a X 3c March and the organization have and angrowth as a contributions? 3a X 3a 3c March and the organization have and the respin acount have that are normally greater than \$100,000, and did the organization solicit an operated tax shaft and normally greater than \$100,000, and did the organization solicit an operated tax shaft and normally greater than \$100,000, and did the organization solicit an operated tax shaft and normally greater than \$100,000, and did the organization solicit an organization neever an tax deductable? 7a<	Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)					
text estimate or the calendar year ending with or within the year covered by this return 2a 280 3a bit dre organization have unrelated builtness gross income of \$1,000 or more during the year? 3a 3a 3a X 3b bit dre organization have unrelated builtness gross income of \$1,000 or more during the year? 3a X 3a bit "res," name during the calendar year, dit the organization have an interest in, or a signature or other authority over, a financial accountly over, a signature or other authority over, a financial accountly over is a prohibit dat sub after transaction at any time during the tax year? 5a X bit "Yes," enter the name of the foreign country 5a X 5a X bit "Yes," enter the name of the foreign country 5a X 5a X bit organization is neity or organization in the transaction at any time during the tax year? 5a X cit "Yes" to ite 6a or 2b, did the organization in fore M889-17 5a X cit "Yes," did the organization include with weary solicitation an express statement that such contributions or gits were not tax deductible ac infrasel provided to the organization include with weary solicitation and express statement that such contributions or gits were not tax deductible ac infrasel provided to the organization infrase groups and the solicitation and express statement that such contributions or gits were not tax deductible ac infrasel provided to the orga						Yes	No
text estimate or the calendar year ending with or within the year covered by this return 2a 280 3a bit dre organization have unrelated builtness gross income of \$1,000 or more during the year? 3a 3a 3a X 3b bit dre organization have unrelated builtness gross income of \$1,000 or more during the year? 3a X 3a bit "res," name during the calendar year, dit the organization have an interest in, or a signature or other authority over, a financial accountly over, a signature or other authority over, a financial accountly over is a prohibit dat sub after transaction at any time during the tax year? 5a X bit "Yes," enter the name of the foreign country 5a X 5a X bit "Yes," enter the name of the foreign country 5a X 5a X bit organization is neity or organization in the transaction at any time during the tax year? 5a X cit "Yes" to ite 6a or 2b, did the organization in fore M889-17 5a X cit "Yes," did the organization include with weary solicitation an express statement that such contributions or gits were not tax deductible ac infrasel provided to the organization include with weary solicitation and express statement that such contributions or gits were not tax deductible ac infrasel provided to the organization infrase groups and the solicitation and express statement that such contributions or gits were not tax deductible ac infrasel provided to the orga	2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
b If a test one is reported on line 2a, dd the organization fiel al regulared federal employment tax retures? 2a X ab Detter organization have unrelated business grows income of 51,000 on med during the year? 3a X ab At any line form 000.1 for this year? if Yet's to line 3b, provide an explanation on Schedule 0 3b X ab Thes," has if field a form 000.1 for this year? if Yet's to line 3b, provide an explanation on Schedule 0 3c X ab Thes," install field a form 000.1 for this year? if Yet's to line 3b, provide an explanation on Schedule 0 3c X b If Yes," install field a form 000.1 for this year? if Yet's to line 3b, provide an explanation on Schedule 7 5a X 5a Det any taxable party notify the organization that are normally greater than \$100,000, and did the organization solid any contributions and are account lay calculate that any contributions or gifs 6a X 6a Det any taxable party notify the ordanization that are normally greater than \$100,000, and did the organization have any receive deductible contributions and party to good and services provided to the party? 7a X 6b H**** The account is the any account lay calculate that are contrally calculater. 7a X 7 Organization have are value of thig opticanthat are contrally opticanthan are calculater than \$100			2a	280			
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Form 990	(2023)
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PATIENT ADVOCATE FOUNDATION

Check if Schedule O contains a response or note to any line in this Part VI

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X

	tion A. Governing Body and Management						
				,		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		15			
	If there are material differences in voting rights among members of the governing body, or if the governing						
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.						
b	Enter the number of voting members included on line 1a, above, who are independent	1b		15			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with a	any other				
	officer, director, trustee, or key employee?				2		X
3	Did the organization delegate control over management duties customarily performed by or under the	direct	supervision				
					3		X X
4	Did the organization make any significant changes to its governing documents since the prior Form 99		s filed?		4		X
5	Did the organization become aware during the year of a significant diversion of the organization's asse	ets?			5		X
6	Did the organization have members or stockholders?				6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap						
	more members of the governing body?				7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, sto	ockho	ders, or				
	persons other than the governing body?				7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	r by the	following:				
а	The governing body?				8a	Х	
b	Each committee with authority to act on behalf of the governing body?				8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read	hed a	t the				
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O				9		X
ec	tion B. Policies (This Section B requests information about policies not required by the Internal Rev	/enue	Code.)				
				r		Yes	No
	Did the organization have local chapters, branches, or affiliates?				10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such cha	apters	, affiliates,				
	and branches to ensure their operations are consistent with the organization's exempt purposes?				10b		
1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	befor	e filing the fo	orm?	11a	Х	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.						
2a	Did the organization have a written conflict of interest policy? If "No," go to line 13				12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	to conf	licts?		12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es," d	escribe				
	on Schedule O how this was done				12c	Х	
3	Did the organization have a written whistleblower policy?				13	Х	
4	Did the organization have a written document retention and destruction policy?				14	Х	
5	Did the process for determining compensation of the following persons include a review and approval	by ind	dependent				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?						
а	The organization's CEO, Executive Director, or top management official				15a	Х	
b	Other officers or key employees of the organization				15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.						
6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem	nent w	ith a				
	taxable entity during the year?				16a		X
		. :to	articination				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	e its p	antioipation				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi	•					
b		ization	's		16b		
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi exempt status with respect to such arrangements? tion C. Disclosure	ization	's		16b		
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ec 7	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed VA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, an for public inspection. Indicate how you made these available. Check all that apply.	ization	's			availal	ble
ec 7	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed <u>VA</u> Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and	ization	's T (section 50			availal	ble
ec 7 3	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed <u>VA</u> Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and for public inspection. Indicate how you made these available. Check all that apply.	ization Id 990 on Sc	's T (section 50 hedule O)	01(c)(3)s	only)		ble
ec 7 8	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed <u>VA</u> Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and for public inspection. Indicate how you made these available. Check all that apply. X Own website X Another's website X Upon request Other (explain)	ization Id 990 on Sc	's T (section 50 hedule O)	01(c)(3)s	only)		ble
ec 7 8	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organic exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed <u>VA</u> Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and for public inspection. Indicate how you made these available. Check all that apply. X Own website X Another's website X Upon request Other (explain Describe on Schedule O whether (and if so, how) the organization made its governing documents, con	ization d 990 on Sc nflict c	's T (section 50 <i>hedule O</i>) f interest pol	01(c)(3)s	only)		ble
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed VA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, an for public inspection. Indicate how you made these available. Check all that apply. X Own website X Another's website X Upon request Other (explain Describe on Schedule O whether (and if so, how) the organization made its governing documents, constatements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's boo CORPORATE OFFICE - 757-873-6668	ization d 990 on Sc nflict c	's T (section 50 <i>hedule O</i>) f interest pol	01(c)(3)s	only)		ble
ec 7 3	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed VA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and for public inspection. Indicate how you made these available. Check all that apply. X Own website X Another's website X Upon request Other (explain Describe on Schedule O whether (and if so, how) the organization made its governing documents, constatements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's boo	ization d 990 on Sc nflict c	's T (section 50 <i>hedule O</i>) f interest pol	01(c)(3)s	only)		

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid. • List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

 List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)							(D)	(E)	(F)
Name and title	Average	(do	not cl		ition		ne	Reportable	Estimated	
	hours per	box	, unles	ss per	rson i	s both	n an	compensation	compensation	amount of
	week		officer and a direct			i/i us		from	from related	other
	(list any hours for	lirecto						the organization	organizations (W-2/1099-MISC/	compensation from the
	related	e or c	stee			Isatec		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	truste	al tru:		yee	im per		1099-NEC)		and related
	below	Individual trustee or director	Institutional trustee	er	Key employee	Highest compensated employee	ner			organizations
	line)	Indiv	Insti	Officer	Key	High emp	Former			
(1) DR. ALAN J. BALCH, PHD	20.00									
CHIEF EXECUTIVE OFFICER	20.00			Х				335,693.	125,000.	14,753.
(2) FRANCES CASTELLOW	40.00									
PRESIDENT OF OPERATIONS				Х				277,795.	0.	12,058.
(3) WILLIAM J. NASON	40.00									
CHIEF FINANCIAL OFFICER				Х				261,480.	0.	28,873.
(4) ANGELA M. WALKER	40.00									
CHIEF OF TALENT MANAGEMENT						X		235,314.	0.	10,525.
(5) CHRISTINE WILSON	40.00									
VP ADVOCACY COMMUNICATIONS						X		199,696.	0.	8,872.
(6) ALAN RICHARDSON	40.00									
FORMER EVP OF STRATEGIC PATIENT SOLU							Х	187,609.	0.	18,465.
(7) SHONTA CHAMBERS	40.00									
EVP OF HEALTH EQUITY INITIATIVES						X		186,410.	0.	19,388.
(8) ERIN BRADSHAW	40.00									
CHIEF OF MISSION DELIVERY						X		185,051.	0.	19,994.
(9) JOHN L. MURPHY	1.00									
FINANCE COMMITTEE CHAIR	1.00	Х		Х				0.	0.	0.
(10) AL BENSON III, MD, FACP	1.00									
BOARD MEMBER	1.00	Х						0.	0.	0.
(11) NORMAN HUBBARD, MBA	1.00									_
BOARD MEMBER	1.00	Х						0.	0.	0.
(12) DAVID M. JACKMAN, MD	1.00									-
BOARD MEMBER		Х						0.	0.	0.
(13) AARON LYSS, MBA	1.00									•
BOARD MEMBER	1	Х						0.	0.	0.
(14) OTIS MAYNARD, ESQ	1.00									•
BOARD PRESIDENT	1.00	Х		Х				0.	0.	0.
(15) LORETTA A. WILLIAMS, PHD, APRN, M	1.00									-
BOARD MEMBER	1.00	Х						0.	0.	0.
(16) PEARL MOORE, RN, MN, FAAN	1.00									_
BOARD IMMEDIATE PAST PRESIDENT		Х						0.	0.	0.
(17) LARRI SHORT, JD	1.00									
BOARD MEMBER	1.00	Х						0.	0.	0.
332007 12-21-23				_	_					Form 990 (2023)

Form 990 (2023) PATIENT A	DVOCATE	F	'OU	ND	AT	10	N		54-18	3063	317	Pa	age 8
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)													
(A) (B) (C) (D) (E)										(F)			
Name and title	Average	(do			ition	l than c	ne	Reportable	Reportable		Est	imate	ed
	hours per	box	, unles	ss per	son i	s both	an	compensation	compensation	n	am	ount	of
	week		cer an I	dad	irecto	r/trust	iee)	from	from related			other	
	(list any	director						the	organizations	I		bensa	
	hours for related	or di	ee			ated		organization	(W-2/1099-MIS	C/		om the	
	organizations	ustee	trust		æ	bens		(W-2/1099-MISC/	1099-NEC)		•	anizati I relate	
	below	ual tr	ional		ploye	t com		1099-NEC)				nizatio	
	line)	Individual trustee or	Institutional trustee	Officer	en en	Highest compensated employee	Former				orya	IIIZali	2112
(18) MAUREEN CULBERTSON	1.00	-	<u> </u>	0	¥	Ξ	Œ			\rightarrow			
BOARD MEMBER	1.00	х						0.		0.			Ο.
(19) ROBERT WINN, MD	1.00	- 23								~			
BOARD MEMBER	1.00	х						0.		0.			0.
(20) DANIEL PRESS, PHD	1.00									_			
BOARD MEMBER	1.00	х						0.		0.			Ο.
(21) VEENA SHANKARAN, MD	1.00												
BOARD MEMBER		Х						0.		0.			0.
(22) DAVID WHITE	1.00												
BOARD MEMBER	1.00	Х						0.		0.			0.
(23) REGINALD TUCKER-SEELEY, MA, SCM	1.00												
BOARD MEMBER	1.00	Х						0.		0.			0.
										\rightarrow			
										-+			
1b Subtotal								1,869,048.	125,00	0.	132	2,92	28.
c Total from continuation sheets to Part VI								0.		0.			0.
d Total (add lines 1b and 1c)								1,869,048.	125,00	0.	132	2,92	28.
2 Total number of individuals (including but n							o re		000 of reportable				
compensation from the organization						,		,	•				8
												Yes	No
3 Did the organization list any former officer,	director, truste	ee, k	key e	mpl	oyee	e, or	hig	hest compensated emp	oyee on				
line 1a? If "Yes," complete Schedule J for s	uch individual										3	X	
4 For any individual listed on line 1a, is the su	m of reportabl	e co	mpe	ensa	tion	and	oth	ner compensation from t	ne organization				
and related organizations greater than \$150	0,000? If "Yes,	" со	mple	ete S	Sche	edule	Jf	or such individual			4	X	
5 Did any person listed on line 1a receive or a	-				-			-	lual for services				
rendered to the organization? If "Yes," com	plete Schedule	e J fo	or si	ıch r	bers	on .				<u></u>	5		Х
Section B. Independent Contractors													
1 Complete this table for your five highest con									, ,	ensat	ion fro	m	
the organization. Report compensation for t	the calendar ye	ear e	endir	ig w	ith c	or wit	thin		ear.				
(A) Name and business	address							(B) Description of s	envices	C	(C ompen		n
		т	<u>תח</u>		12		_	Description of a			omper	ISation	<u> </u>
TEKCLAN SOFTWARE SOLUTION MANI STREET, V PURAM, AMB						'		IT SUPPORT		1	,910	<u>ر</u> ד	12
CROSSCONNECT ENGINEERING,					<u> </u>		-	II SUFFORI		<u> </u>	, , , , , , , , , , , , , , , , , , , ,	,,,,	±4•
JOHNSON BLVD, COLORADO SP					20		·	IT SUPPORT			776	5 30	94.
PHARMACY DATA MANAGEMENT		00	<u> </u>		20		_	PROCESS PHAR	MACY		110	,,,.	/ 1 •
8530 CROSSROADS DR, POLAN		45	14					CLAIMS			580),00	06.
EXPERIAN HEALTH	<i>2,</i> 011 4	<u>-</u> J	<u> </u>				f	<u>~~111110</u>			500	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
PO BOX 886133, LOS ANGELE	S. CA 9	00	88				ŀ	INCOME VERIF	ICATION		196	5,78	84.
ARENT FOX SCHIFF, LLP							Ť				(.,	
P.O. BOX 644672, PITTSBUR	G, PA 1	52	64					COMPLIANCE C	OUNSEL		150),00	00.
2 Total number of independent contractors (in				1 + 0 +	thee		tod	above) who received m	are then				

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

Form 990 (2023)

332008 12-21-23

					ADVOC	ATE FOUNI	DATION		54-1806	317 Page 9
Pa	rt V	/111	Statement of Re	evenue						
			Check if Schedule O	contains a r	response	or note to any lin			(0)	
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under
										sections 512 - 514
nts nts	1		Federated campaigns		1a	50.000				
Contributions, Gifts, Grants and Other Similar Amounts					1b	50,000.				
			Fundraising events		1c	155,851.				
			Related organizations		1d					
			Government grants (contr		1e	907,754.				
er G		f	All other contributions, gifts,							
Ęġ			similar amounts not included		1f	221,782,523.				
out			Noncash contributions included in		1g \$	19,695.	222896128.			
<u>0</u>		h	Total. Add lines 1a-1f	<u></u>	<u></u>		222090120.			
	•	_	NON-PROFIT PROGRAM		MINIT	Business Code 541900	8,077,956.	8,077,956.		
vice	2	a b	SCHOLARSHIP GRANT R		1DHINI	541900	120,512.	120,512.		
ue v						541500	120,312.	120,512.		
E La		с С								
gra Re		d								
Program Service Revenue		e f	All other program service	rovonuo						
_		'n	Total. Add lines 2a-2f				8,198,468.			
	3	3					, ,			
	3 Investment income (including dividends, interest, other similar amounts)						12,534,309.			12534309.
	4 5		Income from investment of							
			Royalties							
				(i)) Real	(ii) Personal				
	6	а	Gross rents	6a						
		b	Less: rental expenses	6b						
		с	Rental income or (loss)	6c						
		d	Net rental income or (loss							
	7	а	Gross amount from sales of	(i) Se	ecurities	(ii) Other				
			assets other than inventory	7a						
		b	Less: cost or other basis							
onu			and sales expenses			16,526.				
evenue			Gain or (loss)			-16,526.	16 506			16.506
, r			Net gain or (loss)				-16,526.			-16,526.
Other R	8	а	Gross income from fundraisi							
0			including \$							
			contributions reported on Part IV, line 18	-		-6,379.				
		h	Less: direct expenses							
			Net income or (loss) from				-134,207.			-134,207.
			Gross income from gamin				,			, .
		-	Part IV, line 19							
		b	Less: direct expenses							
			Net income or (loss) from							
			Gross sales of inventory, I							
			and allowances		10a	a				
		b	Less: cost of goods sold			b				
		с	Net income or (loss) from	sales of inv	ventory					
ú						Business Code				
Miscellaneous Revenue	11	а								
ane		b								
scellaneo Revenue		с								
Mis			All other revenue							
			Total. Add lines 11a-11d				040450456	0.100.100		10000556
	12		Total revenue. See instruction	ons	<u></u>		243478172.	8,198,468.	0.	12383576.
33200	9 12-	-21-	23							Form 990 (2023)

9

332009 12-21-23

14221206 700842 1640438.000

2023.05000 PATIENT ADVOCATE FOUNDATI 16404382

Page 9

PATIENT ADVOCATE FOUNDATION Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respor	ise or no	ote to ar	nv line in	this Par	t IX				
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.		(A) al exper		Pro	(B) gram service expenses	(C Managem general ex	ent and	(D) Fundraising expenses	
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21									
2	Grants and other assistance to domestic	245,	914,	293.	245,	914,293.				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16									
4	Benefits paid to or for members									
5	Compensation of current officers, directors, trustees, and key employees		961,	276.		440,746.	382	2,463.	138,0	67.
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)							-		
7	Other salaries and wages	14,	694,	327.	13,	074,868.	784	1,563.	834,8	96.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)			669.		402,677.	21	,462.	23 5	30.
9	Other employee benefits	1.	624	233.	1.	467,504.	106	5,638.	23,5 50,0	91.
9 10	Payroll taxes	1	103	867.	1	<u>107,301</u>		2,459.	30,2	50.
11	Fees for services (nonemployees):	<u> </u>	,	••••		,		- / - • • •		
a										
b			165,	447.			165	5,447.		
с	•		238,	150.		27,500.		,650.		
d	Lobbying		980,	000.),000.		
е								-		
f	Investment management fees									
g										
	column (A), amount, list line 11g expenses on Sch 0.)	1,	786,	099.	1,	<u>786,099.</u>				
12	Advertising and promotion									
13	Office expenses	1,	<u>594,</u>	768.	1,	436,905.		403.	43,4 32,9	<u>60.</u>
14	Information technology	1,	207,	438.	1,	131,822.	42	2,641.	32,9	75.
15	Royalties							100	01.0	
16	Occupancy			525.		664,724.	36	5,126.	21,6	
17	Travel		155,	292.		46,812.		491.	107,9	89.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials									
19	Conferences, conventions, and meetings		124,	999.	ļ	138,869.	3	3,101.	-16,9	71.
20	Interest									
21	Payments to affiliates									- 4
22	Depreciation, depletion, and amortization			261.	1,	601,085.		5,125.	5,0	51.
23	Insurance		146,	179.		12,528.	13:	3,242.	4	09.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)									
а	PROGRAM GRANT EXPENSES		729,	809.		729,809.				
b										
с										
d										
e or		271	207	632	269	917,399.	3 019	8,811.	1,271,4	22
<u>25</u> 26	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization	<u>, , , , , , , , , , , , , , , , , , , </u>	401,	0.04.	203,	JI1, JJJ.	5,010	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	±,4/±,4	44•
20	reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.									
	Check here if following SOP 98-2 (ASC 958-720)	I			1					

10

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Form 990 (2023)

311,792,961.

345,144,684.

31

32

33

281,173,923.

313,168,594.

Form 990 (2023)

PATIENT	ADVOCATE	FOUNDATION
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Check if Schedule O contains a response or note to any line in this Part X

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Total liabilities and net assets/fund balances

(A) (B) Beginning of year End of year 14,546,938. 39,923,118. 1 1 Cash - non-interest-bearing 282,767,681. 264,355,850. 2 2 Savings and temporary cash investments 17,034,563. 4,402,716. Pledges and grants receivable, net 3 3 3,799,845. 3,140,397. 4 4 Accounts receivable, net Loans and other receivables from any current or former officer, director, 5 trustee, key employee, creator or founder, substantial contributor, or 35% 5 controlled entity or family member of any of these persons 6 Loans and other receivables from other disgualified persons (as defined 6 under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) Notes and loans receivable, net 7 7 81,938. 93,296. 8 Inventories for sale or use 8 427,186. 644,034. 9 Prepaid expenses and deferred charges 9 **10a** Land, buildings, and equipment: cost or other 10,380,736. basis. Complete Part VI of Schedule D _____ 10a b Less: accumulated depreciation 10b 5,013,559. 5,476,000. 5,367,177. 10c 2,091,829. 2,333,096. Investments - publicly traded securities 11 11 Investments - other securities. See Part IV, line 11 12 12 Investments - program-related. See Part IV, line 11 13 13 14 Intangible assets 14 6,174,371. 5,653,243. 15 15 Other assets. See Part IV, line 11 345,144,684. 313,168,594. 16 16 **Total assets.** Add lines 1 through 15 (must equal line 33) 4,822,335. 5,072,565. Accounts payable and accrued expenses 17 17 18 18 Grants payable 19,262,923. 18,360,154. 19 19 Deferred revenue Tax-exempt bond liabilities 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 Secured mortgages and notes payable to unrelated third parties 23 23 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 9,266,465. 8,561,952. 25 of Schedule D 33,351,723. 26 31,994,671. 26 Total liabilities. Add lines 17 through 25 X Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33. 33,874,239. 34,953,701. 27 27 Net assets without donor restrictions Net assets with donor restrictions 277,918,722. 246,220,222. 28 28 Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds 29 Paid-in or capital surplus, or land, building, or equipment fund 30 30

Assets

Liabilities

Net Assets or Fund Balances

31

32

33

Form	990 (2023) PATIENT ADVOCATE FOUNDATION	54-	-180631	.7 1	Page 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	243,4	.78,	172.
2	Total expenses (must equal Part IX, column (A), line 25)	2	274,2	207,	632.
3	Revenue less expenses. Subtract line 2 from line 1	3	-30,7	29,	460.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	311,7	92,	961.
5	Net unrealized gains (losses) on investments	5		10,	872.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9		99,	550.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	281,1	.73,	923.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
			_	Ye	s No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	О.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a	X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?			b X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2	2c X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule C).		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?			a X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed auc	it		
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3	b X	

Form **990** (2023)

SCHEDULE A	١
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Department of the Treasury Internal Revenue Service

(Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

	OMB No. 1545-0047
	2023
	Open to Public Inspection
Employer	identification number

Name of the organization

		ο ΡΔͲΤ	ENT ADVOCA	TE FOUNDATION	J			5	4-1806317
				(All organizations must c		nis part.) S	ee instructions		4 1000517
		ization is not a private found						-	
1	Ŭ	A church, convention of ch		c .			1)(A)(i).		
2	\square	A school described in secti	-						
3	\square	A hospital or a cooperative		-		(b)(1)(A)(ii	ii).		
4	\square	A medical research organization	1 0					iii). Enter	the hospital's name,
		city, and state:	·						
5		An organization operated for	or the benefit of a col	lege or university owned	l or operate	ed by a go	overnmental un	it describe	ed in
		section 170(b)(1)(A)(iv). (C							
6		A federal, state, or local gov		nental unit described in	section 17	70(b)(1)(A)	(v).		
7	X	An organization that norma	lly receives a substa	ntial part of its support fr	om a gove	ernmental	unit or from the	e general p	oublic described in
		section 170(b)(1)(A)(vi). (C	omplete Part II.)						
8		A community trust describe	ed in section 170(b)	(1)(A)(vi). (Complete Part	t II.)				
9		An agricultural research org	anization described	in section 170(b)(1)(A)(ix) operate	ed in conju	unction with a l	and-grant	college
		or university or a non-land-g	grant college of agric	ulture (see instructions).	Enter the I	name, city	, and state of t	he college	or
		university:							
10		An organization that norma	Ily receives (1) more	than 33 1/3% of its supp	ort from c	ontributior	ns, membershij	o fees, and	d gross receipts from
		activities related to its exem	npt functions, subjec	t to certain exceptions; a	and (2) no	more than	33 1/3% of its	support fi	rom gross investment
		income and unrelated busir	ness taxable income	(less section 511 tax) fro	m busines	ses acqui	red by the orga	anization a	ıfter June 30, 1975.
		See section 509(a)(2). (Cor	mplete Part III.)						
11		An organization organized a	and operated exclusi	vely to test for public sat	fety. See	section 50	09(a)(4).		
12		An organization organized a	and operated exclusi	vely for the benefit of, to	perform t	ne functio	ns of, or to car	ry out the	purposes of one or
		more publicly supported or	ganizations describe	d in section 509(a)(1) o	r section	509(a)(2).	See section 5	09(a)(3). (Check the box on
		lines 12a through 12d that	• •					-	
а		Type I. A supporting orga	-	-	•	-			
		the supported organization			majority o	f the direc	ctors or trustee	s of the su	ipporting
		organization. You must o	-						
b		Type II. A supporting org	-				-		•
		control or management o			ame perso	ns that co	ntrol or manag	e the supp	Dorted
-		organization(s). You mus			in connect	ion with a		intograta	d with
С		J Type III functionally inte					-	/ integrate	a with,
d		its supported organization Type III non-functionally		-				od organi-	zation(c)
u		that is not functionally int						-	
		requirement (see instructi			•		-	anattentiv	161633
е		Check this box if the orga		-				Type III	
Ŭ	L	functionally integrated, or					rype i, rype i	, type iii	
f	Ente	er the number of supported of			.g o.gu				
g		vide the following information	•	d organization(s).					
	(i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	nization listed	(v) Amount of	monetary	(vi) Amount of other
		organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see ins	structions)	support (see instructions)
Tota									
IUL							1		1

PATIENT ADVOCATE FOUNDATION

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support							
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total	
1	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")	290724577	310011893	280243032	256660272	222896128	1360535902.	
2	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3	290724577	310011893	280243032	256660272	222896128	1360535902.	
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	column (f)						1072624250.	
	Public support. Subtract line 5 from line 4.						287911652	
Sec	ction B. Total Support		-	1	1	1		
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total	
	Amounts from line 4	290724577	310011893	280243032	256660272	222896128	1360535902.	
8	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties,		-10 -00		0004506			
	and income from similar sources \dots	3816326.	718,528.	580,710.	8804586.	12534309.	26454459.	
9	Net income from unrelated business							
	activities, whether or not the							
	business is regularly carried on							
10	Other income. Do not include gain							
	or loss from the sale of capital							
	assets (Explain in Part VI.)						120000000	
	Total support. Add lines 7 through 10						1386990361.	
	Gross receipts from related activities,		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				,243,435.	
13	First 5 years. If the Form 990 is for the							
Sec	organization, check this box and stor ction C. Computation of Publi						······	
				column (f))		14	20.76 %	
	Public support percentage for 2023 (Public support percentage from 2022		-			15	$ \frac{20.76}{19.75} \frac{\%}{8} $	
	33 1/3% support test - 2023. If the o							
100	stop here. The organization qualifies							
h	33 1/3% support test - 2022. If the		-					
	and stop here. The organization qual	-						
17a	10% -facts-and-circumstances test							
	and if the organization meets the fact							
	meets the facts-and-circumstances te			-	-	in the english		
b	10% -facts-and-circumstances test	-		• • • •				
	more, and if the organization meets th	•						
	organization meets the facts-and-circ							
18	Private foundation. If the organization		•					
	Schedule A (Form 990) 2023							

332022 12-21-23

Schedule A (Form 990) 2023 PATIENT ADVOCATE FOUNDATION Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to)

	ualify under the tests listed below, please complete Part	t II.)
Section	Public Support	

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
Ŭ	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disgualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 6						
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
с 11	Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3) organizatio	on,
	check this box and stop here						
Sec	ction C. Computation of Public	ic Support Per	centage				
15	Public support percentage for 2023 (line 8, column (f), d	ivided by line 13, o	column (f))		15	%
<u>16</u>	Public support percentage from 2022					16	%
Sec	ction D. Computation of Inves	stment Income	e Percentage				
17	Investment income percentage for 20					17	%
18	Investment income percentage from					18	%
19a	33 1/3% support tests - 2023. If the						7 is not
	more than 33 1/3%, check this box a						L
b	33 1/3% support tests - 2022. If the						
~~	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	on ala not check a	box on line 14, 19	a, or 19b, check th	his box and see ins		
33202	23 12-21-23		15			Schedule /	A (Form 990) 2023

PATIENT ADVOCATE FOUNDATION

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

Yes No

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
- **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Schedule A (Form 990) 2023 PATIENT ADVOCATE FOUNDATION

1

2

No

Pa	art IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	b A family member of a person described on line 11a above?	11b		
с	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	ction B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officer distributions and the power to regularly appoint or elect at least a majority of the organization's officer distribution.			

	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
2	Did the organization operate for the benefit of any supported organization other than the supported
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated

Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization

SUDEIVISEU		
Section C. T	ype II Supporting Organizations	

 1
 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).
 1

	Section D	All Type	e III Supporting	Organizations
--	-----------	----------	------------------	---------------

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		

Section E. Type III Functionally Integrated Supporting Organizations

1	Check the box next to the method t	hat the organization used to satisf	v the Integral Part Test durin	a the year (see instructions).
•		nal line organization used to satisi	, וווכ ווווכקומו ז מונ ז ככו טעוווי	

a The organization satisfied the Activities Test. Complete line 2 below.

b		The organization is t	he parent of each	of its supported	organizations.	Complete line 3 below.
---	--	-----------------------	-------------------	------------------	----------------	------------------------

c [The organization supported a governmental entity.	Describe in Part VI how	you supported a g	governmental entity	(see instruction <u>s).</u>
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17

- 2 Activities Test. Answer lines 2a and 2b below.
- **a** Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- **3** Parent of Supported Organizations. **Answer lines 3a and 3b below.**

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "No" provide details in **Part VI.**

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in Part VI the role played by the organization in this regard.*332025 12-21-23

 Yes
 No

 2a
 ...

 2a
 ...

 2b
 ...

 3a
 ...

 3b
 ...

Schedule A (Form 990) 2023

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Schedule A (Fo	orm 990)	2023
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Schedule A	(Form 990)) 2023	PATIENT	ADVOCATE	FOUNDAT	ION
Part V	Type II	l Non-Fund	ctionally Integr	ated 509(a)(3)	Supporting	Organizations

1	Check here if the organization satisfied the Integral Part Test as a qualifying	trust or	n Nov. 20, 1970 (<i>explain in</i> I	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must of	complet	e Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount				Current Year
_1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see 7 instructions).

Schedule A (Form 990) 2023

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PATIENT ADVOCATE FOUNDATI	PATIENT	ADVOCATE	FOUNDATION
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54-1806317 Page 7

		ATE FOUNDATION			4-1806317	Page 7
Par		a)(3) Supporting Orga	nizations (continu	ied)		
Secti	on D - Distributions				Current Ye	ar
_1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1		
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported				
	organizations, in excess of income from activity			2		
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	3	3		
4	Amounts paid to acquire exempt-use assets			4		
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5		
6	Other distributions (describe in Part VI). See instructions.			6		
7	Total annual distributions. Add lines 1 through 6.			7		
8	Distributions to attentive supported organizations to which the	e organization is responsive				
	(provide details in Part VI). See instructions.			8		
9	Distributable amount for 2023 from Section C, line 6			9		
10	Line 8 amount divided by line 9 amount		I	10		
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2023	ıs	(iii) Distributab Amount for 2	
1	Distributable amount for 2023 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2023 (reason-					
	able cause required - explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2023					
а	From 2018					
b	From 2019					
с	From 2020					
d	From 2021					
е	From 2022					
f	Total of lines 3a through 3e					
	Applied to underdistributions of prior years					
	Applied to 2023 distributable amount					
i	Carryover from 2018 not applied (see instructions)					
i	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4	Distributions for 2023 from Section D.					
	line 7: \$					
а	Applied to underdistributions of prior years					
	Applied to 2023 distributable amount					
	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2023, if					
-	any. Subtract lines 3g and 4a from line 2. For result greater					
	than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2023. Subtract lines 3h					
Ŭ	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2024. Add lines 3j					
'	and 4c.					
8	Breakdown of line 7:					
	Excess from 2019					
	Excess from 2020					
	Excess from 2020					
	Excess from 2021 Excess from 2022					
	Excess from 2022 Excess from 2023					
<u> </u>						

Schedule A (Form 990) 2023

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART II, SECTION C, LINE 17A, FACTS AND CIRCUMSTANCES TEST:

PATIENT ADVOCATE FOUNDATION

SECTION 170(B) (1) (A) ORGANIZATION

FACTS & CIRCUMSTANCES TEST; FY2023/2024

PATIENT ADVOCATE FOUNDATION OFFERS THE FOLLOWING FACTS AND CIRCUMSTANCES IN SUPPORT OF ITS ONGOING CLASSIFICATIONS AS A PUBLIC CHARITY AS DEFINED IN SECTION 170(B) (1) (A).

PATIENT ADVOCATE FOUNDATION (PAF) IS A NATIONAL 501 (C)(3) NON-PROFIT ORGANIZATION THAT PROVIDES CASE MANAGEMENT SERVICES AND FINANCIAL AID TO AMERICANS WITH CHRONIC, LIFE THREATENING AND DEBILITATING ILLNESSES. SINCE 1996, PAF HAS PROVIDED FINANCIAL AND INSURANCE NAVIGATION, SOCIAL SERVICES SUPPORT, DIRECT FINANCIAL SUPPORT, AND EDUCATIONAL SERVICES TO OVER 2 MILLION PATIENTS AND CAREGIVERS EXPERIENCING FINANCIAL, EMPLOYMENT, INSURANCE COVERAGE OR HOUSEHOLD MATERIAL HARDSHIPS BECAUSE OF THEIR HEALTH CONDITIONS AND ASSOCIATED TREATMENT. IN PAF'S 28 YEARS SERVING PATIENTS AND FAMILIES THROUGH ITS PROGRAMS PATIENTS' IT HAS BEEN WELL DOCUMENTED THAT THE TOTAL COSTS OF CARE, INCLUDING MEDICAL AND NONMEDICAL EXPENSES, CAN QUICKLY OVERWHELM EVEN THE BEST PLANNED HOUSEHOLD BUDGET. THESE UNEXPECTED EXPENSES FURTHER COMPOUND HEALTH INEQUITIES AND ECONOMIC CHALLENGES THAT INDIVIDUALS AND FAMILIES ARE ALREADY CONFRONTING, PARTICULARLY AMONG POPULATIONS WITH LOW SOCIO-ECONOMIC CHARACTERISTICS COMMUNITIES OF COLOR AND THOSE LIVING IN RURAL REGIONS OR MEDICAL SHORTAGE AREAS. THROUGH THIS WORK PAF HAS CREATED AND CURATED AN EXTENSIVE CATALOGUE OF RESOURCES, DEVELOPED DEEP EXPERIENCE AND EXPERTISE IN DESIGNING AND IMPLEMENTING DIRECT PATIENT SERVICE PROGRAMS AS WELLAS Schedule A (Form 990) 2023 332028 12-21-23 20

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

GATHERING AND ANALYZING PATIENT INSIGHTS TO SUPPORT A ROBUST RESEARCH AND EVALUATION PORTFOLIO, PROMOTING THE IMPORTANCE OF THE DELIVERY OF SOCIAL NEEDS NAVIGATION AS A PERSON-CENTERED AND PATIENT-ACTIVATED HEALTH EQUITY SOLUTION.

THE FOUNDATION HAS DEVELOPED AND DELIVERS A DIVERSE PORTFOLIO OF PATIENT CENTERED PROGRAMS TO PATIENTS AND THEIR FAMILIES INCLUDING PERSONALIZED CASE MANAGEMENT SERVICES, SMALL GRANT PROGRAMS THAT PROVIDE SUPPORT FOR COST-OF-LIVING EXPENSES FOR LOW-INCOME PATIENTS, AND PATIENT EDUCATIONAL PROGRAMS DELIVERED IN PRINT, DIGITAL, VIDEO AND ONLINE INTERACTIVE FORMATS. THE FOUNDATION ALSO ADMINISTERS THE CO-PAY RELIEF PROGRAM (CPR), PROVIDING FINANCIAL SUPPORT FOR CO-PAYMENTS AND COINSURANCE REQUIRED FOR PHARMACEUTICAL TREATMENTS PRESCRIBED TO TREAT AND/OR MANAGE CERTAIN CHRONIC AND LIFE-THREATENING CONDITIONS AS WELL AS PAYING FOR HEALTH INSURANCE PREMIUMS AND OFFICE VISIT AND ADMINISTRATION CHARGES ON THE DAY OF TREATMENT. THROUGH THE FOUNDATION'S COMPLIMENT OF CASE MANAGEMENT. FINANCIAL ASSISTANCE, AND EDUCATIONAL PROGRAMS, PAF ASSISTS TENS OF THOUSANDS OF PATIENTS LIVING THROUGHOUT THE UNITED STATES AND US TERRITORIES EVERY YEAR. PAF SERVED 187,427 PATIENTS IN FY2023/2024, INCLUDING CASE MANAGEMENT SERVICES AND THE PROVISION OF FINANCIAL ASSISTANCE. PAF HAS PROVIDED HELP AND ASSISTANCE TO OVER 2.2 MILLION PATIENTS AND FAMILIES SINCE ITS INCEPTION IN 1996. PAF IS PUBLICLY SUPPORTED, PRIMARILY RECEIVING ITS' SUPPORT THROUGH CHARITABLE CONTRIBUTIONS, GRANTS, COOPERATIVE AGREEMENTS WITH GOVERNMENTAL AGENCIES AND OTHER 501(C)(3) NON-PROFIT ORGANIZATIONS AND DONATIONS FROM THE GENERAL PUBLIC, THUS, ALLOWING PAF TO OFFER ITS DIVERSE PROGRAMMING TO PATIENTS COMPLETELY FREE OF CHARGE.

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332028 12-21-23

Schedule A (Form 990) 2023

PATIENT ADVOCATE FOUNDATION

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

CASE MANAGEMENT & FINANCIAL SUPPORT PROGRAMS

FOR 28 YEARS, THE FOUNDATION HAS PROVIDED CASE MANAGEMENT INTERVENTIONS FOR CRITICALLY OR CHRONICALLY ILL PATIENTS ACROSS THE NATION. OUR MISSION IS TO HELP PATIENTS CONNECT WITH AND MAINTAIN ACCESS TO PRESCRIBED HEALTHCARE SERVICES AND MEDICATIONS, NAVIGATE INSURANCE BARRIERS, FIND RESOURCES TO SUPPORT COST-OF-LIVING EXPENSES DURING TREATMENT, EVALUATE AND SUSTAIN HEALTH INSURANCE COVERAGE, AND MANAGE OR REDUCE OUT-OF-POCKET MEDICAL AND LIVING EXPENSES.

PAF'S PROFESSIONAL CASE MANAGEMENT SERVICES ARE OFFERED AT NO COST TO PATIENTS AND THEIR FAMILIES. WE COLLABORATE CLOSELY WITH PATIENTS, THEIR LOVED ONES, AND THEIR CARE TEAMS, OFTEN TAKING THE LEAD IN RESOLVING COMPLEX HEALTHCARE ACCESS AND AFFORDABILITY CHALLENGES. IN FY23/24, THE FOUNDATION'S CASE MANAGEMENT STAFF DIRECTLY ASSISTED OR ADVOCATED FOR 14,028 INDIVIDUALS, COLLECTIVELY LIVING WITH 635 UNIQUE DISEASES. ON AVERAGE, EACH CASE INVOLVED 30 CONTACTS WITH RELEVANT STAKEHOLDERS TO ACHIEVE RESOLUTION, TOTALING 425,825 UNIQUE INTERACTIONS. THE AVERAGE CONTACTS PER CASE INCREASED 20% OVER FY22/23. THIS EFFORT RESULTED IN AN AVERAGE DEBT RELIEF OR PATIENT SAVINGS OF \$1,294 PER CASE.

IN ADDITION TO THESE SERVICES, PAF DISTRIBUTED 2,542 EDUCATIONAL
PUBLICATIONS TO PATIENTS AND THOSE SEEKING INFORMATION. THE FOUNDATION
OPERATES A DIVERSE PORTFOLIO OF 27 UNIQUE CASE MANAGEMENT PROGRAMS, EACH
DESIGNED TO SUPPORT PATIENTS IN THEIR HEALTHCARE JOURNEYS, WORKING TO
RESOLVE ACCESS AND AFFORDABILITY ISSUES THAT, IF NOT ADDRESSED, IMPACT
CARE AND HEALTH OUTCOMES. PAF PROVIDES THESE SERVICES THROUGH A COMPLEMENT
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Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

OF 35 UNIQUE PROGRAMS.

PAF ALSO ADMINISTERED A SUITE OF FIFTEEN (15) SMALL GRANT PROGRAMS IN FY2023/2024 REFERRED TO AS FINANCIAL AID FUNDS, EACH PROVIDING FINANCIAL ASSISTANCE TO QUALIFIED PATIENTS FOR OUT OF POCKET AND COST OF LIVING EXPENSES PATIENTS STRUGGLE TO MANAGE WHEN DEALING WITH A CHRONIC OR CRITICAL DISEASE. IN FY2023/2024, PROGRAM STAFF FIELDED 21,111 TELEPHONE CALLS AND SUCCESSFULLY PROVIDED ONE-TIME SMALL GRANTS TO 2,445 PATIENTS, TOTALING \$5,158,800 IN FINANCIAL RELIEF. THE SMALL GRANTS RANGE FROM \$500-\$4500 PER PATIENT AND ARE DESIGNED TO DEFRAY NON-MEDICAL EXPENSES, INCLUDING TRANSPORTATION, LODGING, NUTRITIONAL NEEDS, CHILDCARE AND BURIAL EXPENSES, FACED BY PATIENTS BECAUSE OF THEIR DIAGNOSIS AND TREATMENT.

THE FINANCIAL AID FUND PROGRAMS INCLUDE:

ARDS ALLIANCE SUMITA DIXIT RECOVERY FUND: SERVING PATIENTS DIAGNOSED WITH

ACUTE RESPIRATORY DISTRESS SYNDROME (ARDS).

BEGIN AGAIN FOUNDATION AMPUTEE FUND: SERVING PATIENTS DIAGNOSED WITH

SEPSIS WHO HAVE EXPERIENCED AN AMPUTATION AS A RESULT SEPSIS.

BEGIN AGAIN FOUNDATION BEREAVEMENT FUND: SUPPORTS FUNERAL EXPENSES

ASSOCIATED WITH PATIENTS WHO HAVE PASSED AND DIED FROM ARDS, TSS AND/OR

SEPSIS.

BEGIN AGAIN FOUNDATION FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH

ARDS, TSS AND/OR SEPSIS.

BEGIN AGAIN FOUNDATION SOUTHEASTERN VIRGINA FINANCIAL AID FUND: SERVING

PATIENTS DIAGNOSED WITH ARDS, TSS AND/OR SEPSIS THAT RESIDE IN

SOUTHEASTERN VIRGINIA.

CASE MANAGEMENT IMMEDIATE NEED FUND: SERVING PATIENTS WITH AN IMMEDIATE

23

332028 12-21-23

Schedule A (Form 990) 2023

PATIENT ADVOCATE FOUNDATION

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

NEED TO COVER THE OUT-OF-POCKET EXPENSES ASSOCIATED WITH COST-OF-LIVING

EXPENSES RELATED TO TREATMENTS.

DONNA FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH BREAST CANCER

THAT HAVE RECEIVED CASE MANAGEMENT SERVICES THROUGH THE DONNA CARELINE.

HEART VALVE FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH A HEART

VALVE CONDITION.

MERKEL CELL CARCINOMA FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH

A RARE FORM OF SKIN CANCER.

MIA'S MIRACLES FINANCIAL AID FUND: SERVING PEDIATRIC PATIENTS DIAGNOSED

WITH BRAIN CANCER.

NATIONAL OVARIAN CANCER COALITION CLINICAL TRAIL FUND: SERVING PATIENTS

THAT HAVE BEEN DIAGNOSED WITH OVARIAN CANCER, FALLOPIAN TUBE CANCER OR

PERITONEAL CANCER BY PROVIDING FINANCIAL ASSISTANCE FOR COST-OF-LIVING

EXPENSES.

NATIONAL OVARIAN CANCER COALITION TREATMENT FUND: SERVING PATIENTS THAT

HAVE BEEN DIAGNOSED WITH OVARIAN CANCER, FALLOPIAN TUBE CANCER OR

PERITONEAL CANCER, BY PROVIDING FINANCIAL ASSISTANCE FOR NON-MEDICAL

RELATED TO CLINICAL TRIAL PARTICIPATION THAT HINDER THEIR ABILITY TO

RECEIVE THE TREATMENT OR CARE.

OKLAHOMA TRANSPORTATION FINANCIAL AID FUND: SERVING PATIENTS THAT HAVE

BEEN DIAGNOSED WITH PROSTATE CANCER AND RESIDE IN OKLAHOMA.

THE PEDIATRIC AMINO ACID & METABOLIC FORMULAS EMERGENCY ASSISTANCE FUND:

SERVING FAMILIES WHO HAVE EXPERIENCED UNEXPECTED COSTS RELATED TO AN

IN-PATIENT HOSPITALIZATION OR EMERGENCY ROOM VISIT OF A CHILD WHO IS

RELIANT ON AMINO ACID-BASED OR METABOLIC BASED FORMULAS FOR NUTRITION.

THYROID EYE DISEASE FINANCIAL AID FUND: SUPPORTS PATIENTS WHO ARE BEING

EVALUATED, UNDERGOING TREATMENT, OR RECEIVING FOLLOW UP CARE FOR PROSTATE 332028 12-21-23 Schedule A (Form 990) 2023 24

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

CANCER.

IN FY2022/2023, 1,641 PATIENTS RECEIVED FINANCIAL RELIEF FROM SIXTEEN (16)

FINANCIAL FUNDS, TOTALING \$2,267,500.

(CONTINUED ON SCHEDULE O)

332028 12-21-23

** PUBLIC DISCLOSURE COPY **

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2023

Employer identification number

Schedule	E
(Form 990)	

Department of the Treasury Internal Revenue Service

Name of the organization

54-1806317

PATIEN	T A	DVOCATE	FOUNDATION
Organization type (check one):			

Filers of:	Section:
Form 990 or 990-EZ	\fbox{X} 501(c)(3) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an *exclusively* set of the parts unless to the set of the parts unless the set of the parts unless to the set of the parts unless the set of the parts unless

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2023)

PATIENT ADVOCATE FOUNDATION

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$111,064.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ <u>425,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$109,940.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$3,960,553.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$324,360.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$ <u>10,032,276.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.) Schedule B (Form 990) (2023)

Employer identification number

54-1806317

Schedule B (Form 990) (2023) Name of organization

PATIENT ADVOCATE FOUNDATION

Part I	Contributors (see instructions). Use duplicate copies of Part I if additi	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ <u>42,775,568.</u>	PersonXPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$907,754.	PersonXPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$ <u>62,695.</u> 	PersonXPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10		\$ <u></u> \$54,250.	PersonXPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$587,305.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$ <u></u> \$	Person X Payroll Noncash (Complete Part II for noncash contributions.) Schedule B (Form 990) (2023)

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54-1806317

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions
<u> 16 </u>		\$165,646.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions
<u> 17 </u>		\$15,000.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions
18	· · ·	
		\$60,000.
23452 12-26-23		

Schedule B (Form 990) (2023) Name of organization

PATIENT ADVOCATE FOUNDATION

Employer identification number

54-1806317

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (b) (c) (d) Name, address, and ZIP + 4 No. **Total contributions** Type of contribution 13 X Person Payroll 34,932. Noncash \$ (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 14 X Person Payroll 39,463,310. Noncash \$ (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 15 X Person Payroll 93,201,566. Noncash \$ (Complete Part II for noncash contributions.) (d) Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.) (d) Type of contribution X Person Payroll Noncash (Complete Part II for noncash contributions.) (d) Type of contribution X Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2023)

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Schedule B	(Form	990)	(2023)

Name of organization

PATIENT ADVOCATE FOUNDATION

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
<u> 19</u>		\$205,460.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
20_		\$ <u>243,585.</u> 	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
		\$ <u>82,987.</u>	PersonXPayrollNoncash(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
22		\$90,000.	PersonXPayrollNoncash(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
<u>24</u> 323452 12-26		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.) Schedule B (Form 990) (2023)	

Employer identification number

54-1806317

323452 12-26-23

31 2023.05000 PATIENT ADVOCATE FOUNDATI 16404382

Schedule B (Form 990) (2023)

Employer identification number

PATIENT ADVOCATE FOUNDATION

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$30,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$ <u>96,436.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$80,332.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
28		\$ <u>6,703,672.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$ <u>35,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$85,000 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Page 2

54-1806317

PATIENT ADVOCATE FOUNDATION

6,345. \$ (a) (b) (c) Name, address, and ZIP + 4 No. **Total contributions** 32

Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(b)

Name, address, and ZIP + 4

(Complete Part II for noncash contributions.) (d) Type of contribution X Person Payroll 7,450. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 33 X Person Payroll 10,000. Noncash \$ (Complete Part II for noncash contributions.) (a) (b) (c) (d) Type of contribution No. Name, address, and ZIP + 4 **Total contributions** 34 X Person Payroll Noncash 42,171. \$ (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 35 X Person Payroll 85,600. Noncash \$ (Complete Part II for noncash contributions.) (b) (c) (d) (a) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution 36 X Person Payroll 54,781. Noncash \$ (Complete Part II for noncash contributions.) Schedule B (Form 990) (2023) 32

Name of organization

Part I

(a)

No.

31

54-1806317

Person Payroll

Noncash

(c)

Total contributions

(d)

Type of contribution

X

(a)

No.

42

Name of o	rganization	Emp
PATIE	NT ADVOCATE FOUNDATION	5
Part I	Contributors (see instructions). Use duplicate copies of Part I if a	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions
37		
		s 6,100.
		[*
		(c)
(a) No.	(b) Name, address, and ZIP + 4	Total contributions
38		
		\$44,955.
(a)	(b)	(c)
No.	Name, address, and ZIP + 4	Total contributions
39_		
		\$6,500.
(a)	(b)	(c)
No.	Name, address, and ZIP + 4	Total contributions
<u>40</u>		
		\$7,000.
(a)	(b)	(c)
No.	Name, address, and ZIP + 4	Total contributions
41	[

(b)

Name, address, and ZIP + 4

Na

Employer identification number

54-1806317

Person Payroll

Noncash (Complete Part II for noncash contributions.)

> Person Payroll

Noncash (Complete Part II for noncash contributions.)

> Person Payroll

Noncash (Complete Part II for noncash contributions.)

> Person Payroll

Noncash (Complete Part II for noncash contributions.)

> Person Payroll

Noncash (Complete Part II for noncash contributions.)

> Person Payroll

5,21<u>3,801.</u>

8,000.

2023.05000 PATIENT ADVOCATE FOUNDATI 16404382

(c)

Total contributions

Noncash (Complete Part II for noncash contributions.)

X

(d)

Type of contribution

Schedule B (Form 990) (2023)

33

\$

(d) Type of contribution

X

X

X

X

X

Page 2

323452 12-26-23

Schedule B (Form 990) (2023)

Employer identification number

54-1806317

PATIENT ADVOCATE FOUNDATION

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>43</u>		\$ <u>10,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44_		\$ <u>25,726.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>45</u>		\$31,637.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>46</u>		\$ <u>76,019.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47_		\$ <u>54,950.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>48</u>		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Name of organization

Page 2

Name of organization PATIENT ADVOCATE FOUNDATION

Employer identification number

54-1806317

Part I Contrib	utors (see instructions). Use duplicate copies of Part I i	f additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>49</u>		\$9,853.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		\$5,175.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		\$21,656.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>52</u>		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>53</u>		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>54</u>		\$94,429.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Schedule B (Form 990) (2023)

2.5			Schedule B (Form	990) (2023)
36 2023.05000	PATIENT	ADVOCATE	FOUNDATI	16404382

ame of	organization	

PATIENT ADVOCATE FOUNDATION

Employer identification number

54-1806317

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (b) (d) (c) Name, address, and ZIP + 4 No. **Total contributions** Type of contribution 55 X Person Payroll 10,000. Noncash \$ (Complete Part II for noncash contributions.) (a) (b) (c) (d) Type of contribution No. Name, address, and ZIP + 4 **Total contributions** 56 X Person Payroll <u>19,7</u>78. Noncash \$ (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 57 X Person Payroll 10,200. Noncash \$ (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 58 X Person Payroll 24,875. Noncash \$ (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 59 X Person Payroll 30,660. Noncash \$ (Complete Part II for noncash contributions.) (b) (c) (d) (a) **Total contributions** Type of contribution No. Name, address, and ZIP + 4 60 X Person Payroll 188,386. Noncash \$ (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2023) Name of organization Page 2

Schedule	В	(Form	990)	(2023)

Name of organization

Employer identification number

54-1806317

PATIENT ADVOCATE FOUNDATION

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61_		\$ <u>5,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$8,050.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>63</u>		\$43,054.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d) Type of contribution
<u>No.</u>	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u> 65 </u>		\$99,400.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$ <u>23,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Schedule B (Form 990) (2023)

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(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

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PATIENT ADVOCATE FOUNDATION

Schedule B (Form 990) (2023) Name of organization

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

Page 3

Employer identification number

54-1806317

Schedule B (Form 990) (2023)

Schedule	B (Form 990) (2023)		Page 4
Name of c	organization		Employer identification number
PATIE	NT ADVOCATE FOUNDATION		54-1806317
Part III	Exclusively religious, charitable, etc., contribution		on 501(c)(7), (8), or (10) that total more than \$1,000 for the year
	from any one contributor. Complete columns (a) completing Part III, enter the total of exclusively religious, or	through (e) and the following line entry. charitable, etc., contributions of \$1,000 or les	For organizations s for the year. (Enter this info. once.)
(-) N -	Use duplicate copies of Part III if additional	space is needed.	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	-
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, a		Relationship of transferor to transferee

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Schedule B (Form 990) (2023)

14221206 700842 1640438.000

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SCHEDULE C

Department of the Treasury

Internal Revenue Service

(Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Nar	ne of organization			E	Emplo	oyer identificatio	n number
		ADVOCATE FOUNDAT				54-18063	317
Pa	art I-A Complete if the or	ganization is exempt under	section 501(c) o	r is a section 527	7 org	ganization.	
2	Provide a description of the organi Political campaign activity expendi Volunteer hours for political campa	tures			•		
Pa	art I-B Complete if the or	ganization is exempt under	section 501(c)(3)	-			
1	Enter the amount of any excise tax	incurred by the organization under	section 4955		\$		
2	Enter the amount of any excise tax	incurred by organization managers	under section 4955		\$		
3	If the organization incurred a section	on 4955 tax, did it file Form 4720 fo	r this year?			Yes	No No
4a	a Was a correction made?					Yes	No No
	If "Yes," describe in Part IV.	<u> </u>				(0)	
	art I-C Complete if the or			-	. ,		
	Enter the amount directly expende				\$		
2	Enter the amount of the filing organ		0				
					. \$		
3	Total exempt function expenditure						
					\$		
4	Did the filing organization file Forn	• • • • • • • • • • • • • • • • • • • •					No
5		employer identification number (EIN)		v			
		ation listed, enter the amount paid fi romptly and directly delivered to a s					
		additional space is needed, provide		, i	arale	e segregateu lunu	UI a
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization funds. If none, enter	's	(e) Amount of contributions rea promptly and delivered to a political orgar If none, ent	ceived and directly separate nization.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2023

OMB No. 1545-0047

2023

Open to Public

Inspection

LHA 332041 11-06-23

14221206 700842 1640438.000

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Schedule C (Form 990) 2023	PATIENT ADV	OCATE FOUND	ATION	54-1	806317 Page 2
Part II-A Complete if the org	ganization is exen	npt under section	1 501(c)(3) and file	ed Form 5768 (ele	ction under
expenses, and sha	ation belongs to an affil re of excess lobbying e	expenditures).		group member's name	e, address, EIN,
Lim	ation checked box A ar its on Lobbying Exper ditures" means amou	nditures		(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to infl	uence public opinion (grassroots lobbying)			
b Total lobbying expenditures to influence a legislative body (direct lobbying) 780,000.					
c Total lobbying expenditures (add l	780,000.				
	d Other exempt purpose expenditures				
e Total exempt purpose expenditure	es (add lines 1c and 1d)		274207632.	
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.				1,000,000.	
If the amount on line 1e, column (a)	or (b) is: The lob	bying nontaxable am	ount is:		
not over \$500,000,		the amount on line 1e.			
over \$500,000 but not over \$1,000	0.000. \$100.00	\$100,000 plus 15% of the excess over \$500,000.			
over \$1,000,000 but not over \$1,5		\$175,000 plus 10% of the excess over \$1,000,000.			
over \$1,500,000 but not over \$17,000,000, \$225,000 plus 5% of the excess over \$1,500,000.					
over \$17,000,000,					
g Grassroots nontaxable amount (er	1,000,1 1ter 25% of line 1f)		•	250,000.	
h Subtract line 1g from line 1a. If zer	,			0.	
i Subtract line 1f from line 1c. If zero				0.	
j If there is an amount other than ze		ine 1i. did the organiza	ation file Form 4720		
reporting section 4911 tax for this		,		Γ	Yes No
		eraging Period Under	Section 501(h)		
(Some organizations t	hat made a section 50		nave to complete all o	of the five columns be	low.
	Lobbying Exper	nditures During 4-Yea	r Averaging Period		r
Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
 b Lobbying ceiling amount (150% of line 2a, column(e)) 					6,000,000.
c Total lobbying expenditures	780,000.	780,000.	780,000.	780,000.	3,120,000.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.
 Grassroots ceiling amount 					

Schedule C (Form 990) 2023

1,500,000.

(150% of line 2d, column (e))

f Grassroots lobbying expenditures

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	or each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description		ı)	(b)		
	e lobbying activity.	Yes	No	Amo	ount	
1 a	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements?					
d	Mailings to members, legislators, or the public? Publications, or published or broadcast statements?					
f g	Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	Other activities? Total. Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to not be described in section 501(c)(3)?					
с	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	n 501(c)(5	ō), or sec	tion		
				Yes	No	
1 2	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less?					
2	Did the organization agree to carry over lobbying and political campaign activity expenditures from the					
Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members						
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political					
а	expenses for which the section 527(f) tax was paid). Current year		2a			
	Carryover from last year					
	Total					
3						
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exce					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po					
	expenditures next year?		4			
	Taxable amount of lobbying and political expenditures. See instructions t IV Supplemental Information		5			
	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list): Part II-/	A. lines 1 a	nd 2 (see		

instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Schedule C (Form 990) 2023

332043 11-06-23

SCHEDULE D)
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Department of the Treasury

Internal Revenue Service

(Form	990)
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Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.



Employer identification number

54-1806317

Name of the organization

PATIENT ADVOCATE FOUNDATION

Par	art I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the						
	organization answered "Yes" on Form 990, Part IV, lin	(a) Donor advised funds	(b) Eur	ids and other accounts			
	Table such as all of some		(6) 1 01				
1	Total number at end of year						
2	Aggregate value of contributions to (during year)						
3	Aggregate value of grants from (during year)						
4	Aggregate value at end of year						
5	Did the organization inform all donors and donor advisors in	-					
	are the organization's property, subject to the organization's			Yes No			
6	Did the organization inform all grantees, donors, and donor a						
	for charitable purposes and not for the benefit of the donor o		0				
Der							
Par			Part IV, line 7.				
1	Purpose(s) of conservation easements held by the organization						
	Preservation of land for public use (for example, recrea		-	important land area			
	Protection of natural habitat	Preservation o	f a certified his	storic structure			
	Preservation of open space						
2	Complete lines 2a through 2d if the organization held a qualit	fied conservation contribution in the form	of a conserva				
	day of the tax year.			Held at the End of the Tax Year			
а	Total number of conservation easements		<u>2a</u>				
b							
С	Number of conservation easements on a certified historic structure		<u>2c</u>				
d	Number of conservation easements included on line 2c acqu						
	on a historic structure listed in the National Register						
3	Number of conservation easements modified, transferred, rel	leased, extinguished, or terminated by the	e organization	during the tax			
	year						
4	Number of states where property subject to conservation eas	sement is located					
5	Does the organization have a written policy regarding the per	riodic monitoring, inspection, handling of					
	violations, and enforcement of the conservation easements it	t holds?		Yes No			
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing con-	servation ease	ements during the year			
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conserva	tion easemen	ts during the year			
8	Does each conservation easement reported on line 2d above						
				Yes 🛄 No			
9	In Part XIII, describe how the organization reports conservation	on easements in its revenue and expense	statement an	d			
	balance sheet, and include, if applicable, the text of the footr	note to the organization's financial statem	ents that desc	cribes the			
Des	organization's accounting for conservation easements.		hay Cincila	* Accete			
Par	t III Organizations Maintaining Collections of		ther Simila	r Assets.			
	Complete if the organization answered "Yes" on Form	1 990, Part IV, line 8.					
1a	If the organization elected, as permitted under FASB ASC 95	· ·					
	of art, historical treasures, or other similar assets held for put	olic exhibition, education, or research in fu	urtherance of	public			
	service, provide in Part XIII the text of the footnote to its finar	ncial statements that describes these iten	1S.				
b	If the organization elected, as permitted under FASB ASC 95	58, to report in its revenue statement and	balance sheet	works of			
	art, historical treasures, or other similar assets held for public	c exhibition, education, or research in furt	herance of pul	blic service,			
	provide the following amounts relating to these items.						
	(i) Revenue included on Form 990, Part VIII, line 1			\$			
				\$			
2	If the organization received or held works of art, historical tre	asures, or other similar assets for financia	al gain, provide	e			
	the following amounts required to be reported under FASB A	SC 958 relating to these items:					
а	Revenue included on Form 990, Part VIII, line 1			\$			
b	Assets included in Form 990, Part X			\$			
LHA	For Paperwork Reduction Act Notice, see the Instructions	s for Form 990.		Schedule D (Form 990) 2023			
332051	09-28-23						
		43					

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Sche		ADVOCATE F				54-18	0631	7 ра	age 2
Par	t III Organizations Maintaining C	ollections of Art	, Historical Tre	asures, or Oth	er Simila	r Assets	contii	nued)	
3	Using the organization's acquisition, accessi	on, and other records	, check any of the f	ollowing that make	significant	use of its			
	collection items (check all that apply).								
а	Public exhibition	d	Loan or exc	hange program					
b	Scholarly research	е	Other						
С	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	how they further th	e organization's ex	empt purpo	se in Part	XIII.		
5	During the year, did the organization solicit of				lar assets		_		_
	to be sold to raise funds rather than to be ma						Yes		No
Par	t IV Escrow and Custodial Arran reported an amount on Form 990, Pa	•	e if the organizatior	answered "Yes" o	n Form 990	, Part IV, li	ne 9, or		
1a	Is the organization an agent, trustee, custodi	ian, or other intermed	iary for contribution	s or other assets n	ot included				
	on Form 990, Part X?						Yes		No
b	If "Yes," explain the arrangement in Part XIII								
							Amoun	t	
с	Beginning balance				1c				
d	Additions during the year				1d				
	e Distributions during the year1e								
f	Ending balance				1f				
2a	Did the organization include an amount on F	orm 990, Part X, line 2	21, for escrow or cu	istodial account lia	bility?	L	Yes		No
_	b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII								
Par	t V Endowment Funds Complete if			, ,		<u> </u>			
		(a) Current year		(c) Two years back					
1 a	Beginning of year balance	2,224,088.	2,167,270.	2,194,524	. 2,1	186,163.	2	,078,	900.
b	Contributions	100.000	56.010	05.054	_	0.061		105	0.60
С	Net investment earnings, gains, and losses	109,008.	56,818.	-27,254	•	8,361.		107,	263.
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs				-				
	Administrative expenses	2,333,096.	2,224,088.	2,167,270	2 1	194,524.	2	,186,	163
g	End of year balance				• 2,1	194,924.	2	,100,	105.
2	Provide the estimated percentage of the curr Board designated or quasi-endowment		%) heid as.					
a b	Permanent endowment	%							
c		% %							
U	The percentages on lines 2a, 2b, and 2c sho	-							
3a	Are there endowment funds not in the posse		tion that are held ar	nd administered for	the				
04	organization by:	obion of the organization						Yes	No
	(i) Unrelated organizations?						3a(i)		Х
							3a(ii)		Х
b	If "Yes" on line 3a(ii), are the related organiza						3b		
4	Describe in Part XIII the intended uses of the	organization's endov	vment funds.						
Par	t VI Land, Buildings, and Equipm	ient							
	Complete if the organization answere	d "Yes" on Form 990,	, Part IV, line 11a. S	ee Form 990, Part	X, line 10.				
	Description of property	(a) Cost or ot basis (investm	• •	` ` '	Accumulat		(d) Boo	k valu	e
1a	Land								
b	Buildings								
с	Leasehold improvements			0,581.	31,2			9,2	
	Equipment				,982,2	66.	4,71		
e	Other		57	9,567.				9,5	
Tota	. Add lines 1a through 1e. (Column (d) must e	equal Form 990, Part >	<u>(, line 10c, column</u>	<u>(B))</u>			5,36		
						Cabadula	D / C		0000

Schedule D (Form 990) 2023

332052 09-28-23

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	l-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)			· · ·
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))			
Part IX Other Assets			
Complete if the organization answered "Yes"	on Form 990. Part IV. line	11d. See Form 990. Part X. line 15.	
-	Description	, ,	(b) Book value
(1)	•		
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, line 15, col			
Part X Other Liabilities	. (D))		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990. Part X. line 25.	
(a) Description of lightlift.			(b) Book value
(1) Federal income taxes			
(2) ACCRUED VACATION			602,378.
(3) IBNR RESERVE			79,000.
			2,115,702.
			9,950.
			5,754,922.
			5,,51,5220
(7)(9)			
(8)			
(9)			8,561,952.
Total. (Column (b) must equal Form 990, Part X, line 25, col			
2. Liability for uncertain tax positions. In Part XIII, provide		ere if the text of the footnote has been pro	

PATIENT ADVOCATE FOUNDATION

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

Schedule D (Form 990) 2023

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Schedule D (Form 990) 2023

Part VII Investments - Other Securities

	edule D (Form 990) 2023 PATIENT ADVOCATE FOUNDATI				1806317 Page 4
Pa	rt XI Reconciliation of Revenue per Audited Financial Statem	ents With	Revenue per Re	turn	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	2a.			1
1	Total revenue, gains, and other support per audited financial statements			1	243,633,396.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	10,872.		
b	Donated services and use of facilities	2 b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	10,872.
3	Subtract line 2e from line 1			3	243,622,524.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	-144,352.		
	Add lines 4a and 4b			4c	-144,352.
С					
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)				243,478,172.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	nents With			
5	Total revenue. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 12.</i>) TXII Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12	nents With 2a.	I Expenses per R	letur	'n
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	nents With 2a.	I Expenses per R	letur	
5 Pa	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I, line 12.) rt XII Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25:	nents With	I Expenses per R	letur	'n
5 Pa	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.) rt XII Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25:	nents With	I Expenses per R	letur	'n
5 Pa 1 2	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I. line 12.) rt XII Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities	nents With 2a. 2a	I Expenses per R	letur	'n
5 Pa 1 2 a	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.) rt XII Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities	2a. 2a 2b 2c	I Expenses per R	letur	'n
5 Pa 1 2 a b c	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) rt XII Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments	2a. 2a 2b 2c	I Expenses per R	letur	n 274,351,984.
5 Pa 1 2 a b c d	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses	2a. 2a 2b 2c 2d	Expenses per R	1 2e	n 274,351,984. 144,352.
5 Pa 1 2 a b c d	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.)	2a 2a 2a 2b 2c 2d	144,352.	1 2e	n 274,351,984.
5 Par 1 2 a b c d e	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d	2a 2a 2a 2b 2c 2d	144,352.	1 2e	n 274,351,984. 144,352.
5 Par 1 2 a b c d e 3	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.) rt XII Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1	2a. 2a 2a 2b 2c 2d	144,352.	1 2e	n 274,351,984. 144,352.
5 Par 1 2 a b c d e 3	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I, line 12.) Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b	2a 2a 2b 2c 2d 2d	144,352.	1 2e	n 274,351,984. 144,352.
5 Par 1 2 a b c d e 3 4 a	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) rt XII Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b	2a 2a 2b 2b 2c 2d 2d 2d 4a 4b	144,352.	etur 1 2e 3 4c	n 274,351,984. 144,352. 274,207,632. 0.
5 Pa 1 2 a b c d e 3 4 a b c 5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Reconciliation of Expenses per Audited Financial Stater Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Other Inter 1	2a 2a 2b 2c 2c 2d 2d 4a 4b 4b	144,352.	etur 1 2e 3 4c	n 274,351,984. 144,352. 274,207,632.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

THE	EN	DOWM	IEN?	г ғ	JND	OF	PATI	ENT	AD	70CA	TE	FOU	NDAT	LION	I WZ	AS I	EST.	ABL	ISH	ED	IN	2001	
то	FUR	THER	1 I I	rs I	EXEM	IPT	PURE	OSE	BY	SUP	POR	RTIN	G DI	IREC	T E	PAT	IEN	тѕ	ERV	ICE	s.	THE	
ENI	OWM:	ENT	FUI	ND I	BUIL	DS	LONG	-TEI	RM S	STAB	ILI	TY	FOR	THE	E FU	JTU	RE	OF	THE	FO	UND	ATIO	N
BY	PRO	VIDI	NG	AN	ADD	ITI	ONAL	, SOI	JRCE	E OF	' IN	ю	E T() ME	ET	AN	IN	CRE	ASI	NG	DEM	IAND	
FOF	R NA'	LION	IAL	PRO	OGRA	MS	AND	SERV	/ICE	ES.	IT	PRO	VIDI	ES E	OR	IN	FER	EST	IN	СОМ	ЕT	'O BE	1
USE	D B	Y PA	F Z	AND	RES	TRI	CTS	ACCI	ESS	то	PRI	NCI	PAL	BAS	SED	UP	ON	воа	RD	APP	ROV	AL.	

PART X, LINE 2:

THE FOUNDATION IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE

INTERNAL REVENUE CODE AND THE COMMONWEALTH OF VIRGINIA STATUTES;

ACCORDINGLY, THE ACCOMPANYING FINANCIAL STATEMENTS DO NOT REFLECT A

332054 09-28-23

Schedule D (Form 990) 2023

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2023.05000 PATIENT ADVOCATE FOUNDATI 16404382

Schedule D (F	orm 990)	2023
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Part XIII Supplemental Information (continued) PROVISION OR LIABILITY FOR FEDERAL AND STATE INCOME TAXES.

PART XI, LINE 4B - OTHER ADJUSTMENTS:	
LOSS ON FIXED ASSET INCLUDED IN EXPENSES FOR F/S	-16,524.
FUNDRAISING EXPENSES OFFSET REVENUE ON 990	-127,828.
TOTAL TO SCHEDULE D, PART XI, LINE 4B	-144,352.
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
LOSS ON FIXED ASSET INCLUDED IN EXPENSES FOR F/S	16,524.
FUNDRAISING EXPENSES OFFSET REVENUE ON 990	127,828.
TOTAL TO SCHEDULE D, PART XII, LINE 2D	144,352.

Schedule D (Form 990) 2023

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SCHEDULE G	Suppleme	ntal Information Regarding	Fund	Iraisi	ng or Gaming A	ctiv	ities	OMB No. 1545-0047
(Form 990)		e organization answered "Yes" on				r 19 ,	or if the	2023
Department of the Treasury	C	organization entered more than \$15 Attach to Form 990 o						Open to Public
Internal Revenue Service	Go t	o www.irs.gov/Form990 for instruc				ı.		Inspection
Name of the organization								entification number
Part I Fundrais		ADVOCATE FOUNDATIO		'oo" or		no 1 ⁻	<u>54-1806</u>	
	complete this part		rea r	es or	1 Form 990, Part IV, II	ne n	7. FOIII 990-E2	lillers are not
 a Mail solicitat b Internet and c Phone solicitat d In-person so 2 a Did the organization key employees list 	tions email solicitations tations licitations on have a written o ed in Form 990, Pa) highest paid indiv	f Solicitat g Special or oral agreement with any individual art VII) or entity in connection with pr viduals or entities (fundraisers) pursu	tion of tion of fundra (incluc	non-g gover aising o ling of onal fu	overnment grants nment grants events ficers, directors, trust undraising services?		Yes	
(i) Name and addres or entity (func	s of individual	(ii) Activity	(iii) fundr have c or cor contrib	ustody itrol of	(iv) Gross receipts from activity	tò (c	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization
			Yes	No				
Total								
	ich the organizatio	n is registered or licensed to solicit c	ontrib	utions	or has been notified	it is e	exempt from re	gistration

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2023

LHA 332081 09-13-23

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Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000

				(b) Event #2 PROMISE OF HOPE - 2024 (event type)	(c) Other events NONE (total number)	(d) Total events (add col. (a) through col. (c))
	1	Gross receipts	106,065.			149,472
		Less: Contributions	112,444.			155,851
3	3	Gross income (line 1 minus line 2)	-6,379.			-6,379.
4	4	Cash prizes				
	5	Noncash prizes	17,178.	2,516.		19,694.
	6	Rent/facility costs	23,808.			23,808.
Direct Expenses	7	Food and beverages	35,243.			35,243.
8		Entertainment				<u>4,425</u> 44,658
	9	Other direct expenses	· · ·			
10 11 art	1	• • • • • • • • • • • • • • • • • • •	ne 3, column (d)	n 990, Part IV, line 19, or n		
10 11 Part	1	Net income summary. Subtract line 10 from li	ne 3, column (d)			-134,207 (d) Total gaming (add
10 11 art	1 : II	Net income summary. Subtract line 10 from li Gaming. Complete if the organization	ne 3, column (d) answered "Yes" on Form	990, Part IV, line 19, or ro	eported more than	-134,207 (d) Total gaming (add
	1 : II	Net income summary. Subtract line 10 from li Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a.	ne 3, column (d) answered "Yes" on Form	990, Part IV, line 19, or ro	eported more than	-134,207 (d) Total gaming (add
	1 : 1 2	Net income summary. Subtract line 10 from li Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a. Gross revenue	ne 3, column (d) answered "Yes" on Form	990, Part IV, line 19, or ro	eported more than	-134,207 (d) Total gaming (add
10 11 11 11 11 11 11 11 12 12	1 : II 1 2 3	Net income summary. Subtract line 10 from li Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a. Gross revenue Cash prizes	ne 3, column (d) answered "Yes" on Form	990, Part IV, line 19, or ro	eported more than	-134,207
	1 1 2 3 4	Net income summary. Subtract line 10 from li Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a. Gross revenue Cash prizes Noncash prizes	ne 3, column (d) answered "Yes" on Form	990, Part IV, line 19, or ro	eported more than	-134,207 (d) Total gaming (add
	1 1 2 3 4 5	Net income summary. Subtract line 10 from li Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a. Gross revenue Cash prizes Noncash prizes Rent/facility costs	ne 3, column (d) answered "Yes" on Form	990, Part IV, line 19, or ro	eported more than	127,828 -134,207
	1 1 2 3 4 5 6	Net income summary. Subtract line 10 from li Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a. Gross revenue Cash prizes Noncash prizes Rent/facility costs Other direct expenses	ne 3, column (d) answered "Yes" on Form (a) Bingo	990, Part IV, line 19, or ro (b) Pull tabs/instant bingo/progressive bingo	eported more than (c) Other gaming	-134,207
	1 1 2 3 4 5 6 7	Net income summary. Subtract line 10 from line Gaming. Complete if the organization s \$15,000 on Form 990-EZ, line 6a. Gross revenue Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor	ne 3, column (d) answered "Yes" on Form (a) Bingo (a) Bingo (a) Bingo (a) Bingo (b) Bingo (a) Bingo (b) Bingo (c) Bingo (a) Bingo (a) Bingo (b) Bingo (c) Bingo	990, Part IV, line 19, or re (b) Pull tabs/instant bingo/progressive bingo Yes% No	eported more than (c) Other gaming	-134,207 (d) Total gaming (add

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? b If "Yes," explain:

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Schedule G (Form 990) 2023

No

Schedule G (Form 990) 2023	PATIENT ADVOCATE FOUNDATION 5	4-1806317 Page 3
11 Does the organization cor	onduct gaming activities with nonmembers?	Yes No
12 Is the organization a gran	ntor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed	
to administer charitable g	gaming?	Yes No
	of gaming activity conducted in:	1 1
	у	
14 Enter the name and addre	ress of the person who prepares the organization's gaming/special events books and records:	
Name		
Address		
15a Does the organization have	ave a contract with a third party from whom the organization receives gaming revenue?	Yes No
b If "Yes," enter the amount	nt of gaming revenue received by the organization \$ and the amou	Int
	ed by the third party \$	
c If "Yes," enter name and a	address of the third party:	
Name		
Address		
16 Gaming manager informa	ation:	
Name		
0		
Gaming manager comper	ensation \$	
Description of services pr	rovided	
_		
Director/officer	Employee Independent contractor	
47 Marcalatan distant		
17 Mandatory distributions:	red under state law to make charitable distributions from the gaming proceeds to	
retain the state gaming lic		Yes No
•••	cense? ributions required under state law to be distributed to other exempt organizations or spent in t	
	npt activities during the tax year \$	
Part IV Supplementa	al Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and	nd Part III, lines 9, 9b, 10b,
15b, 15c, 16, and	d 17b, as applicable. Also provide any additional information. See instructions.	
332083 09-13-23		Schedule G (Form 990) 2023
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Schedule G ((Form	990)

Part IV	Supplemental Information (continued)	
		Schedule G (Form 990)
332084 04-01-	23	

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SCHEDULE I		G	irants and Oth	ner Assistan	ce to Organ	izations.		OMB No. 1545-0047
(Form 990)		Go	vernments, ar ete if the organizatio	nd Individual	s in the Ŭni	ted States		2023
Department of the Treasury		Comple	ete if the organizatio	Attach to Forn		rt IV, line 21 or 22.		Open to Public
Internal Revenue Service			Go to www.irs	s.gov/Form990 for		ation.		Inspection
Name of the organizati	on			-				Employer identification number
	PATIENT A	DVOCATE F	OUNDATION					54-1806317
	nformation on Grants a							
-	zation maintain records t ward the grants or assis		-			for the grants or assis		
	IV the organization's pro							
	d Other Assistance to	-				anization answered "Y	es" on Form 990, Par	t IV, line 21, for any
·	hat received more than \$	-	•	1		(f) Method of	1	T
	Idress of organization vernment	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3 Enter total number of other organizations listed in the line 1 table ...

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2023

Schedule I (Form 990) 2023

PATIENT	ADVOCATE	FOUND	ATION
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Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
CHOLARSHIPS	40	112,500.	0.		
O PAY RELIEF ASSISTANCE	75629	240,642,993.	0.		
INANCIAL AID FUND	2445	5,158,800.	0.		

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

THROUGH PATIENT ADVOCATE FOUNDATIONS SCHOLARSHIP FOR SURVIVORS, 40

SCHOLARSHIPS WERE AWARDED TO STUDENTS WHOSE STUDIES WERE INTERRUPTED OR

DELAYED BY A DIAGNOSIS OF A LIFE THREATENING, CHRONIC OR DEBILITATING

DISEASE. THE STUDENTS MUST BE ENROLLED FULL-TIME, MAINTAINING GPA OF 3.0 OR

BETTER AND COMPLETE 20 HOURS OF COMMUNITY SERVICE DURING THE ACADEMIC YEAR.

PATIENT ADVOCATE FOUNDATION (PAF) CO-PAY RELIEF PROGRAM (CPR) CURRENTLY

PROVIDES DIRECT FINANCIAL SUPPORT TO INSURED PATIENTS WHO MUST FINANCIALLY

AND MEDICALLY QUALIFY TO ACCESS PHARMACEUTICAL CO-PAYMENT ASSISTANCE. THE PROGRAM OFFERS PERSONAL SERVICE TO ALL PATIENTS THROUGH THE USE OF CALL COUNSELORS; PERSONALLY GUIDING PATIENTS THROUGH THE ENROLLMENT PROCESS.

IN FY2023/2024, PAF'S CO-PAY RELIEF PROGRAM ASSISTED PATIENTS THROUGH FORTY-SEVEN (52) DISEASE SPECIFIC FUNDS INCLUDING ACROMEGALY, ASTHMA, BLADDER CANCER, BREAST CANCER, CANCER GENETIC AND GENOMIC TESTING, CERVICAL CANCER, CHRONIC PAIN, COVID-19, CYSTIC FIBROSIS, ELECTROLYTE IMBALANCE, GAUCHER DISEASE, HEMOPHILIA, HEPATITIS B, HEPATITIS C, HEPATOCELLULAR CARCINOMA, HIV, AIDS AND PREVENTION, HOMOZYGOUS FAMILIAL HYPERCHOLESTEROLEMIA, INHERITED OR ACQUIRED LIPODYSTROPHY, LUPUS, MELANOMA, METASTATIC BREAST CANCER, METASTATIC COLORECTAL CANCER, METASTATIC GASTRIC CANCER, METASTATIC MELANOMA, METASTATIC PROSTATE CANCER, MULTIPLE MYELOMA, MULTIPLE SCLEROSIS, MYELODYSPLASTIC SYNDROME, NON-SMALL CELL LUNG CANCERS (NSCLC), OSTEOPOROSIS, OVARIAN CANCER, PANCREATIC CANCER, PERIODIC PARALYSIS, PERIPHERAL VASCULAR DISEASE, PROSTATE CANCER, FULMONARY FIBROSIS, PULMONARY HYPERTENSION, RENAL CELL CARCINOMA, RHEUMATOID ARTHRITIS, SKIN CANCER, SPINAL MUSCULAR ATROPHY, ULCERATIVE COLITIS, AND UTERINE CANCERS.

IN FY2023/2024, PAF ADMINISTERED SIXTEEN (16) SMALL ONE-TIME GRANTS PROVIDING FINANCIAL ASSISTANCE TO QUALIFIED PATIENTS FOR OUT OF POCKET AND COST OF LIVING EXPENSES FACED BY PATIENTS AS A RESULT OF THEIR DIAGNOSIS AND TREATMENT. DISEASE SPECIFIC FUNDS INCLUDE COVID-19, ACCUTE RESPITORY DISTRESS SYNDROME, TOXIC SHOCK AND/OR SEPSIS, BREAST CANCER, METASTIC BREAST CANCER, MERKEL CELL CARCINOMA, HEART VALVULAR CONDITION, AND ACUTE MYELOID LEUKEMIA.

Schedule I (Form 990)

SC	HEDULE J	Compensation Information		OMB No. 1	1545-004	47
(Fo	rm 990)	- For certain Officers, Directors, Trustees, Key Employees, and Highest		20	n n	
		Compensated Employees		20	ZJ)
Dono	tment of the Treasury	Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.		Open to	Publ	ic
	al Revenue Service	Go to www.irs.gov/Form990 for instructions and the latest information.		Inspe		
Nam	e of the organization		Employer i			mber
_		PATIENT ADVOCATE FOUNDATION	54-1	80631	7	
Pa	rt I Question	s Regarding Compensation				
					Yes	No
1a	Check the appropri	ate box(es) if the organization provided any of the following to or for a person listed on Form	990,			
	Part VII, Section A,	line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or c	°	nal use			
	Travel for com					
		ation and gross-up payments				
	Discretionary	spending account Personal services (such as maid, chauffer	ır, chef)			
_						
b	•	on line 1a are checked, did the organization follow a written policy regarding payment or				
•				1b		
2	-	n require substantiation prior to reimbursing or allowing expenses incurred by all directors,				
	trustees, and office	rs, including the CEO/Executive Director, regarding the items checked on line 1a?		2		
2	Indianta which if a	at the following the experimetion used to establish the companyation of the experimetion's				
3		ny, of the following the organization used to establish the compensation of the organization's actor. Check all that apply. Do not check any boxes for methods used by a related organization of the second sec				
		ation of the CEO/Executive Director, but explain in Part III.				
	X Compensation					
		ompensation consultant X Compensation survey or study				
	X Form 990 of o		ommittee			
			ommittee			
4	During the year, did	any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
•	organization or a re					
а	-	e payment or change-of-control payment?		4a		X
b		eive payment from a supplemental nonqualified retirement plan?				X
с		eive payment from an equity-based compensation arrangement?				X
		hes 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	-					
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons listed of	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatic	n			
	contingent on the r	evenues of:				
а	The organization?			5a		X
		ation?				X
		or 5b, describe in Part III.				
6	For persons listed of	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio	n			
	contingent on the r	-				
						X
b		ation?		6b		X
_		or 6b, describe in Part III.				
7		on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments				
~		nes 5 and 6? If "Yes," describe in Part III		7		X
8		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the				v
~				8		X
9		id the organization also follow the rebuttable presumption procedure described in				
F	Regulations section				- 000	
⊦or	Paperwork Reduct	on Act Notice, see the Instructions for Form 990.	Sched	lule J (Forn	n 990)	2023

LHA 332111 11-06-23

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base	(ii) Bonus &	(iii) Other	compensation			reported as deferred on prior Form 990
		compensation	incentive compensation	reportable compensation				
(1) DR. ALAN J. BALCH, PHD	(i)	328,821.	6,872.	0.	13,200.	1,553.	350,446.	0.
,	(ii)	125,000.	0.	0.	0.	0.	125,000.	0.
	(i)	269,539.	8,256.	0.	10,529.	1,529.	289,853.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	253,364.	8,116.	0.	10,493.	18,380.	290,353.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	228,353.	6,961.	0.	9,003.	1,522.	245,839.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	198,896.	800.	0.	7,461.	1,411.	208,568.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	187,609.	0.	0.	6,456.	12,009.	206,074.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) SHONTA CHAMBERS	(i)	180,691.	5,719.	0.	7,396.	11,992.	205,798.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) ERIN BRADSHAW	(i)	179,281.	5,770.	0.	7,461.	12,533.	205,045.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2023

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

|--|

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LHA 332131 11-06-23

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c; or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

SCHEDULE L

Department of the Treasury

Internal Revenue Service

Part I

PATIENT ADVOCATE FOUNDATION

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b; or Form 990-EZ. Part V. line 40b

1		(b) Relationship between disqualified				rected?
(a) Name of disqualifie	ea person	person and organization	(c) Description of transaction		Yes	No
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
2 Enter the amount of t	ax incurred by	the organization managers or disqualifie	d persons during the year under			
section 4958				\$		
3 Enter the amount of t	ax, if any, on li	ine 2, above, reimbursed by the organiza	tion	\$		

Part II Loans to and/or From Interested Persons

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization

	(a) Name of interested person	ount on Form 990, (b) Relationship with organization	(d) Loi	an to or 1 the	(e) Original principal amount	(f) Balance due	(g) defa) In ault?	(h) Ap by bo comm	proved ard or littee?	(i) Wi agreer	ritten nent?
			То	From			Yes	No	Yes	No	Yes	No
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												
			 		\$							

Part III Grants or Assistance Benefiting Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2023

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

54-1806317

(Form 990)	(Form	990)		
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Part IV	Busine	ss Transacti	ons Involving	Interested Po	ersons
Schedule L	. (Form 990)	2023	PATIENT	ADVOCATE	FOUNDATION

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction		aring of ation's ues?
				Yes	No
(1)DR. ALAN J. BALCH	CHIEF EXECUTIVE OFF	1,619,628.	INTERCOMPAN		X
(2)SHAWN NASON	SPECIAL EVENTS DIRE	100,927.	RELATED PAR		X
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
Part V Supplemental Information					

Provide additional information for responses to questions on Schedule L. See instructions.

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: DR. ALAN J. BALCH

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

CHIEF EXECUTIVE OFFICER

(D) DESCRIPTION OF TRANSACTION: INTERCOMPANY ACTIVITY OCCURS BETWEEN

PATIENT ADVOCATE FOUNDATION (PAF) AND NATIONAL PATIENT ADVOCATE

FOUNDATION (NPAF). ALSO, PAF AND NPAF SHARE THE SAME CHIEF EXECUTIVE

OFFICER. NPAF HAS A CONSULTING AGREEMENT IN WHICH PAF PAYS NPAF FEES TO

REPRESENT THE POLICY INTERESTS OF PAF. THE CONSULTING FEES FOR FY

2023/2024 WERE \$780,000. PAF ALSO GRANTED NPAF \$200,000 TO SUPPORT THE

NEEDS NAVIGATION GRANT IN FY 2023/2024. NPAF REIMBURSED PAF FOR SALARIES

AND BENEFITS OF \$299,636 FOR SHARED SERVICES, OF WHICH \$125,000 WAS FOR

ALAN BALCH'S SALARY. PAF REIMBURSED TO NPAF \$297,436 IN SALARIES AND

BENEFITS FOR SHARED SERVICES. NPAF ALSO REIMBURSED PAF FOR \$28,220 OF

OTHER EXPENSES, AND PAF REIMBURSED NPAF FOR \$14,336 OF OTHER EXPENSES IN

FY 2023/2024.

(A) NAME OF PERSON: SHAWN NASON

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SPECIAL EVENTS DIRECTOR

332132 11-30-23

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

(D) DESCRIPTION OF TRANSACTION: RELATED PARTY IS THE WIFE OF WILLIAM

NASON, CHIEF FINANCIAL OFFICER OF PAF.

Schedule L (Form 990)

332461 04-01-23

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

2023 Open to Public Inspection

Employer identification number

54-1806317

Department of the Treasury Internal Revenue Service Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

PATIENT ADVOCATE FOUNDATION

Pa	τtΙ ∣ Ty	pes of Property								
			(a)	(b) Number of	(c)	ition	(d)		·	
			Check if applicable		Noncash contribu amounts reported		Method of d noncash contrib			5
				items contributed	Form 990, Part VIII,	line 1g		ation a		<u> </u>
1	Art - Work	s of art								
2	Art - Histo	rical treasures								
3	Art - Fract	ional interests								
4	Books and	publications								
5	Clothing a	nd household goods								
6	Cars and o	other vehicles								
7	Boats and	planes								
8	Intellectua	l property								
9	Securities	- Publicly traded								
10	Securities	- Closely held stock								
11		- Partnership, LLC, or								
	trust intere	ests								
12	Securities	- Miscellaneous								
13	Qualified of	conservation contribution -								
	Historic st	ructures								
14	Qualified of	conservation contribution - Other								
15		e - Residential								
16		e - Commercial								
17	Real estat	e - Other								
18		es								
19		ntory								
20	Drugs and	l medical supplies								
21		,								
22		artifacts								
23		specimens								
24	Archeolog	ical artifacts		2.00	10		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	<u></u>		
25		(AUCTION ITEMS)	X	362	19,0	595.	COMPARABLE	SAL.	<u> </u>	
26	Other	()								
27	Other	()								
28	Other	(<u>)</u>			<u> </u>					
29		f Forms 8283 received by the organiz								
	for which	the organization completed Form 82	83, Part V, L	onee Acknowledg	ement	29			Vee	Na
20-	During the	waar did the exception reactive by			orted in Dort L lines 1	through	a 00 that it		Yes	No
30a		e year, did the organization receive by for at least 3 years from the date of								
		urposes for the entire holding period?	_		•			30a		Х
Ь			۲					30a		- 23
р 31		escribe the arrangement in Part II. organization have a gift acceptance p	oolicy that re	ouires the review (of any nonstandard o	ontributi	ons?	31		х
		organization hire or use third parties								23
JZd	contributio	•		•	· • ·			32a		х
h		ons? escribe in Part II.						JEa		
33	,	nization didn't report an amount in c	olumn (c) fo	r a type of property	/ for which column (a)	is chec	ked.			
	describe i						··,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2023

LHA 332141 09-11-23

	0.1 1.1. 14 /F 00/
32142 09-11-23	Schedule M (Form 990

Schedule M (Form 990) 2023 PATIENT ADVOCATE FOUNDATION
Part II Supplemental Information. Provide the information required by P Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization

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SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information.



PATIENT ADVOCATE FOUNDATION

Employer identification number 54 - 1806317

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

PROFESSIONAL CASE MANAGEMENT AND FINANCIAL AID ASSISTANCE TO AMERICANS

WITH CHRONIC, LIFE THREATENING AND DEBILITATING ILLNESSES. PAF CASE

MANAGERS SERVE AS ACTIVE LIAISONS BETWEEN THE PATIENT AND THEIR

INSURER, EMPLOYER AND/OR CREDITORS TO RESOLVE INSURANCE, JOB RETENTION

AND/OR DEBT CRISIS MATTERS AS THEY RELATE TO THEIR DIAGNOSIS. PATIENT

ADVOCATE FOUNDATION SEEKS TO SAFEGUARD PATIENTS THROUGH EFFECTIVE

MEDIATION ASSURING ACCESS TO CARE, MAINTENANCE OF EMPLOYMENT AND

PRESERVATION OF THEIR FINANCIAL STABILITY.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

BETWEEN THE PATIENT AND THEIR INSURER, EMPLOYER AND/OR CREDITORS TO

RESOLVE INSURANCE, JOB RETENTION AND/OR DEBT CRISIS MATTERS AS THEY

RELATE TO THEIR DIAGNOSIS. PATIENT ADVOCATE FOUNDATION SEEKS TO

SAFEGUARD PATIENTS THROUGH EFFECTIVE MEDIATION ASSURING ACCESS TO CARE,

MAINTENANCE OF EMPLOYMENT AND PRESERVATION OF THEIR FINANCIAL

STABILITY.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: CANCER GENETIC & GENOMIC TESTING, CERVICAL CANCER, CHRONIC OBSTRUCTIVE PULMONARY DISEASE HE, CORONARY ARTERY DISEASE HE, COVID-19 & POST COVID CONDITIONS, CYSTIC FIBROSIS, DIABETES, DIABETES HE, DIABETES TYPE 2 HE, GAUCHER DISEASE, GAUCHER DISEASE HE, HEART FAILURE HE, HEMOPHILIA HEPATITIS B, HEPATITIS C HE, HEPATOCELLULAR CARCINOMA, HIV, AIDS & PREVENTION, HIV, AIDS & PREVENTION HE, HOMOZYGOUS FAMILIAL LUPUS, HYPERCHOLESTEROLEMIA, LUPUS HE, MELANOMA METASTATIC BREAST Schedule O (Form 990) 2023 For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. LHA 332211 11-14-23

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2023.05000 PATIENT ADVOCATE FOUNDATI 16404382

Schedule O (Form 990) 2023	Page 2							
Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317							
CANCER, METASTATIC COLORECTAL CANCER, METASTATIC COLORECTA	L CANCER HE,							
METASTATIC PROSTATE CANCER, MULTIPLE MYELOMA, MULTIPLE MYELOMA HE,								
MULTIPLE SCLEROSIS, MULTIPLE SCLEROSIS HE, MYELODYSPLASTIC SYNDROMES,								
NON-SMALL CELL LUNG CANCERS, NON-SMALL CELL LUNG CANCERS H	E, OVARIAN							
CANCER, OVARIAN CANCER HE, PANCREATIC CANCER, PARKINSON'S	DISEASE HE,							
PERIODIC PARALYSIS, PROSTATE CANCER, PROSTATE CANCER HE, P	ULMONARY							
FIBROSIS, PULMONARY HYPERTENSION, RENAL CELL CARCINOMA, RH	EUMATOID							
ARTHRITIS, SMALL CELL LUNG CANCER, SOCIAL NEEDS ASSESSMENT	&							
INTERVENTION FUND, SPINAL MUSCULAR ATROPHY, SPINAL MUSCULA	R ATROPHY HE,							
THYROID EYE DISEASE AND VIROLOGY TESTING HE.								
PAF'S CO-PAY RELIEF PROGRAM ESTABLISHED HEALTH EQUITY FUND								
NEW TYPE OF FUND THAT MAKES CPR MORE ACCESSIBLE AND BENEFI								
PATIENTS WHO NEEDED THE MOST HELP AND ARE NOT BEING SERVED								
BY THE EXISTING MEDICAL AND COPAY INFRASTRUCTURE. DEVELOPE CDC'S SOCIAL VULNERABILITY INDEX (SVI) AND CDC DISEASE INC								
OUR HEALTH EQUITY FUNDS SERVE PEOPLE LIVING IN 220 COUNTIE	· · · ·							
UNITED STATES THAT HAVE BEEN IDENTIFIED BY THE CDC AS HAVI								
HIGHEST SOCIAL VULNERABILITY SCORES AND ARE BURDENED WITH								
CHRONIC DISEASES. THE HEALTH EQUITY FUNDS ARE DESIGNED TO								
PROVIDE SUPPORT TO ELIGIBLE PATIENTS LIVING IN ONE OF THE								
COVERED BY THE FUNDS, WHICH IS VERIFIED USING THE ZIP CODE	OF THE							
PATIENT'S HOME ADDRESS. ALL OTHER ELIGIBILITY REQUIREMENTS	, AND FUND							
OPERATION, ARE THE SAME AS OUR GENERAL FUNDS. IN FY2023/20	24,							
ESTABLISHED FIVE (5) NEW HEALTH EOUITY FUNDS INCLUDING: G	AUCHER							

ESTABLISHED FIVE (5) NEW HEALTH EQUITY FUNDS INCLUDING: GAUCHER

DISEASE HE, LUPUS HE, MULTIPLE SCLEROSIS HE, SPINAL MUSCULAR ATROPHY HE

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AND DIABETES TYPE 2 HE. PAF HAS PROVIDED NEARLY 10,000 PATIENTS WITH

ASSISTANCE THROUGH THE HE FUNDS.

332212 11-14-23

PATIENT ADVOCATE FOUNDATION

THE FOUNDATION'S CO-PAY RELIEF PROGRAM OFFERS A DEDICATED, SECURE WEB-BASED APPLICATION FOR PATIENTS AND/OR THEIR FAMILY MEMBERS TO ENROLL ELECTRONICALLY FOR THE CO-PAY RELIEF PROGRAM DIRECTLY FROM THE CO-PAY RELIEF PROGRAM WEBSITE. AS WELL, CPR OFFERS TWO DEDICATED, SECURED WEBSITES FOR MEDICAL PROVIDERS AND PHARMACY REPRESENTATIVES TO ENROLL ELECTRONICALLY FOR THE CO-PAY RELIEF PROGRAM ON BEHALF OF THE PATIENTS THEY ARE WORKING WITH. THE FOUNDATION ALSO OFFERS TELEPHONIC SUPPORT SERVICES TO PATIENTS WHO PREFER TO RECEIVE PERSONAL ASSISTANCE FROM A PROGRAM SPECIALIST. IN FY2023/2024, THE FOUNDATION ADMINISTERED CO-PAYMENT ASSISTANCE TO 75,629 QUALIFIED PATIENTS THROUGH 58 ASSISTANCE FUNDS AVAILABLE THROUGH THE CO-PAY RELIEF PROGRAM. THE PROGRAM STAFF FIELDED 194,142 TELEPHONE

CALLS AND PROCESSED CLAIMS TOTALING OVER \$243,377,348 IN SUPPORT OF

QUALIFIED PATIENTS' OUT OF POCKET EXPENSES FOR REQUIRED CO-PAYMENTS,

CO-INSURANCE, AND DEDUCTIBLES. SINCE ITS INCEPTION IN 2004, THE

FOUNDATION HAS PROVIDED CO-PAYMENT ASSISTANCE TO OVER 753,000

INDIVIDUALS ALLOCATING \$2.4 BILLION DOLLARS IN CO-PAYMENT AWARDS.

PAF ALSO ADMINISTERED A SUITE OF FIFTEEN (15) SMALL GRANT PROGRAMS IN FY2023/2024 REFERRED TO AS FINANCIAL AID FUNDS, EACH PROVIDING FINANCIAL ASSISTANCE TO QUALIFIED PATIENTS FOR OUT OF POCKET AND COST OF LIVING EXPENSES PATIENTS STRUGGLE TO MANAGE WHEN DEALING WITH A CHRONIC OR CRITICAL DISEASE. IN FY2023/2024, PROGRAM STAFF FIELDED 21,111 TELEPHONE CALLS AND SUCCESSFULLY PROVIDED ONE-TIME SMALL GRANTS TO 2,445 PATIENTS, TOTALING \$5,158,800 IN FINANCIAL RELIEF. THE SMALL GRANTS RANGE FROM \$500-\$4500 PER PATIENT AND ARE DESIGNED TO DEFRAY NON-MEDICAL EXPENSES, INCLUDING TRANSPORTATION, LODGING, NUTRITIONAL 332212 11-14-23 Schedule O (Form 990) 2023 NEEDS, CHILDCARE AND BURIAL EXPENSES, FACED BY PATIENTS BECAUSE OF

THEIR DIAGNOSIS AND TREATMENT.

THE FINANCIAL AID FUND PROGRAMS INCLUDE:

ARDS ALLIANCE SUMITA DIXIT RECOVERY FUND: SERVING PATIENTS DIAGNOSED

WITH ACUTE RESPIRATORY DISTRESS SYNDROME (ARDS).

BEGIN AGAIN FOUNDATION AMPUTEE FUND: SERVING PATIENTS DIAGNOSED WITH

SEPSIS WHO HAVE EXPERIENCED AN AMPUTATION AS A RESULT SEPSIS.

BEGIN AGAIN FOUNDATION BEREAVEMENT FUND: SUPPORTS FUNERAL EXPENSES

ASSOCIATED WITH PATIENTS WHO HAVE PASSED AND DIED FROM ARDS, TSS AND/OR

SEPSIS.

BEGIN AGAIN FOUNDATION FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED

WITH ARDS, TSS AND/OR SEPSIS.

BEGIN AGAIN FOUNDATION SOUTHEASTERN VIRGINA FINANCIAL AID FUND:

SERVING PATIENTS DIAGNOSED WITH ARDS, TSS AND/OR SEPSIS THAT RESIDE IN

SOUTHEASTERN VIRGINIA.

CASE MANAGEMENT IMMEDIATE NEED FUND: SERVING PATIENTS WITH AN

IMMEDIATE NEED TO COVER THE OUT-OF-POCKET EXPENSES ASSOCIATED WITH

COST-OF-LIVING EXPENSES RELATED TO TREATMENTS.

DONNA FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH BREAST

CANCER THAT HAVE RECEIVED CASE MANAGEMENT SERVICES THROUGH THE DONNA

CARELINE.

HEART VALVE FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH A

HEART VALVE CONDITION.

MERKEL CELL CARCINOMA FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED

WITH A RARE FORM OF SKIN CANCER.

MIA'S MIRACLES: SERVING PEDIATRIC PATIENTS DIAGNOSED WITH BRAIN CANCER.

66

NATIONAL OVAN	RIAN CANCER	COALITION	CLINICAL	TRAIL	FUND:	SERVING
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332212 11-14-23

Schedule O (Form 990) 2023	Page 2
Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
PATIENTS THAT HAVE BEEN DIAGNOSED WITH OVARIAN CANCER, FAL	LOPIAN TUBE
CANCER OR PERITONEAL CANCER AND ARE PARTICIPATING IN A CLI	NICAL TRIAL,
BY PROVIDING FINANCIAL ASSISTANCE FOR COST-OF-LIVING EXPEN	SES.
NATIONAL OVARIAN CANCER COALITION TREATMENT FUND: SERVING	PATIENTS
THAT HAVE BEEN DIAGNOSED WITH OVARIAN CANCER, FALLOPIAN TU	BE CANCER OR
PERITONEAL CANCER, BY PROVIDING FINANCIAL ASSISTANCE FOR C	OST-OF-LIVING
EXPENSES.	
OKLAHOMA TRANSPORTATION FINANCIAL AID FUND: SERVING PATIE	NTS THAT HAVE
BEEN DIAGNOSED WITH PROSTATE CANCER AND RESIDE IN OKLAHOMA	
THE PEDIATRIC AMINO ACID & METABOLIC FORMULAS EMERGENCY A	SSISTANCE
FUND: SERVING FAMILIES WHO HAVE EXPERIENCED UNEXPECTED COS	TS RELATED TO
AN IN-PATIENT HOSPITALIZATION OR EMERGENCY ROOM VISIT OF A	CHILD WHO IS
RELIANT ON AMINO ACID-BASED OR METABOLIC BASED FORMULAS FO	R NUTRITION.
THYROID EYE DISEASE: SUPPORTS PATIENTS WHO ARE BEING EVAL	UATED,
UNDERGOING TREATMENT, OR RECEIVING FOLLOW UP CARE FOR PROS	TATE CANCER.
IN FY2022/2023, 1,641 PATIENTS RECEIVED FINANCIAL RELIEF F	ROM SIXTEEN
(16) FINANCIAL FUNDS, TOTALING \$2,267,500.	
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMEN	TS:
RESOLVING COMPLEX HEALTHCARE ACCESS AND AFFORDABILITY CHAL	LENGES. IN
FY23/24, THE FOUNDATION'S CASE MANAGEMENT STAFF DIRECTLY A	SSISTED OR
ADVOCATED FOR 14,028 INDIVIDUALS, COLLECTIVELY LIVING WITH	635 UNIQUE
DISEASES. ON AVERAGE, EACH CASE INVOLVED 30 CONTACTS WITH	RELEVANT
STAKEHOLDERS TO ACHIEVE RESOLUTION, TOTALING 425,825 UNIQU	E
INTERACTIONS. THE AVERAGE CONTACTS PER CASE INCREASED 20%	OVER FY23/24.
THIS EFFORT RESULTED IN AN AVERAGE DEBT RELIEF OR PATIENT	SAVINGS OF
\$1,294 PER CASE.	

332212 11-14-23

Schedule O (Form 990) 2023	Page 2
Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
IN ADDITION TO THESE SERVICES, PAF DISTRIBUTED 2,542 EDUCA	TIONAL
PUBLICATIONS TO PATIENTS AND THOSE SEEKING INFORMATION. TH	E FOUNDATION
OPERATES A DIVERSE PORTFOLIO OF 27 UNIQUE CASE MANAGEMENT	PROGRAMS,
EACH DESIGNED TO SUPPORT PATIENTS IN THEIR HEALTHCARE JOUR	NEYS, WORKING
TO RESOLVE ACCESS AND AFFORDABILITY ISSUES THAT, IF NOT AD	DRESSED,
IMPACT CARE AND HEALTH OUTCOMES.	

FORM 990, PART VI, SECTION B, LINE 11B:

THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS RECEIVES A DRAFT COPY OF THE FORM 990 THEN SUBSEQUENTLY REVIEWS IT FOR ACCURACY AND COMPLIANCE. ONCE IT IS APPROVED BY THE FINANCE COMMITTEE, ALL MEMBERS OF THE EXECUTIVE BOARD OF DIRECTORS RECEIVE THE FINAL COPY OF THE FORM 990 FOR REVIEW AND APPROVAL PRIOR TO FILING AND IS SO NOTED IN THE BOARD MEETING MINUTES.

FORM 990, PART VI, SECTION B, LINE 12C:

UNDER THE DIRECTION OF THE GOVERNANCE COMMITTEE, MEMBERS OF THE PAF BOARD

OF DIRECTORS ARE REQUIRED TO REVIEW AND SIGN THE CONFLICT OF INTEREST

POLICY UPON ESTABLISHING MEMBERSHIP ON THE BOARD AND AGAIN ANNUALLY. THIS

INCLUDES COMPLETING AN UPDATED CONFLICT OF INTEREST DISCLOSURE

QUESTIONNAIRE IN WHICH EACH MEMBER MUST DISCLOSE ANY/ALL KNOWN CONFLICTS OF

INTEREST AT THAT TIME. IF ANY CONFLICTS OF INTEREST ARE NOTED MORE

INFORMATION WILL BE GATHERED BY THE GOVERNANCE COMMITTEE AND A

DETERMINATION ON THE EXISTENCE OF A MATERIAL CONFLICT WILL BE ISSUED. THE

GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS IS CHARGED WITH ENFORCEMENT

OF THIS POLICY.

FORM 990, PART VI, SECTION B, LINE 15:

PATIENT ADVOCATE FOUNDATION COMPLETES COMPENSATION STUDIES THAT UTILIZE
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Schedule O (Form 990) 2023	Page 2					
Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317					
NATIONAL COMPARABILITY DATA OF ORGANIZATIONS SIMILAR IN MI	SSION, SIZE AND					
REVENUES. PAF HAS A COMPENSATION COMMITTEE WITHIN THE BOA	RD OF DIRECTORS					
THAT CONSISTS OF AT LEAST 4 INDEPENDENT EXECUTIVE BOARD ME	MBERS AND IS					
CHAIRED BY THE BOARD PRESIDENT. THIS COMMITTEE IS PROVIDED WITH THE						
COMPENSATION REPORT AND UTILIZES IT TO ESTABLISH THE CEO'S ANNUAL						
COMPENSATION. THIS COMMITTEE ALSO REVIEWS THE COMPENSATION OF KEY						
EMPLOYEES UTILIZING THE COMPENSATION REPORT. THIS PROCESS IS DOCUMENTED						
THROUGH MINUTES OF THE COMPENSATION COMMITTEE MEETING.						

FORM 990, PART VI, SECTION C, LINE 19:

PATIENT ADVOCATE FOUNDATION MAKES AVAILABLE THE LAST 10 YEARS OF FORM 990S, AUDITED FINANCIAL STATEMENTS, ANNUAL REPORTS AND CURRENT LIST OF BOARD MEMBERS ON THE ORGANIZATION'S WEBSITE, WWW.PATIENTADVOCATE.ORG UNDER THE "LEARN ABOUT US" SECTION. ADDITIONALLY, PAF MAKES AVAILABLE THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, ARCHIVED FORM 990S (OLDER THAN 10 YEARS) AND AUDITED FINANCIAL STATEMENTS (OLDER THAN 10 YEARS) UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

POSTRETIREMENT BENEFIT CHANGES OTHER THAN PERIODIC

BENEFITS/COSTS

99,550.

FORM 990, PART XII, LINE 2C

NO CHANGES WERE MADE TO THE ORGANIZATION OVERSIGHT PROCESS OR SELECTION

PROCESS DURING THE TAX YEAR.

FORM 990, SCH A, PART II, SECTION C, LINE 17A, FACTS AND CIRCUMSTANCES TEST

CONTINUED FROM SCHEDULE A (A)

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Name of the organization

LAUNCHED IN 2004 IN RESPONSE TO A CRITICAL MASS OF PATIENTS REPORTING
THEIR NEED FOR SUPPORT WITH UNMANAGEABLE CO-PAYMENTS FOR LIFE SAVING
MEDICINES, PATIENT ADVOCATE FOUNDATION'S CO-PAY RELIEF PROGRAM (CPR)
PROVIDES NEEDS-BASED FINANCIAL ASSISTANCE WITH CO-PAYMENTS,
CO-INSURANCE AND DEDUCTIBLES REQUIRED BY A PATIENT'S INSURER FOR
PHARMACEUTICAL TREATMENTS AND/OR PRESCRIPTION MEDICATIONS PRESCRIBED,
TO TREAT AND/OR MANAGE THE PATIENT'S DISEASE. THE PROGRAM ALSO
PROVIDES SUPPORT FOR MEDIATION ADMINISTRATION CHARGES, OFFICE VISIT
COSTS THE DAY OF TREATMENT AND MEDICAL INSURANCE PREMIUM EXPENSES. TO
QUALIFY FOR A GIVEN DISEASE-SPECIFIC FUND, AN APPLICANT MUST (1) HAVE A
CONFIRMED DIAGNOSIS THAT IS SUPPORTED BY THE DISEASE FUND, (2) HAVE A
TREATMENT REGIMEN IN PLACE, (3) HAVE AND MAINTAIN HEALTH INSURANCE AND
(4) MEET THE FINANCIAL CRITERIA SET FORTH BY CPR FOR THE FUND AND; IN
CERTAIN FUNDS, LIVE IN AN ELIGIBLE ZIP CODE (HEALTH EQUITY FUNDS ONLY).
THE PROGRAM OFFERS PERSONAL SERVICE TO ALL PATIENTS USING CALL
COUNSELORS; PERSONALLY, GUIDING PATIENTS THROUGH THE ENROLLMENT AND
BENEFIT PROCESS AS WELL AS ONLINE TOOLS THAT CAN BE USED BY PATIENTS,
PROVIDERS, AND PHARMACIES TO MAKE APPLICATION FOR ASSISTANCE.

PAF DOES NOT CONSIDER THE IDENTITY OF ANY PHYSICIAN, PROVIDER, SUPPLIER OF ITEMS OR SERVICES, DONOR, DRUG THERAPY, SERVICES OR SUPPLIES BEING UTILIZED OR THE REFERRAL SOURCE WHEN ASSESSING WHETHER AN APPLICANT IS QUALIFIED FOR FINANCIAL ASSISTANCE FROM A PAF CPR DISEASE-SPECIFIC FUND. UNDER NO CIRCUMSTANCES WILL PAF RECOMMEND OR REFER AN APPLICANT OR ENROLLEE TO ANY FUND DONOR, PROVIDER, SUPPLIER, OR PRODUCT.

QUALIFYING	APPLICANTS .	ARE	ENROLLED	IN	A DISI	EASE	-SPECI	FIC	FUND	FOR	UP	то	_
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Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
PATIENT ADVOCATE FOUNDATION	54-1806517
ONE YEAR FROM THE DATE OF ENROLLMENT AND MUST RE-APPLY	THEREAFTER TO
CONTINUE RECEIVING ASSISTANCE FROM A GIVEN DISEASE-SPEC	IFIC FUND.
ENROLLMENT IN AND FINANCIAL ASSISTANCE FROM ANY DISEASE	-SPECIFIC FUND
IS PROVIDED ON A FIRST COME, FIRST SERVE BASIS TO THE E	XTENT FUNDING IS

FINANCIAL ASSISTANCE FROM ANY CPR DISEASE-SPECIFIC FUND IS NOT DEPENDENT ON THE USE A PARTICULAR DRUG OR PROVIDER AND ENROLLEES ARE FREE TO SWITCH DRUG THERAPIES, TREATING PHYSICIANS, PHARMACIES, AND SUPPLIERS AT ANY TIME WITHOUT AFFECTING THEIR CONTINUED ELIGIBILITY FOR FINANCIAL ASSISTANCE FROM A DISEASE-SPECIFIC FUND.

ENROLLEES ARE REQUIRED TO INFORM PAF IN THE EVENT THEIR FINANCIAL CIRCUMSTANCES CHANGE, AND/OR THEY LOSE THEIR HEALTH INSURANCE COVERAGE DURING THEIR ENROLLMENT PERIOD AS SUCH CHANGES MAY AFFECT ENROLLEE ELIGIBILITY FOR A GIVEN CPR FUND.

IN FY2023/2024, PAF'S CO-PAY RELIEF PROGRAM EXPANDED ITS IMPACT THROUGH THE ADDITION OF FOUR (4) NEW GENERAL FUNDS, ASSISTING PATIENTS IN FIVE (5) NEW HEALTH EQUITY (HE) FUNDS AND FORTY-NINE (49) EXISTING FUNDS INCLUDING: ACROMEGALY, ACUTE MYELOID LEUKEMIA, ALZHEIMER'S DISEASE HE, AMYLOIDOSIS, ASTHMA, BILE DUCT CANCER, BREAST CANCER, BREAST CANCER HE, CANCER GENETIC & GENOMIC TESTING, CERVICAL CANCER, CHRONIC OBSTRUCTIVE FULMONARY DISEASE HE, CORONARY ARTERY DISEASE HE, COVID-19 & POST COVID CONDITIONS, CYSTIC FIBROSIS, DIABETES, DIABETES HE, DIABETES TYPE 2 HE, GAUCHER DISEASE, GAUCHER DISEASE HE, HEART FAILURE HE, HEMOPHILIA, HEPATITIS B, HEPATITIS C HE, HEPATOCELLULAR CARCINOMA, HIV, AIDS & 302212 11-1420

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Schedule O (Form 990) 2023	Page 2						
Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317						
PREVENTION, HIV, AIDS & PREVENTION HE, HOMOZYGOUS FAMILIAL							
HYPERCHOLESTEROLEMIA, LUPUS, LUPUS HE, MELANOMA, METASTATIC BREAST							
CANCER, METASTATIC COLORECTAL CANCER, METASTATIC COLORECTA	L CANCER HE,						
METASTATIC PROSTATE CANCER, MULTIPLE MYELOMA, MULTIPLE MYE	LOMA HE,						
MULTIPLE SCLEROSIS, MULTIPLE SCLEROSIS HE, MYELODYSPLASTIC	SYNDROMES,						
NON-SMALL CELL LUNG CANCERS, NON-SMALL CELL LUNG CANCERS H	E, OVARIAN						
CANCER, OVARIAN CANCER HE, PANCREATIC CANCER, PARKINSON'S	DISEASE HE,						
PERIODIC PARALYSIS, PROSTATE CANCER, PROSTATE CANCER HE, P	ULMONARY						
FIBROSIS, PULMONARY HYPERTENSION, RENAL CELL CARCINOMA, RH	EUMATOID						
ARTHRITIS, SMALL CELL LUNG CANCER, SOCIAL NEEDS ASSESSMENT	<u>ً</u>						
INTERVENTION FUND, SPINAL MUSCULAR ATROPHY, SPINAL MUSCULA	R ATROPHY HE,						
THYROID EYE DISEASE AND VIROLOGY TESTING HE.							
PAF'S CO-PAY RELIEF PROGRAM ESTABLISHED HEALTH EQUITY FUND	S IN 2022, A						
NEW TYPE OF FUND THAT MAKES CPR MORE ACCESSIBLE AND BENEFI	CIAL FOR						
PATIENTS WHO NEEDED THE MOST HELP AND ARE NOT BEING SERVED	ADEQUATELY						
BY THE EXISTING SAFETY NET INFRASTRUCTURE. DEVELOPED USING	THE CDC'S						
SOCIAL VULNERABILITY INDEX (SVI) AND CDC DISEASE INCIDENCE	DATA, OUR						
HEALTH EQUITY FUNDS SERVE PEOPLE LIVING IN 226 COUNTIES AC	ROSS THE						
UNITED STATES THAT HAVE BEEN IDENTIFIED BY THE CDC AS HAVI	NG THE						
HIGHEST SOCIAL VULNERABILITY SCORES AND ARE BURDENED WITH	HIGH RATES OF						
CHRONIC DISEASES. THE HEALTH EQUITY FUNDS ARE DESIGNED TO	SPECIFICALLY						
PROVIDE SUPPORT TO ELIGIBLE PATIENTS LIVING IN ONE OF THE	226 COUNTIES						
COVERED BY THE FUNDS, WHICH IS VERIFIED USING THE ZIP CODE	OF THE						
PATIENT'S HOME ADDRESS. ALL OTHER ELIGIBILITY REQUIREMENTS	, AND FUND						
OPERATION, ARE THE SAME AS OUR GENERAL FUNDS. IN FY2023/20	24,						
ESTABLISHED FIVE (5) NEW HEALTH EQUITY FUNDS INCLUDING: G	AUCHER						
DISEASE HE, LUPUS HE, MULTIPLE SCLEROSIS HE, SPINAL MUSCUL	AR ATROPHY HE						

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AND DIABETES TYPE 2 HE. PAF HAS PROVIDED OVER 8,000 PATIENTS WITH

ASSISTANCE THROUGH THE HE FUNDS.

THE FOUNDATION'S CO-PAY RELIEF PROGRAM OFFERS A DEDICATED, SECURE WEB-BASED PORTAL FOR PATIENTS AND/OR THEIR FAMILY MEMBERS TO ENROLL ELECTRONICALLY FOR THE CO-PAY RELIEF PROGRAM DIRECTLY FROM THE CO-PAY RELIEF PROGRAM WEBSITE. ALSO, CPR OFFERS TWO DEDICATED, SECURED PORTALS FOR MEDICAL PROVIDERS AND PHARMACY REPRESENTATIVES TO ENROLL ELECTRONICALLY FOR THE CO-PAY RELIEF PROGRAM ON BEHALF OF THE PATIENTS THEY ARE WORKING WITH. THE FOUNDATION ALSO OFFERS TOLL-FREE TELEPHONIC SUPPORT SERVICES TO PATIENTS WHO PREFER TO RECEIVE PERSONAL ASSISTANCE FROM A PROGRAM SPECIALIST.

IN FY2023/2024, THE FOUNDATION ADMINISTERED CO-PAYMENT ASSISTANCE TO 75,629 QUALIFIED PATIENTS THROUGH 58 ASSISTANCE FUNDS AVAILABLE THROUGH THE CO-PAY RELIEF PROGRAM. THE PROGRAM STAFF FIELDED 194,142 TELEPHONE CALLS AND PROCESSED CLAIMS TOTALING OVER \$243,377,348 IN SUPPORT OF QUALIFIED PATIENTS' OUT OF POCKET EXPENSES FOR REQUIRED CO-PAYMENTS, CO-INSURANCE, AND DEDUCTIBLES. SINCE ITS INCEPTION IN 2004, THE FOUNDATION HAS PROVIDED CO-PAYMENT ASSISTANCE TO OVER 753,000 INDIVIDUALS ALLOCATING MORE THAN \$2.4 BILLION IN CO-PAYMENT AWARDS.

HEALTH EQUITY INITIATIVE, COMMUNITY OUTREACH & PATIENT ENGAGEMENT HEALTH EQUITY IS THE PHILOSOPHY, THE LEADING PRINCIPLE, WHICH GUIDES PAF'S DECISION-MAKING PROCESS AND BEHAVIOR ACROSS THE ORGANIZATION. IT INFORMS WHAT PAF DOES, WHERE PAF DOES IT, WHO PAF SERVES AND HOW PAF REACHES THEM. IT FRAMES THE TACTICAL APPROACH TO REDUCE HEALTH DISPARITIES AMONG SPECIFIC POPULATIONS WITH IMPROVED HEALTH OUTCOMES 332212 11-14-23 73

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Schedule O (Form 990) 2023	Page 2
Name of the organization	Employer identification number
PATIENT ADVOCATE FOUNDATION	54-1806317
BEING THE OVERALL GOAL. PAF'S COMMITMENT IS SHAPED BY THE	STORIES OF
THE PATIENTS SERVED BY THE FOUNDATION AND INFORMED BY THE	EMPLOYEES
THAT ENRICH PAF OPERATIONS AND DELIVER EXCEPTIONAL CUSTOME	R SERVICE.
SPECIFIC ACTIVITIES FOCUS ON TACKLING SOCIAL/FINANCIAL SUP	PORT NEEDS
AND MITIGATING BARRIERS THAT IMPACT ACCESS TO HEALTH SERVI	CES.

IN FY2023/2024, PAF SUCCESSFULLY COMPETED AND WAS AWARDED A NEW FIVE-YEAR COOPERATIVE AGREEMENT FROM THE CENTERS FOR DISEASE CONTROL AND PREVENTION-DIVISION OF CANCER PREVENTION AND CONTROL AND OFFICE OF SMOKING ON HEALTH TO CONTINUE OPERATION OF THE SELFMADE HEALTH NETWORK (SMHN). THE NEW NATIONAL NETWORKS DRIVING ACTION (DP23-0015) AWARD WILL ALLOW SMHN TO EXPAND EFFORTS TO ADDRESS CANCER AND TOBACCO RELATED DISPARITIES BY EXPANDING TRAINING AND TECHNICAL ASSISTANCE SUPPORT TO NOT JUST NATIONAL COMPREHENSIVE CANCER CONTROL PROGRAMS AND NATIONAL STATE TOBACCO CONTROL PROGRAMS, BUT THEIR COALITION PARTNERS IN AN EFFORT TO ADDRESS THE SOCIAL DRIVERS OF HEALTH DISPARITIES. THIS NEW COOPERATIVE AGREEMENT ALLOWS FOR THE IMPLEMENTATION OF AN UPSTREAM, EVIDENCED-BASED APPROACH TO BRING ABOUT SUSTAINABLE POLICY, SYSTEM, AND ENVIRONMENTAL CHANGES.

FORM 990, SCH A, PART II, SECTION C, LINE 17A, FACTS AND CIRCUMSTANCES TEST CONTINUED FROM SCHEDULE O (B).

THE SMHN CLOSED OUT THE PREVIOUS AWARD IN SEPTEMBER 2023 WITH SOME SIGNIFICANT ACCOMPLISHMENTS. SMHN EXPANDED ITS NATIONAL NETWORK WITH THE ADDITION OF 13 NEW ORGANIZATIONS REPRESENTING LOCAL HEALTH SYSTEMS, ACADEMIA, STATE PUBLIC HEALTH ENTITIES, COMMUNITY-BASED ORGANIZATIONS, AND FAITH-BASED ORGANIZATIONS. THROUGH THE TRI-NETWORKS HUMAN 332212 11-14-23 74

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Schedule O (Form 990) 2023 Name of the organization PATIENT ADVOCATE FOUNDATION	Page 2 Employer identification number 54-1806317
PAPILLOMAVIRUS VIRUS (HPV) LEARNING COLLABORATIVE (A PARTN	•
·	
NUESTRAS VOCES AND GEOGRAPHIC HEALTH EQUITY ALLIANCE-A SIB	
	NATIONAL
COMPREHENSIVE CANCER CONTROL PROGRAM STAFF AND COALITION M	
REPRESENTING CHEROKEE NATION, FLORIDA, INDIANA, GEORGIA, M	
JERSEY, OHIO, AND TENNESSEE. MORE THAN 10 NATIONAL STATE T	OBACCO
CONTROL PROGRAMS, WHO IDENTIFIED POPULATIONS WITH LOW SOCI	OECONOMIC
CHARACTERISTICS AS A PRIORITY POPULATION BENEFITED FROM DI	RECT
TECHNICAL ASSISTANCE PROVIDED ON BEHALF OF SMHN BY EMORY U	NIVERSITY.
COLLECTIVELY SMHN REACHED MORE THAN 600 ATTENDEES VIA WEBI	NARS ON
TOPICS INCLUDING:	
ENHANCING COMMUNITY-CLINICAL LINKAGES TO EXPAND LUNG CANC	ER SCREENING
NATIONWIDE	
EXAMINING THE INTERSECTION OF CANCER DISPARITIES AMONG PO	PULATIONS
WITH LOW SOCIOECONOMIC STATUS (SES) CHARACTERISTICS (WITH	CME/CNE/CPH
AND CEU CREDITS)	
FROM PREVENTION TO SCREENING AND SURVIVORSHIP: A ROADMAP	FOR REDUCING
SHARED RISKS ASSOCIATED WITH CANCERS AND CARDIOVASCULAR DI	SEASE AMONG
LOW-INCOME POPULATIONS AND PATIENTS (2 PART SERIES/SMHN PARTNERSHIP	
WITH THE AMERICAN HEART ASSOCIATION)	
LUNG CANCER DISPARITIES: ADDRESSING GAPS AND OPPORTUNITIE	S TO IMPROVE
HEALTH OUTCOMES AND HEALTH EQUITY AMONG LOW-INCOME POPULATIONS AND	
OTHER POPULATIONS WITH LOW SOCIOECONOMIC STATUS (SES) CHAR	
(3 PART SERIES)	
WEBINAR SERIES: MOVING CANCER MOONSHOT FORWARD BY CONNECT	TNG MORE
STATES, HEALTH SYSTEMS, SECTORS, AND COMMUNITIES TO IMPROV	
	E HEALT
EQUITY, ACCESS, AND OUTCOMES (4 PART SERIES)	
ADDITIONALLY, HALF OF STATE NCCCPS AND NSTCPS PARTICIPATED	IN EITHER Schedule O (Form 990) 2023
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Name of the organization

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ONE-ON-ONE TECHNICAL ASSISTANCE OR GROUP LEARNING ACTIVITIES PROVIDED

BY SMHN.

HEALTH EQUITY AFFINITY GROUP

AS PAF CONTINUES TO FOCUS ON OPPORTUNITIES TO EXPAND ITS COMMITMENT TO HEALTH EQUITY, BOLD INTERNAL CHANGES WERE MADE, INCLUDING PUBLISHING A REVISED PAF POLICIES AND PROCEDURES MANUAL THAT IS A REFINED, EQUITY FOCUSED EMPLOYEE HANDBOOK; THE DEVELOPMENT AND IMPLEMENTATION OF THE INAUGURAL DIVERSITY, EQUITY AND INCLUSION EMPLOYEE SURVEY AND SUBSEQUENT DEVELOPMENT OF STAFF LED HEALTH EQUITY WORK STREAMS TO DEVELOP AND IMPLEMENT STRATEGIES IN RESPONSE TO SURVEY OUTCOMES.

COMMUNITY OUTREACH AND ENGAGEMENT

COMMUNITY OUTREACH AND ENGAGEMENT IS OUR STRATEGIC APPROACH TO REACHING AND MEETING PEOPLE WHERE THEY ARE, IN THE COMMUNITIES WHERE THEY LIVE, WORK, PLAY, AND PRAY, ALONGSIDE THE VARIOUS COMMUNITY-BASED ORGANIZATIONS AND STAKEHOLDERS THAT ARE ON THE FRONTLINES EACH DAY STRIVING TO BRING ABOUT SUSTAINABLE CHANGE. THROUGH OUR HEALTH EQUITY INITIATIVES (HEI) WE CONTINUE TO ESTABLISH AND CULTIVATE STRATEGIC PARTNERSHIPS WITH COMMUNITY-BASED ORGANIZATIONS, HEALTH SYSTEMS, AND ACADEMIC INSTITUTIONS WHERE THE PORTFOLIO OF SERVICES PROVIDED BY PAF CAN REACH THOSE WHO NEED THEM THE MOST. OUR APPROACH SEEKS TO ENGAGE AND WORK WITH ORGANIZATIONS WHO ARE ON THE FRONT LINE STRIVING TO CONNECT THOSE WHO ROUTINELY MAY NOT BE CONNECTED TO THE HEALTH CARE SYSTEM. THIS APPROACH IS INTENTIONAL AND REFLECTS OUR COMMITMENT TO TAKING PAF "TO THE PEOPLE" AND NOT SIMPLY WAITING FOR THEM TO FIND US.

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AWARDS, RECOGNITIONS, NEW PLATFORMS

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Schedule O (Form 990) 2023

Name of the organization	Employer identification number
PATIENT ADVOCATE FOUNDATION	54-1806317
PAF RECEIVED THE ADVOCACY AWARD FROM THE RARE DISEASE DIVE	RSITY
COALITION (RDDC) FOR OUR STEADFAST LEADERSHIP AND COMMITME	NT TO
ADDRESSING DISPARITIES AMONG PERSONS LIVING WITH RARE DISE	ASES. THIS
WAS AWARDED TO PAF BY THE BLACK WOMEN'S HEALTH INITIATIVE,	THE
CONVENING ENTITY OF THE RDDC.	

IN RECOGNITION OF RARE DISEASE WEEK, IN FEBRUARY 2024, PAF HE STAFF WAS INVITED TO MODERATE A PANEL AT THE INAUGURAL RARE DISEASE FORUM HOSTED BY THE WHITE HOUSE OFFICE OF SCIENCE AND TECHNOLOGY POLICY. THIS EVENT WAS VIEWED ONLINE BY MORE THAN 500 VIEWERS ELEVATING NECESSARY ATTENTION OF THE DISEASE ODYSSEY AND RESEARCH OPPORTUNITIES FOR PERSONS LIVING WITH RARE DISEASES.

IN MARCH 2024, PAF HE JOINED A PANEL OF THOUGHT LEADERS FOR THE 2024 POLITICO HEALTH SUMMIT. THIS WAS THE FIRST TIME THAT PAF HE STAFF PARTICIPATED IN THIS EVENT. THE SUMMIT ADDRESSED TOPICS SUCH AS HEALTH EQUITY, THE FUTURE OF MEDICINE, THE LATEST IN HEALTH TECH, NEW DRUGS AND MORE HIGHLIGHTING THE IMPACT ON PATIENTS NOW AND IN THE FUTURE. HIGHLIGHTS FROM THE SUMMIT WERE BROADCASTED ON OUTLETS SUCH AS C-SPAN.ORG HTTPS://WWW.POLITICO.COM/HEALTHCARESUMMIT2024

PATIENT EDUCATION & EMPOWERMENT

PAF EXTENDS ITS PATIENT SERVICES BY DEVELOPING AND DELIVERING PATIENT EDUCATION AND EMPOWERMENT TOOLS WITH A FOCUS ON PROVIDING PRACTICAL ADVICE AND GUIDANCE TO HEALTHCARE CONSUMERS. THESE TOOLS AIM TO ENHANCE INDIVIDUALS' DAY-TO-DAY EXPERIENCES WITH INSURANCE AND ENCOURAGE ACTIVE ENGAGEMENT WITHIN THE HEALTHCARE SYSTEM. PAF'S EDUCATIONAL ACTIVITIES ARE DESIGNED BASED ON THE CONVERSATIONS THAT OCCUR AMONG CASE MANAGERS, 332212 11-14-23 Schedule O (Form 990) 2023

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Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
PATIENTS, AND CAREGIVERS, FOCUSING ON THOSE TOPICS FOR WHI	CH PATIENTS
MOST FREQUENTLY SEEK HELP. ANNUALLY, PAF CREATES, MAINTAIN	S, AND
DISSEMINATES A DIVERSE RANGE OF PATIENT EDUCATION MATERIAL	S AND ONLINE
RESOURCES, AVAILABLE IN BOTH PRINTED AND ELECTRONIC FORMAT	S. PAF'S
EDUCATIONAL PORTFOLIO ENCOMPASSES A WIDE ARRAY OF SUBJECTS	, PRESENTED
IN VARIOUS FORMATS TO CATER TO THE PREFERENCES AND NEEDS O	F MULTIPLE
AUDIENCES. THIS INCLUDES PATIENTS, CAREGIVERS, PROFESSIONA	LS, AS WELL
AS THOSE DIRECTLY INTERACTING WITH THE FOUNDATION FOR ASSI	STANCE AND
THE GENERAL PUBLIC ACCESSING THE WEBSITE AND ENGAGING WITH	PAF.

PAF'S PATIENT EDUCATION RESOURCES ARE FREQUENTLY UTILIZED BY OTHER ORGANIZATIONS AND INSTITUTIONS, WHO SHARE THESE MATERIALS WITH THEIR OWN PATIENTS. THE FOUNDATION CURATES AN EXTENSIVE LIBRARY OF PAF-AUTHORED PATIENT EDUCATIONAL PUBLICATIONS, ON-DEMAND WEBINARS, INTERACTIVE TRAINING SERIES, AND RESOURCEFUL TOOLS. ALL RESOURCES ARE ACCESSIBLE AT NO COST TO PATIENTS.

IN FY2023/2024, THE FOUNDATION'S PATIENT EDUCATION AND EMPOWERMENT TEAM SUCCESSFULLY PUBLISHED 71 NEW, TRANSLATED, OR REVISED PUBLICATIONS, ALONG WITH AUDIO RECORDINGS, EDUCATIONAL WEBINARS, AND PRESENTATIONS. ADDITIONALLY, PAF PROVIDED SUPPORT FOR TWO MULTI-YEAR EDUCATIONAL PROJECTS: THE PATIENT ACTION COUNCIL PROJECT AND MATTERS OF THE HEART. FURTHERMORE, THE TEAM UNDERTOOK FOUR STANDALONE PROJECTS: THE CREATION OF BIOMARKER TIP SHEETS AND AUDIO RECORDINGS, THE CREATION OF A NEW "GETTING THE MOST FROM YOUR MEDICARE BENEFITS" PUBLICATION AND VIDEO SERIES, THE CREATION OF OUR "EMPOWERED CARE SERIES", A THREE-PART PUBLICATION SERIES THAT EDUCATES AND EMPOWERS INDIVIDUALS IN MAKING CRUCIAL DECISIONS REGARDING THEIR WELL-BEING AS THEY NAVIGATE THE Schedule O (Form 990) 2023 332212 11-14-23 78

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Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number $54-1806317$
CHALLENGES OF END-OF-LIFE CARE, AND THE CREATION OF A NEW	"THE
INSIDER'S GUIDE TO DRUG FORMULARIES AND MEDICATION BENEFIT	S"
PUBLICATION. THE DEPARTMENT ESTABLISHED A PARTNERSHIP WIT	H THE NYU
GLOBAL PUBLIC HEALTH DEPARTMENT, AND IN JANUARY / FEBRUARY	2024, A NYU
INTERN PROVIDED DIGITAL MARKETING ASSISTANCE BY REVIEWING	DESCRIPTIONS
OF OUR 275 RESOURCES AND RE-WORDING THEM UTILIZING ESTABLE	SHED KEY
WORDS. USING THESE DESCRIPTIONS, SHE ENTERED META DESCRIPT	IONS TO
FURTHER SUPPORT SEO.	

FORM 990, SCH A, PART II, SECTION C, LINE 17A, FACTS AND CIRCUMSTANCES TEST CONTINUED FROM SCHEDULE O (C)

IN FY2023/2024, THE DEPARTMENT CONDUCTED ITS FIRST IMPACT EVALUATION SURVEY FOR THE NATIONAL FINANCIAL RESOURCE DIRECTORY. 90% OF RESPONDENTS RATED NFRD HIGHLY VALUABLE, 88% OF RESPONDENTS WILL LIKELY SHARE THE TOOL WITH OTHERS, AND 78% OF RESPONDENTS FOUND THE TOOL EASY TO NAVIGATE. USERS OF THE DIRECTORY CONDUCTED A TOTAL OF 120,428 SEARCHES. THESE SEARCHES YIELDED 3,736,314 MATCHING RESOURCES, AVERAGING 31 CUSTOMIZED RESOURCES PER SEARCH. THE MOST FREQUENTLY SOUGHT-AFTER FINANCIAL ASSISTANCE CATEGORIES WERE FOR COST OF LIVING AND MEDICAL AND PRESCRIPTION COSTS. THE TOP 8 ASSISTANCE TYPES, RANKED BY SEARCH FREQUENCY, WERE: FINANCIAL ASSISTANCE SUPPORT, CHARITABLE COPAYMENT ASSISTANCE, MEDICATION COSTS, MEDICAL BILLS, UTILITIES, FOOD & NUTRITION, AFFORDABLE OPTIONS FOR CARE, AND TRANSPORTATION.

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PAF NATIONAL FINANCIAL RESOURCE DIRECTORY

THE IMPACT EVALUATION SURVEY IDENTIFIED:

O 90% OF RESPONDENTS RATED NFRD HIGHLY VALUABLE.

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Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number $54 - 1806317$
O 88% OF RESPONDENTS WILL LIKELY SHARE THE TOOL WITH OTHER	S
O 78% OF RESPONDENTS FOUND THE TOOL EASY TO NAVIGATE.	
USERS COMPLETED 120,428 ELECTRONIC SEARCHES FOR RESOURCES	, A 104%
INCREASE OVER FY22/23	
3,736,314 MATCHING RESOURCES WERE PROVIDED TO USERS, A 29	5% INCREASE
OVER FY22/23, AVERAGING 31 CUSTOMIZED RESOURCES PER SEARCH	, A 948
INCREASE OVER FY22/23.	
USERS SEARCHED FOR FINANCIAL ASSISTANCE CATEGORIES MOST F	REQUENTLY.
THE TOP 8 CATEGORIES, RANKED BY SEARCH FREQUENCY, WERE: FI	NANCIAL
ASSISTANCE SUPPORT, CHARITABLE COPAYMENT ASSISTANCE, MEDIC	ATION COSTS,
MEDICAL BILLS, UTILITIES, FOOD & NUTRITION, AFFORDABLE OPT	IONS FOR
CARE, AND TRANSPORTATION.	
NEW, TRANSLATED, AND REVISED PATIENT EDUCATION PUBLICATION	S, AUDIO
RECORDINGS, EDUCATIONAL WEBINARS & PRESENTATIONS	
THE SPOTLIGHT, JULY 2023: THE PATIENT EDUCATION SURVEY RE	SULTS ARE IN!
IT'S MEN'S HEALTH MONTH - PUBLICATION	
THE SPOTLIGHT, AUGUST 2023: CREATING MEANINGFUL RESOURCES	FOR YOU -
PUBLICATION	
SPOTLIGHT SEPTEMBER 2023: CELEBRATING HERITAGE AND HEALTH	: RESOURCES
FOR SPANISH SPEAKERS - PUBLICATION	
OCTOBER 2023 SPOTLIGHT: NEW MEDICARE RESOURCES FOR YOU -	PUBLICATION
NOVEMBER 2023 SPOTLIGHT: EXPLORE PAFS NEW BIOMARKER RESOU	RCES-
PUBLICATION	
THE SPOTLIGHT DECEMBER 2023: A LOOK BACK AT 2023 - EDUCAT	ION RESOURCE
LIBRARY (PATIENTADVOCATE.ORG) - PUBLICATION	

MEDICARE ELIGIBILITY AND ENROLLMENT TRAINING SERIES FLYER -

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PUBLICATION

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MAKING THE MOST OF YOUR MEDICARE BENEFITS: A GUIDE TO NAVIGATING

MEDICARE WITH CONFIDENCE- PUBLICATION

LIVING SMART, SPENDING SMART: ADDRESSING UTILITIES, HOUSING,

TRANSPORTATION, AND NUTRITION COSTS HEAD-ON - PUBLICATION

PAF CORPORATE BROCHURE - VIETNAMESE - PUBLICATION

ACCESSING CARE WITHOUT HEALTH INSURANCE - PUBLICATION

NAVIGATING ASSISTANCE PROGRAMS: MAXIMIZING YOUR HEALTHCARE DOLLARS:

UNDERSTANDING FLEXIBLE SPENDING ACCOUNTS AND HEALTH SAVINGS ACCOUNTS-

PUBLICATION

MEDICAL BILLING FREQUENTLY ASKED QUESTIONS AND COMMON TERMS: HOW

MEDICAL BILLING RELATES TO HEALTH INSURANCE DENIALS AND APPEALS TIP

SHEET - PUBLICATION

BIOMARKER REFERENCES AND RESOURCES - PUBLICATION

TYPES OF BIOMARKER TESTING- PUBLICATION

BIOMARKER TREATMENT OPTIONS- PUBLICATION

QUESTIONS TO ASK YOUR DOCTOR ABOUT BIOMARKER TESTING- PUBLICATION

HEALTH INSURANCE AND COVERAGE OF BIOMARKER TESTING- PUBLICATION

CLINICAL TRIALS AND BIOMARKER TESTING- PUBLICATION

WHAT IS THE POTENTIAL FINANCIAL IMPACT OF BIOMARKER TESTING ON MY

BUDGET? PUBLICATION

MATTERS OF THE HEART TIP SHEET: PARTNERING WITH YOUR PROVIDER

PUBLICATION

MATTERS OF THE HEART TIP SHEET: YOUR HEART, YOUR RIGHTS: UNDERSTANDING

HEALTH INSURANCE PROTECTIONS PUBLICATION

THE SPOTLIGHT JANUARY 2024: FINANCIAL WELLNESS MONTH TURNS THE FOCUS

ONTO YOUR FINANCIAL HEALTH PUBLICATION

THE SPOTLIGHT FEBRUARY 2024: LAUNCHING TWO NEW EDUCATION RESOURCES FOR

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AMERICAN HEART MONTH PUBLICATION

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THE SPOTLIGHT MARCH 2024: KEEPING YOU INFORMED: HOW TO S	TAY UPDATED
WITH PAF PUBLICATION	
THE SPOTLIGHT APRIL 2024: SHINING A LIGHT ON NATIONAL MIN	ORITY HEALTH
MONTH PUBLICATION	
THE SPOTLIGHT MAY 2024: WHAT'S NEW AT PAF? PUBLICATION	
THE SPOTLIGHT: JUNE 2024, NEW PUBLICATIONS AIMED AT PLANN	ING FOR YOUR
CAREBE BETTER PREPARED: FREQUENTLY ASKED QUESTIONS FROM PA	TIENTS
PUBLICATION	
A QUICK GUIDE TO HOME HEALTH SERVICES PUBLICATION	
THE LONG AND SHORT OF LONG-TERM CARE PUBLICATION	
PLANNING FOR YOUR END-OF-LIFE CARE PUBLICATION	
SAMPLE APPEAL LETTER FOR CLAIM DENIAL PUBLICATION	
SAMPLE APPEAL LETTER FOR PRE-AUTHORIZATION DENIAL PUBLICA	TION
BE BETTER PREPARED: FREQUENTLY ASKED QUESTIONS FROM PATIE	NTS
PUBLICATION	
THE INSIDER'S GUIDE TO DRUG FORMULARIES AND MEDICATION B	ENEFITS
PUBLICATION	
TREATMENT OPTIONS (VIMEO.COM) - AUDIO	
QUESTIONS TO ASK YOUR DOCTOR ABOUT BIOMARKER TESTING (VIM	EO.COM) -
AUDIO	
TYPES OF BIOMARKER TESTING (VIMEO.COM) - AUDIO	
HEALTH INSURANCE AND COVERAGE OF BIOMARKER TESTING (VIMEO	.COM) - AUDIO
CLINICAL TRIALS AND BIOMARKER TESTING (VIMEO.COM) - AUDIO)
WHAT IS THE POTENTIAL FINANCIAL IMPACT OF BIOMARKER TESTI	NG ON MY
BUDGET? (VIMEO.COM) - AUDIO	
THE LIGHTHOUSE TRAINING SERIES: CHOOSE THE RIGHT HEALTH I	NSURANCE FOR
YOU (SPANISH) ELIJA EL SEGURO MDICO ADECUADO PARA USTED GU	A RPIDA PARA
CONSUMIDORES DE SERVICIOS DE SALUD - TRANSLATION	
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THE LIGHTHOUSE TRAINING SERIES: FEDERAL, GOVERNMENTAL AND INCOME

BENEFITS AND PROTECTIONS (SPANISH) HOJA INFORMATIVA SOBRE BENEFICIOS Y

PROTECCIONES TRANSLATION

THE LIGHTHOUSE TRAINING SERIES: A GUIDE TO MANAGING THE COSTS OF YOUR

MEDICAL CARE (SPANISH) TRANSLATION

SERIE DEL FARO GUA PARA ADMINISTRAR LOS COSTOS DE SU ATENCIN MDICA

HOJA DE CONSEJOS TRANSLATION

THE LIGHTHOUSE TRAINING SERIES: MEDICAL EXPENSES (SPANISH) GASTOS

MDICOS: SERVICIOS DE ATENCIN MDICA; TRANSLATION

THE LIGHTHOUSE TRAINING SERIES: A GUIDE TO PAYING FOR MEDICATIONS

(SPANISH) SERIE DEL FARO GUA PARA EL PAGO DE MEDICAMENTOS HOJA DE

CONSEJOS TRANSLATION

THE LIGHTHOUSE TRAINING SERIES: WORKPLACE BENEFITS (SPANISH)

BENEFICIOS EN EL LUGAR DE TRABAJO GUIA PARA TRABAJADORES TRANSLATION

NAVIGATING ASSISTANCE PROGRAMS, FINDING HELP TIP SHEET (SPANISH) USO

DE LOS PROGRAMAS DE ASISTENCIA: CMO BUSCAR AYUDA TRANSLATION

NAVIGATING ASSISTANCE PROGRAMS: IMPROVING YOUR CHANCES FOR HELP TIP

SHEET (SPANISH) USO DE LOS PROGRAMAS DE ASISTENCIA: CMO MEJORAR SUS

POSIBILIDADES DE OBTENER AYUDA TRANSLATION

MAKING THE MOST OF YOUR MEDICARE BENEFITS: A GUIDE TO NAVIGATING

MEDICARE WITH CONFIDENCE (SPANISH) APROVECHAR AL MXIMO SUS PRESTACIONES

DE MEDICARE: UNA GUA PARA NAVEGADO MEDICARE CON CONFIANZA TRANSLATION

7 MODULES MEDICARE ELIGIBILITY AND ENROLLMENT TRAINING SERIES UPDATE

MEDICARE GLOSSARY OF KEY TERMS PUBLICATION UPDATE

COMPARING MEDIGAP PLANS 2023 PUBLICATION UPDATE

MATTERS OF THE HEART WIDGET UPDATE

USER'S GUIDE TO THE HEALTH INSURANCE MARKETPLACE PUBLICATION UPDATE

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MATTERS OF THE HEART FLYER PUBLICATION UPDATE

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YOUR DRUG FORMULARY: WHY IT'S IMPORTANT PUBLICATION	UPDATE
MAXIMIZING YOUR HEALTHCARE DOLLARS: UNDERSTANDING FLE	XIBLE SPENDING
ACCOUNTS AND HEALTH SAVINGS ACCOUNTS PUBLICATION UPDA	TE
MAINTAINING EFFECTIVE COMMUNICATION WITH YOUR PROVIDE	R (CARDIO)
PUBLICATION UPDATE	
OFFSETTING CANCER CARE COSTS: MEDICAL EXPENSES IN CON	JUNCTION WITH
HOPE CONNECTIONS FOR CAPITAL REGION HEALTH SYSTEMS - P	RESENTATION
NAVIGATING THE PAF WEBSITE, NFRD UTILIZATION, CO-PAY	PRESENTATION TO
COMMUNITY HEALTH WORKERS - PRESENTATION	
OPEN ENROLLMENT TO THE ALS ASSOCIATION - PRESENTATION	r
OFFSETTING CANCER CARE COSTS: LIVING EXPENSES IN CONJ	UNCTION WITH HOPE
CONNECTIONS FOR CAPITAL REGION HEALTH SYSTEMS PRESENT	ATION
SOCIAL SECURITY AND MEDICARE FOR PEOPLE DIAGNOSED WIT	'H ALS: FOR THE
WESTERN PA CHAPTER OF THE ALS ASSOCIATION. PRESENTATI	ON
DURING FY2023/2024, MEMBERS OF THE FOUNDATION'S STAFF	ALSO CONDUCTED,
PARTICIPATED IN, AND HOSTED EDUCATIONAL OUTREACH AT TH	E LOCAL,
REGIONAL, AND NATIONAL LEVELS WITH THE GOAL OF EDUCATI	NG THE PUBLIC,
NONPROFIT ORGANIZATIONS, AND MEMBERS OF THE HEALTHCARE	COMMUNITY (WHO
SUPPORT PATIENTS) ABOUT THE SERVICES AND EDUCATIONAL M	ATERIALS OFFERED
BY THE FOUNDATION AND THE CHALLENGES FACING PATIENTS A	S THEY NAVIGATE
THEIR TREATMENT JOURNEY. THIS OUTREACH WAS, IN CASES,	TARGETED TO A
POPULATION OUTLINED IN HEALTHCARE ACCESS AND DISEASE O	UTCOMES DATA AS
AFFECTED BY SOCIAL DETERMINANTS OF HEALTH AND UNDERSER	VED COMMUNITIES.
WHILE PAF IS STILL PARTICIPATING IN VIRTUAL EVENTS, AT	TENDANCE AT
IN-PERSON EVENTS HAS INCREASED SIGNIFICANTLY. PAF CONT	INUES TO SUPPORT
VIRTUAL ENGAGEMENTS TO REACH A BROADER AUDIENCE THROUG	
³³²²¹² ¹¹⁻¹⁴⁻²³ 84 21206 700842 1640438.000 2023.05000 PATIENT A	Schedule O (Form 990) 2023 ADVOCATE FOUNDATI 16404
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AND INCREASE PUBLIC AWARENESS OF PAF RESOURCES TO PATIENTS AND

FAMILIES. IN FY23/24, ATTENDED 120 OUTREACH EVENTS AND DISTRIBUTED

4135, AN INCREASE OF 5%, EDUCATIONAL PUBLICATIONS THROUGH THESE EVENTS.

FORM 990, SCH A, PART II, SECTION C, LINE 17A, FACTS AND CIRCUMSTANCES TEST CONTINUED FROM SCHEDULE O (D)

HEALTH SERVICES RESEARCH

THE AIM OF THE HEALTH SERVICES RESEARCH PORTFOLIO IS TO IMPROVE THE PATIENT EXPERIENCE BY STUDYING THE PATIENT JOURNEY, UNMET NEEDS, AND THE IMPACT THAT SYSTEMS AND SOCIAL SUPPORT INTERVENTIONS HAVE ON OVERALL PATIENT HEALTH AND WELLBEING. MAJOR RESEARCH, EVALUATION, AND PATIENT EXPERIENCE/ENGAGEMENT INITIATIVES IN FY2023-2024 INCLUDED ONGOING PARTNERSHIPS ON RESEARCH INTERVENTION PROJECTS WITH ACADEMIC AND PARTNERS INCLUDING: THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL, EMORY UNIVERSITY, FRED HUTCHINSON CANCER RESEARCH CENTER AS WELL AS A NEW PROJECT WITH UNIVERSITY OF CALIFORNIA IRVINE THAT LAUNCHED IN AUGUST 2023 (2). THESE PROJECTS UTILIZE CASE MANAGEMENT AS AN INTERVENTION TO ADDRESS FINANCIAL AND SOCIAL NEED. IN ADDITION TO PAF'S INTERVENTION WORK, PAF CONTINUES TO PARTNER WITH SCIENTIFIC AND/OR ACADEMIC INSTITUTIONS TO DEVELOP AND ANALYZE SURVEY DATA THAT ARE THE CORNERSTONE OF OUR PEER REVIEWED PUBLICATIONS. THIS YEAR EIGHT ARTICLES WERE PUBLISHED IN PEER REVIEWED JOURNALS AND NINE ABSTRACTS PRESENTED AT NATIONAL MEETINGS.

PAF'S RESEARCH EVALUATION AND PATIENT EXPERIENCE TEAM WAS ALSO INVOLVED

IN A PATIENT-CENTERED PROJECT TO SUPPORT THE FIELD IN INTEGRATING

PATIENT VOICES INTO HEALTH POLICY, CARE, AND RESEARCH INITIATIVES. A
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KEY PARTNERSHIP WITH CENTER TO ADVANCE PALLIATIVE CARE (CAPC)		
INTEGRATED PATIENT PERSPECTIVES INTO PROVIDER FACING EDUCATION		
MATERIALS. PAF ALSO SERVES/D AS THOUGHT LEADERS AND CONTEN	T EXPERTS, AS	
WELL AS KEY PARTNERS IN FACILITATION OF OUTREACH AND COLLECTION OF THE		
PATIENT EXPERIENCE ON A NUMBER OF TOPICS INCLUDING SOCIAL DRIVERS OF		
HEALTH, CLINIC FACTORS AFFECTING CARE, AND DEMOGRAPHIC COLLECTION AT		
THE POINT OF CARE TO ADVANCE EQUITY. PAF CONTINUES TO BUILD		
PARTNERSHIPS, AND THESE RELATIONSHIPS WERE REFLECTED THROUGH PARTNERED		
PROJECTS WITH NORC AT THE UNIVERSITY OF CHICAGO, ACADEMYHEALTH, AND THE		
UNIVERSITY OF CALIFORNIA AT SAN FRANCISCO (SIREN: SOCIAL INTERVENTIONS		
RESEARCH AND EVALUATION NETWORK).		

COLLECTIVELY, THIS BODY OF WORK SERVES TO FURTHER PAF'S MISSION BY ADVANCING THE FIELD'S KNOWLEDGE OF THE PATIENT EXPERIENCE AROUND ACCESS AND AFFORDABILITY, THUS PROVIDING INSIGHT INTO HOW TO BEST MEET PATIENTS' FINANCIAL AND SOCIAL NEEDS IN A WAY THAT IS PATIENT-CENTERED AND ADVANCES THE TENANTS OF HEALTH EQUITY.

SCHOLARSHIP FOR SURVIVORS PROGRAM

IT IS COMMON FOR FOUNDATION STAFF TO INTERACT WITH PATIENTS AND

FAMILIES WHO ARE STRUGGLING TO AFFORD POST-SECONDARY EDUCATION DUE TO

THE FINANCIAL BURDEN ASSOCIATED WITH A CHRONIC ILLNESS OR

LIFE-THREATENING DISEASE. IN 2000, PAF ESTABLISHED THE SCHOLARSHIP FOR

SURVIVORS PROGRAM TO HONOR THESE INDIVIDUALS BY OFFERING EDUCATIONAL

SCHOLARSHIPS TO STUDENTS WHO HAVE SUFFERED (OR ARE SUFFERING) FROM

CANCER OR A CHRONIC ILLNESS. THESE STUDENTS HAVE, DESPITE THEIR

DIAGNOSIS, EXCELLED ACADEMICALLY, SERVED THE COMMUNITY, AND DESIRE TO

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PURSUE A SECONDARY EDUCATION.

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PAF'S SIGNATURE FUNDRAISING EVENT FOR THE SCHOLARSHIP PROGRAM, A PROMISE OF HOPE AFFAIR, WAS HELD ON SEPTEMBER 16, 2023. THROUGH THIS EVENT, GENEROUS PAF DONORS HELPED SUPPORT 40 SCHOLARSHIPS THROUGH THE SCHOLARSHIP FOR SURVIVORS PROGRAM FOR THE 2024-2025 ACADEMIC YEAR. TO DATE, THE FOUNDATION HAS AWARDED 235 SCHOLARSHIPS TOTALING OVER ONE MILLION DOLLARS.

PUBLIC SUPPORT PERCENTAGE

THE FOUNDATION'S CUMULATIVE PUBLIC SUPPORT PERCENTAGE THROUGH JUNE 30, 2024, IS 20.76%. THIS IS ABOVE THE MINIMUM AMOUNT OF 10% AT WHICH FACTS AND CIRCUMSTANCES WILL BE CONSIDERED BY THE IRS IN DETERMINING THE FOUNDATION'S ONGOING STATUS AS A PUBLIC CHARITY. PAF'S ONGOING OPERATIONS, GOVERNING STRUCTURE AND BROAD FUNDRAISING ACTIVITIES REFLECT THE HALLMARK STANDARDS OF A PUBLIC CHARITY AND AS SUCH, SUPPORT ITS ONGOING CLASSIFICATION AS SUCH. THESE FACTS AND CIRCUMSTANCES INCLUDE THE FOLLOWING:

1. THE FOUNDATION MAINTAINS ITS INDEPENDENCE FROM ITS DONORS BOTH OPERATIONALLY AND FROM A GOVERNANCE PERSPECTIVE. DONORS TO PAF DO NOT HAVE INFLUENCE OR CONTROL OVER THE FOUNDATION, ITS OPERATIONS, OR ITS PROGRAMMING. IT IS IMPORTANT TO NOTE THAT, BY ITS' VERY NATURE, THE CO-PAY RELIEF PROGRAM, TO WHICH CHARITABLE DONATIONS ARE MADE THAT EFFECT PAF'S PUBLIC SUPPORT PERCENTAGE THE GREATEST, IS REQUIRED TO BE INDEPENDENTLY OPERATED, WITHOUT THE INFLUENCE OR CONTROL OF ITS DONORS PER GUIDANCE PROVIDED BY THE OFFICE OF INSPECTOR GENERAL (OIG) IN ITS OPINION 04-15. PAF HAS A DEEP COMMITMENT TO COMPLIANCE WITH ITS OIG OPINION, AS IS EVIDENCED BY ITS ORGANIZATIONAL COMPLIANCE PROGRAM AND ONGOING OUTCOMES OF BOTH INTERNAL AND EXTERNAL ANNUAL REVIEWS AND Schedule O (Form 990) 2023 332212 11-14-23 87

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AUDITS.	
2. PAF SEEKS, AND SUCCESSFULLY SECURES, FUNDING FOR ITS PROGRAMS FROM	1 A
MULTITUDE OF SOURCES INCLUDING GOVERNMENTAL AGENCIES, OTHER PUBLIC	
CHARITIES, CORPORATIONS AND FROM THE GENERAL PUBLIC.	
3. PAF'S EXECUTIVE BOARD OF DIRECTORS IS COMPRISED OF MEMBERS WITH	
DIVERSE PROFESSIONAL BACKGROUNDS, REPRESENTING THE INTERESTS OF THE	
CHRONICALLY AND CRITICALLY ILL SEGMENT OF THE GENERAL PUBLIC SERVED F	BY
PAF. THE MEMBERS OF THE PAF BOARD OF DIRECTORS HAVE EXPERTISE IN THE	
FIELDS OF HEALTHCARE ADMINISTRATION, CLINICAL PRACTICE AND RESEARCH,	
HIGHER EDUCATION, DIRECT PATIENT CARE, NON-PROFIT MANAGEMENT, PATIE	ENT
ADVOCACY, HEALTH INSURANCE, TECHNOLOGY, AND LAW; WHEN COMBINED, THE	
MEMBERS CLEARLY REPRESENT A BROAD CROSS SECTION OF THE VIEWS AND	
INTERESTS OF THE COMMUNITY/PUBLIC.	
4. ALL VOTING MEMBERS OF THE PAF BOARD OF DIRECTORS ARE INDEPENDENT B	PER
THE DIRECTOR'S INDEPENDENCE TEST, BASED ON THE IRS TEST FOR	
INDEPENDENCE THAT IS USED TO DETERMINE THE INDEPENDENCE OF EACH MEMBE	ER
OF THE BOARD OF A CHARITABLE ORGANIZATION. PER POLICY, THE FOUNDATION	1'S
BOARD DOES NOT INCLUDE ANY EMPLOYEE OR BOARD MEMBERS OF A DONOR	
ORGANIZATION, THUS ELIMINATING THE INFLUENCE OF A DONOR FROM THE	
GOVERNING BODY.	
5. THE FOUNDATION'S SUPPORT AND SERVICES BROADLY BENEFIT THE GENERAL	
PUBLIC, SPECIFICALLY THOSE DIAGNOSED AND LIVING WITH CHRONIC AND	
CRITICAL DISEASES, THEIR FAMILIES AND CARE TEAMS. PAF HAS A	
LONGSTANDING, DEMONSTRATED HISTORY OF PROVIDING ROBUST CASE MANAGEMEN	IT
SERVICES, PATIENT/PUBLIC EDUCATION, AND THE PROVISION OF FINANCIAL	
SUPPORT FOR NON-MEDICAL COST OF LIVING EXPENSES AND PHARMACEUTICAL	
CO-PAYMENTS AND MEDICAL INSURANCE PREMIUMS THROUGH ITS FINANCIAL AID	
FUNDS AND CPR PROGRAMS, RESPECTIVELY; CONTINUOUSLY FUNDRAISING TO AN	
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EVER EXPANDING AND CHANGING DONOR BASE TO FUND THE PATIENT PROGRAMMING

EACH YEAR.

FACTS AND CIRCUMSTANCES SUPPORTING QUALIFICATION AS A PUBLICLY

SUPPORTED ORGANIZATION

1. ATTRACTION OF PUBLIC SUPPORT & INDEPENDENCE

PAF IS ORGANIZED AND OPERATED IN A MANNER THAT FACILITATES AND ATTRACTS NEW AND ADDITIONAL PUBLIC AND GOVERNMENTAL SUPPORT, AS WELL AS SUPPORT FROM OTHER PUBLIC CHARITIES AND CORPORATIONS ON A CONTINUOUS BASIS. THIS IS EVIDENCED BY THE PUBLIC SUPPORT PERCENTAGE THAT PAF HAS MAINTAINED OVER THE COURSE OF ITS HISTORY AND THE NUMBER AND DIVERSITY OF DONORS TO THE FOUNDATION. PAF HAS A POLICY OF SEEKING AND SECURING CHARITABLE DONATIONS FROM A MULTITUDE OF SOURCES FOR ALL ITS PROGRAMS, INCLUDING CASE MANAGEMENT, PATIENT EDUCATION PROGRAMS, HEALTH EQUITY INITIATIVES, PATIENT EXPERIENCE AND HEALTH SERVICES RESEARCH, AND FINANCIAL ASSISTANCE PROGRAMS INCLUDING ITS FINANCIAL AID FUNDS (FAF), AND ITS CO-PAY RELIEF (CPR) PROGRAM AS OUTLINED IN OIG ADVISORY OPINION 04-15. PAF HAS BEEN SUCCESSFUL IN SECURING BROAD SUPPORT FROM A MYRIAD OF SOURCES, EXPANDING ITS BASE OF SUPPORT EACH YEAR. PAF DOES NOT HAVE A PERPETUAL SOURCE OF REVENUE SUCH AS PERMANENT ENDOWMENT FROM WHICH INVESTMENT INCOME MIGHT SUPPORT THE ORGANIZATION, AS IS THE CASE WITH MOST PRIVATE FOUNDATIONS, RATHER, THE FOUNDATION'S LEADERSHIP, AND THOSE STAFF CHARGED WITH FUNDRAISING ACTIVITIES, ARE RESPONSIBLE FOR SECURING SUPPORT SUFFICIENT ENOUGH TO SUPPORT THE FOUNDATION'S PROGRAM SERVICES FOR THE GENERAL PUBLIC EACH YEAR.

THE FOUNDATION EMPLOYS A DEDICATED PROGRAM DEVELOPMENT STAFF OF SEVEN

(7) WHOM, IN PARTNERSHIP WITH THE CEO, MEMBERS OF THE EXECUTIVE TEAM 332212 11-14-23 Schedule O (Form 990) 2023 89 14221206 700842 1640438.000 2023.05000 PATIENT ADVOCATE FOUNDATI 16404382

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AND BOARD OF DIRECTORS, ARE RESPONSIBLE FOR DEVELOPING AND	EXECUTING	
MULTIFACETED FUNDRAISING PLANS ALIGNED WITH THE MISSION OF	THE	
FOUNDATION OF PROVIDING SUSTAINED CASE MANAGEMENT, FINANCI	AL SUPPORT	
AND EDUCATION TO THE MEDICALLY AND FINANCIALLY DISADVANTAGED POPULATION		
LIVING IN THE US. THE PROGRAM DEVELOPMENT TEAM WORKS TO I	DENTIFY AND	
RESPOND TO FUNDING OPPORTUNITIES FOR THE FOUNDATION FROM A	LL	
GOVERNMENT, BUSINESS, AND NON-PROFIT SECTORS. IN FY2023/20	24, THE	
PROGRAM DEVELOPMENT STAFF SUBMITTED 1248 GRANTS AND FACILI	TATED	
FUNDRAISING CAMPAIGNS TO THE PUBLIC.		

OVER THE LAST FIVE YEARS, PAF'S MISSION HAS BEEN SUPPORTED BY 2254 DONORS ACROSS ALL SOURCES OF CHARITABLE DONATIONS. IN FY2023/2024, PAF RECEIVED CONTRIBUTIONS FROM 662 DONORS INCLUDING SUPPORT FROM INDIVIDUALS, CORPORATIONS AND CORPORATE FOUNDATIONS, GOVERNMENT AGENCIES AND NON-PROFIT ORGANIZATIONS. THIS REPRESENTS A 26% INCREASE IN UNIQUE DONORS OVER FY2022/2023.

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FURTHER IN 2023/2024, PAF RECEIVED DONATIONS OF SUPPORT FROM FIFTY-FOUR (54) NON-PROFIT ORGANIZATIONS, ALL 501(C)(3) PUBLIC CHARITIES AND PRIVATE FOUNDATIONS, OF WHICH TWELVE (12) WERE NEW DONORS INCLUDING BLUE CIRCLE HEALTH, CHARITYVEST, INC., DIVE INTO THE PINK, INC., GREATER NATIONAL ADVOCATES INC., NATIONAL COMMITTEE FOR QUALITY ASSURANCE, NATIONAL MULTIPLE SCLEROSIS SOCIETY, OMAHA COMMUNITY FOUNDATION, PAN FOUNDATION, PATRIC YOUNG FOUNDATION, PGA TOUR CHARITIES, INC., THE MITCHELL DAUGHTERS FOUNDATION, AND UNITED WAY OF 332212 11-14-23 90

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RESEARCH, FINANCIAL AID FUNDS AND CO-PAY RELIEF PROGRAMS.

IN FY2023/2024, PAF ADDED, EXPANDED, AND MAINTAINED SEVERAL KEY PATIENT

PROGRAMS WITH THE SUPPORT OF OTHER NON-PROFIT ORGANIZATIONS. PAF ALSO

LAUNCHED THREE (3) NEW CASE MANAGEMENT PROGRAMS INCLUDING A PARTNERSHIP

WITH THE LIVESTRONG FOUNDATION TO PROVIDE NAVIGATION SUPPORT TO CANCER

PATIENTS; THE LAUNCH OF THE NTIONAL OVARIAN CANCER COALITION RESOURCE

NAVIGATION PROGRAM AND THE NATIONAL MULTIPLE SCLEROSIS SOCIETY CASE

MANAGEMENT PROGRAM. PAF ALSO MAINTAINED MANY LONG-TERM PARTNERSHIPS

THAT PROVIDE FUNDING FOR CASE MANAGEMENT PROGRAMS INCLUDING:

O THE AMERICAN CANCER SOCIETY CASE MANAGEMENT PROGRAM

O THE ALS ASSOCIATION RESOURCE AND BENEFITS LINE

O THE DONNA FOUNDATION CARELINE SUPPORTING BREAST CANCER PATIENTS

O THE ESOPHAGEAL CANCER CARELINE SUPPORTED BY EC AWARE

O THE FINANCIAL NAVIGATION PROGRAM SUPPORTED BY CINCINNATI AND NAPLES

CANCER ADVISORS

O THE F**K CANCER CARLINE SUPPORTED BY F**K CANCER

O PANCAN FINANCIAL NAVIGATION PROGRAM SUPPORTED BY PANCREATIC CANCER

ACTION NETWORK

O SHARSHERET INSURANCE ADVOCACY CARELINE SUPPORTED BY SHARSHERET

O ZERO360 SERVING PROSTATE CANCER PATIENTS, SUPPORTED BY ZERO PROSTATE

CANCER

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O THE WILDFLOWER FOUNDATION PROVIDED SUPPORT FOR PAF'S CASE MANAGEMENT

SERVICES FOR THE 12TH CONSECUTIVE YEAR.

O PAF ALSO RECEIVED FUNDING FROM SENTARA CARES, A PROGRAM WITH SENTARA

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HOSPITAL SYSTEMS TO PROVIDE GENERAL CASE MANAGEMENT SUPPORT.

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PAF LAUNCHED TWO (2) FINANCIAL AID FUNDS IN PARTNERSHIP WITH THE BEGIN AGAIN FOUNDATION, BEGIN AGAIN FOUNDATION AMPUTEE FUND, SERVING PATIENTS WHO HAVE EXPERIENCED AN AMPUTATION AS A RESULT OF SEPSIS, AND BEGIN AGAIN FOUNDATION SOUTHEASTERN VIRGINIA FINANCIAL AID FUND, SERVING PATIENTS DIAGNOSED WITH ARDS, TSS AND SEPSIS LIVING IN SOUTHEASTERN VIRGINIA. PAF ALSO MAINTAINED SEVERAL NONPROFIT PARTNERSHIPS, ADMINISTERING FINANCIAL AID FUNDS TO SUPPORT NON-MEDICAL RELATED EXPENSES PATIENTS NEED HELP WITH.

PAF MAINTAINS, ON ITS PUBLIC WEBSITES, (WWW.PATIENTADVOCATE.ORG AND WWW.COPAYS.ORG), DONATION PAGES THAT THE GENERAL PUBLIC USES TO MAKE DONATIONS TO THE FOUNDATION. THE PAF DEVELOPMENT TEAM DESIGNED AND LAUNCHED DEDICATED CAMPAIGNS WITHIN DISEASE COMMUNITIES: ONCOLOGY, NEUROLOGY, CARDIOLOGY, VIROLOGY, IMMUNOLOGY, PULMONOLOGY, AND RARE DISEASE. IN FY2023/2024, PAF'S DEVELOPMENT TEAM CONTINUED THE "TRANSFORM A PATIENT'S LIFE", A DIY FUNDRAISING PLATFORM FOR ONGOING, ONLINE PEER-TO-PEER FUNDRAISING CAMPAIGNS AS WELL AS AMAZON SMILES AND KROGER COMMUNITY PROGRAMS DONATION LISTS.

 FURTHER, PAF MAINTAINS CLEAR INDEPENDENCE OF OPERATIONS OF ITS PROGRAMS

 SO TO ENSURE THEY ARE DESIGNED AND OPERATED IN A MANNER THAT ADDRESSES

 THE NEEDS OF CHRONICALLY AND CRITICALLY ILL PATIENTS IN THE GENERAL

 POPULATION AS SUPPORTED BY PAF PATIENT NEEDS DATA. PAF PROACTIVELY,

 INDEPENDENTLY, AND WITHOUT DONOR INFLUENCE OR CONTROL, IDENTIFIES THE

 NEED FOR, AND DEFINES AND ESTABLISHES THE OPERATIONAL PARAMETERS FOR,

 EACH OF ITS DISEASE SPECIFIC FUNDS IN THE CPR PROGRAM CONSISTENT WITH

 ITS OIG ADVISORY OPINION, 04-15, AS MODIFIED AND ALL PUBLISHED OIG

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GUIDANCE THAT IS APPLICABLE TO CHARITABLE PATIENT ASSISTAN	CE PROGRAMS.
THE PROCESS UTILIZED IS DIRECTED AND COMPLETED BY PAF AND	INCLUDES A
REVIEW AND APPROVAL BY THE CHAIR OF THE SCIENTIFIC COMMITT	EE OF THE PAF
BOARD OF DIRECTORS, PAF COMPLIANCE COUNSEL AND THE GOVERNA	NCE COMMITTEE
OF THE PAF BOARD OF DIRECTORS. PAF HAS FULLY DEFINED OVER	110 DISEASE
FUNDS AS OF THE END OF FY2023/2024. PAF ALSO IDENTIFIES T	HE NEED FOR,
DEFINES AND ESTABLISHES THE OPERATIONAL PARAMETERS FOR ITS	CASE
MANAGEMENT PROGRAMMING, SMALL GRANT PROGRAMS AND PUBLIC/PA	TIENT
EDUCATION PROGRAMS, FREE FROM DONOR INFLUENCE OR CONTROL.	
THE PAF BOARD OF DIRECTORS ADOPTED THE CHARITABLE PATIENT	ASSISTANCE
PROGRAM (CPAP) CODE OF ETHICS THAT WAS DRAFTED IN 2014-201	5 BY A
COLLECTION OF ORGANIZATIONS WHO ALL PROVIDE CHARITABLE PAT	IENT
ASSISTANCE SIMILAR TO THAT PROVIDED BY PAF THROUGH ITS CO-	PAY RELIEF
PROGRAM. THIS INITIATIVE WAS LED BY PAF AND MANAGED BY REG	ULATORY
COUNSEL FROM WASHINGTON, DC. PAF HAS A GOVERNANCE COMMITT	EE OF THE
BOARD OF DIRECTORS. ADOPTION OF THIS VOLUNTARY CODE FURTHE	R
DEMONSTRATES PAF'S COMMITMENT TO COMPLIANCE AND INDEPENDEN	CE FROM DONOR
INFLUENCE.	
PAF ENGAGES THE SERVICES OF ARENTFOX SCHIFF, LLP, WASHINGT	ON, DC, AS
ITS REGULATORY COUNSEL. THE FIRM ARE EXPERTS IN REGULATORY	COMPLIANCE,
SPECIALIZING IN COMPLIANCE PROGRAMS RELATIVE TO PATIENT AS	SISTANCE
PROGRAMS AND LEAD THE DEVELOPMENT, IMPLEMENTATION, AND ONG	OING
MANAGEMENT OF PAF'S ORGANIZATIONAL COMPLIANCE PROGRAM, AS	WELL AS SERVE
AS ITS COMPLIANCE COUNSEL. ALL PROGRAMS OPERATED BY PAF, I	NCLUDING CPR,
ARE SUBJECT TO THE PARAMETERS OF THE COMPLIANCE PROGRAM AS	DEFINED IN

THE	COMPLIANCE	CHARTER.	THE	PROGRAM	IS	DESIGNED	то	ASSIST	PAF	IN
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					c	3				

Schedule O (Form 990) 2023 Name of the organization PATIENT ADVOCATE FOUNDATION	Page 2 Employer identification number 54-1806317
PREVENTING, DETECTING, AND RESPONDING TO ILLEGAL, IMPROPER	1
UNETHICAL CONDUCT, SERVING AS A PROCEDURAL FRAMEWORK FOR E	
MONITORING COMPLIANCE WITH APPLICABLE LAW, REGULATION, THE	PAF CODE OF
CONDUCT AND PAF'S POLICIES AND PROCEDURES. THE COMPLIANCE	PROGRAM IS
BASED ON THE SEVEN ELEMENTS OF AN EFFECTIVE COMPLIANCE PRO	GRAM SET
FORTH IN THE FEDERAL SENTENCING GUIDELINES MANUAL AND APPL	ICABLE
DEPARTMENT OF HEALTH AND HUMAN SERVICES OFFICE OF INSPECTO	DR GENERAL
("OIG") GUIDANCE. KEY PROGRAM GOVERNANCE POLICIES AND PROC	EDURES
INCLUDE:	
1. COMPLIANCE PROGRAM OVERVIEW	
2. GOVERNANCE AND COMPLIANCE COMMITTEE CHARTER	
3. COMPLIANCE COMMITTEE MEMBERSHIP CRITERIA	
4. PAF ORGANIZATIONAL CODE OF CONDUCT	
5. CONFLICTS OF INTEREST POLICY AND PROCEDURE FOR OFFICERS	, EMPLOYEES,
SUBCONTRACTORS AND AGENTS	
6. POLICY ON DEVELOPMENT OF ANNUAL AUDITING AND MONITORING	WORK PLAN
7. COMPLIANCE REPORTING AND NON-RETALIATION POLICY AND PRO	CEDURE
8. BACKGROUND CHECK POLICY	
9. STAFF AND BOARD OF DIRECTORS COMPLIANCE TRAINING	
10. ESTABLISHMENT OF AN ANONYMOUS HOTLINE FOR EMPLOYEES TO	REPORT
CONCERNS	
ANNUAL COMPLIANCE TRAINING WAS DELIVERED TO THE PAF EXECUT	IVE BOARD OF
DIRECTORS IN NOVEMBER 2023 AND THE ENTIRE PAF STAFF RECEIV	ED THE ANNUAL
TRAINING IN AUGUST AND SEPTEMBER 2023. THIS TRAINING INCLU	IDED A CLEAR
OVERVIEW OF THE ANTI-KICK BACK STATUTE (AKS), FALSE CLAIMS	S ACT AND
CIVIL MONETARY PENALTIES LAW AND THEIR APPLICABILITY TO PA	
PROGRAM. ALL NEW HIRES, INCLUDING TEMPORARY STAFF, RECEIVE	
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Name of the organization

DURING THE FIRST TWO DAYS OF EMPLOYMENT.

FINALLY, TO ENSURE COMPLIANT COMMUNICATIONS WITH DONORS AND CLEARLY

ARTICULATE PAF'S INDEPENDENCE OF OPERATIONS, PAF, IN COLLABORATION WITH

THE PAF COMPLIANCE COUNSEL, MAINTAINS THE DONOR COMMUNICATION, FUND

DEVELOPMENT AND MANAGEMENT STANDARD OPERATING PROCEDURES AND

ACCOMPANYING TEMPLATES. THIS MANUAL, AND ASSOCIATED ANNUAL MANDATORY

TRAINING, DELIVERED IN DECEMBER 2023, PROVIDES GUIDELINES AND

PROCEDURES RELATIVE TO KEY AREAS OF DONOR INTERACTION & OPERATIONAL

DESIGN DECISIONS.

2. SOURCES OF SUPPORT

PAF HAS BEEN SUCCESSFUL IN PROCURING SUBSTANTIAL CHARITABLE

CONTRIBUTIONS FROM A DIVERSITY OF SOURCES INCLUDING THE PUBLIC,

GOVERNMENTAL AGENCIES, OTHER 501(C) (3) PUBLIC CHARITIES, RESEARCH &

ACADEMIC INSTITUTIONS, PRIVATE FOUNDATIONS, AND CORPORATE DONORS. OVER

THE PAST 5 YEARS, PAF HAS RECEIVED GRANTS, COOPERATIVE AGREEMENTS,

AND/OR CHARITABLE CONTRIBUTIONS FROM 2254 ORGANIZATIONS AND INDIVIDUALS

INCLUDING, BUT NOT LIMITED TO, THE FOLLOWING:

O ACADEMYHEALTH

O ACROMEGALY COMMUNITY

O ALS ASSOCIATION

O AMERICAN CANCER FUND

O AMERICAN CANCER SOCIETY

O AMERICAN DIABETES ASSOCIATION

O AMGEN CYCLING CLUB

O AYCO CHARITABLE FOUNDATION

O BATTLE CREEK COMMUNITY FOUNDATION

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Schedule O (Form 990) 2023 Name of the organization	Page 2
PATIENT ADVOCATE FOUNDATION	54-1806317
O BLACK WOMEN'S HEALTH IMPERATIVE	
O BLUE CIRCLE HEALTH	
O BREAST CANCER RESEARCH FOUNDATION OF ALABAMA	
O BRIGHT FUNDS FOUNDATION	
O CHARITIES AID FOUNDATION OF AMERICA	
O CHARITY ON TOP FOUNDATION, INC.	
O CHARITYVEST, INC.	
O CINCINNATI CANCER ADVISORS	
O COALITION FOR HEADACHE AND MIGRAINE PATIENTS	
O DIVE INTO THE PINK, INC.	
O EC AWARE	
O ECOG-ACRIN MEDICAL RESEARCH FOUNDATION, INC	
O ECRI INSTITUTE	
O FIDELITY CHARITABLE GIFT FUND	
O FLORIDA ALLIANCE FOR HEALTHCARE VALUE	
O FOUNDATION FOR SARCOIDOSIS RESEARCH	
O FRIENDS OF CANCER RESEARCH	
O FUCK CANCER	
O GIVE LIVELY FOUNDATION	
O GIVINGA FOUNDATION, INC.	
O GOLDMAN SACHS GIVES	
O GOODCOIN FOUNDATION	
O HEALTH RESOURCES IN ACTION	
FORM 990, SCH A, PART II, SECTION C, LINE 17A, FACTS AND	CIRCUMSTANCES TEST
<u>O ICER</u>	
O JUSTGIVE	

O KAPLAN FAMILY FOUNDATION

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Schedule O (Form 990) 2023 Name of the organization		Page 2 Employer identification number
5	CATE FOUNDATION	54-1806317
O KINGS CARE FOUNDATION		
O LANGLEY FOR FAMILIES FOUN	DATION	
O LEUKEMIA & LYMPHOMA SOCIE	ТҮ	
O LIVESTRONG FOUNDATION		
O LL12 LLC		
O LUNGEVITY FOUNDATION		
O MIA'S MIRACLES		
O MICHAEL & SUSAN DELL FOUN	DATION	
O MORGAN STANLEY GLOBAL IMP	ACT FUNDING TRUST	
O NATIONAL COMMITTEE FOR QU	ALITY ASSURANCE	
O NATIONAL COMPREHENSIVE CA	NCER NETWORK, INC.	
O NATIONAL MULTIPLE SCLEROS	IS SOCIETY	
O NATIONAL NETWORK OF PUBLI	C HEALTH INSTITUTES	
O NATIONAL OVARIAN CANCER C	OALITION	
O NETWORK FOR GOOD		
O NORC		
O OMAHA COMMUNITY FOUNDATIC	N	
O ORANGE COUNTY UNITED WAY		
O PANCREATIC CANCER ACTION	NETWORK	
O PAN FOUNDATION		
O PATRIC YOUNG FOUNDATION		
O PAYPAL CHARITABLE GIVING	FUND	
<u>O PCORI</u>		
O PENINSULA COMMUNITY FOUND	ATION OF VIRGINIA, INC.	
O PGA TOUR CHARITIES, INC.		
O PHARMACY QUALITY ALLIANCE		
O PHRMA FOUNDATION		
O PIKES PEAK UNITED WAY		
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Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
O PLEDGELING FOUNDATION	
O RAYMOND JAMES CHARITABLE	
O S. SYDNEY DEYOUNG FOUNDATION	
O SCHWAB CHARITABLE FUND	
O SHARSHERET	
O T. ROWE PRICE PROGRAM FOR CHARITABLE GIVING	
O THE ARDS ALLIANCE	
O THE BENEVITY COMMUNITY IMPACT FUND	
O THE DONNA FOUNDATION	
O UNITED WAY OF SOUTH HAMPTON ROADS	
O UNITED WAY OF THE CAPITAL REGION	
O VANGUARD CHARITABLE	
O W. MONTAGUE COBB NMA HEALTH INSTITUTE	
O WINSTON-SALEM FOUNDATION	
O YOUNG SURVIVAL COALITION	
O YOURCAUSE LLC	
O ZERO PROSTATE CANCER	
GOVERNMENTAL AGENCIES	
O CENTERS FOR DISEASE CONTROL AND PREVENTION	
O CITY OF NEWPORT NEWS	
CORPORATIONS AND CORPORATE FOUNDATIONS	
O 183 DONATING CORPORATIONS AND CORPORATE FOUNDATIONS	
O 72 MADE DONATIONS IN FY2023/2024	
ACADEMIC AND RESEARCH INSTITUTIONS & PRIVATE FOUNDATIONS	
O AMERICAN INTERNATIONAL COLLEGE	
O AUGUST & ROSEMARY RIDOLFI IRREVOCABLE TRUST	
O BEGIN AGAIN FOUNDATION	

O BERNARD MCDONOUGH FOUNDATION, INC.

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Schedule O (Form 990) 2023 Name of the organization PATIENT ADVOCATE FOUNDATION	Page 2 Employer identification number 54-1806317
O BLUEPRINT PREP	
O BUTLER CLASS OF 66	
O COLUMBIA UNIVERSITY SCHOOL OF NURSING	
O FISHMAN FAMILY FOUNDATION	
O GREATER NATIONAL ADVOCATES INC.	
O HARVARD MEDICAL SCHOOL	
O HIGH PINES FOUNDATION	
O MAHAN FOUNDATION	
O RANDOLPH D. ROUSE FOUNDATION	
O ROBERT WOOD JOHNSON FOUNDATION	
O SEEDS OF FAITH, INC.	
O THE MITCHELL DAUGHTERS FOUNDATION	
O THE SONTAG FOUNDATION	
O THE UNIVERSITY OF ALABAMA AT BIRMINGHAM	
O THE WILDFLOWER FOUNDATION, INC.	
O UNC AT CHAPEL HILL OFFICE OF SPONSORED RESEARCH	
O UNIVERSITY OF CALIFORNIA IRVINE	
O UNIVERSITY OF CALIFORNIA, SAN FRANCISCO	
O UNIVERSITY OF MINNESOTA	
O UNIVERSITY OF UTAH	
GENERAL PUBLIC	
O RECEIVED MEMORIAL, HONORARY, AND GENERAL SUPPORT AND CONT	RIBUTIONS
FROM OVER 527 INDIVIDUALS IN FY2023/2024.	
O RECEIVED DONATIONS FROM OVER 1880 INDIVIDUALS OVER THE PA	AST 5 YEARS

IN FY2023/2024, PAF RECEIVED CONTRIBUTIONS FROM 661 DONORS INCLUDING

SUPPORT FROM INDIVIDUALS, CORPORATE PARTNERS AND FOUNDATIONS,

GOVERNMENT AGENCIES AND NON-PROFIT ORGANIZATIONS.

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Name of the organization

3. REPRESENTATIVE GOVERNING BODY

THE PAF EXECUTIVE BOARD OF DIRECTORS COMPRISED OF 15 VOTING MEMBERS,

AND 3 NON-VOTING MEMBERS, ALL OF WHOM ARE NATIONALLY RECOGNIZED EXPERTS

IN THE FIELDS OF HEALTHCARE ADMINISTRATION, CLINICAL PRACTICE AND

RESEARCH, HIGHER EDUCATION, DIRECT PATIENT CARE, NON-PROFIT MANAGEMENT,

GOVERNMENT/PUBLIC HEALTH, PATIENT ADVOCACY, HEALTH INSURANCE,

TECHNOLOGY, AND LAW. THE COMPOSITION OF THE BOARD IS A DEMONSTRATION IN

PRACTICE TO PAF'S COMMITMENT REPRESENTING THE BROAD INTEREST, AND

UNIQUE PERSPECTIVES, OF THE GENERAL PUBLIC AND TO GOVERN THE OPERATIONS

WITH A DIVERSE, YET UNIFIED, POINT OF VIEW THAT WILL ENABLE THE

FOUNDATION TO EXECUTE MEANINGFUL PATIENT PROGRAMS, DESIGNED TO ADDRESS

GAPS AND HEALTH INEQUITIES IN THE CURRENT HEALTHCARE ENVIRONMENT AND

ATTRACT SUPPORT FROM A BROAD RANGE OF POTENTIAL DONORS. THE PAF

EXECUTIVE BOARD OF DIRECTORS HOLDS FIDUCIARY RESPONSIBILITY AND MANAGES

AND CONTROLS THE ORGANIZATION AND PROPERTY OF PAF TO THE EXTENT VESTED

IN THEM BY THE PAF BYLAWS. IT IS THE RESPONSIBILITY OF THE BOARD TO

ENSURE THE ORGANIZATION IS RUN IN A FISCALLY RESPONSIBLE MANNER AND

THAT ALL PROGRAMS INITIATED AND DELIVERED BY PAF ARE ALIGNED WITH THE

MISSION OF PAF. THE PAF BOARD OF DIRECTORS ASSESSES THE ORGANIZATION'S

PERFORMANCE AND EFFECTIVENESS AND DETERMINES FUTURE ACTIONS REQUIRED,

IF ANY, TO ACHIEVE ITS MISSION.

THE BOARD OF DIRECTORS STRUCTURE ALSO HAS SEVEN (7) SUBCOMMITTEES THAT INCLUDE: EXECUTIVE COMMITTEE, GOVERNANCE COMMITTEE, FINANCE & AUDIT COMMITTEE, COMPENSATION AND BENEFITS COMMITTEE, PROGRAM COMMITTEE, NOMINATING COMMITTEE, AND BUILDING AND GROUNDS COMMITTEE. THE FULL BOARD OF DIRECTORS MEETS THREE (3) TIMES PER YEAR, TO BE FULLY BRIEFED ON THE ACTIVITIES OF THE FOUNDATION INCLUDING PROGRAM INITIATIVES AND 332212 11-14-23 Schedule O (Form 990) 2023 100

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Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number $54-1806317$			
OUTCOMES, FINANCIALS AND OVERALL ORGANIZATIONAL GROWTH AND				
FUNCTIONALITY. THE FULL BOARD IS ALSO SUPPLIED WITH SUPPLE	MENTAL			
ORGANIZATIONAL IMPACT REPORTS TWICE PER YEAR AS WELL AS THE ANNUAL				
IMPACT REPORT, WHICH IS ALSO MADE PUBLICLY AVAILABLE. THE	FINANCE			
COMMITTEE IS SUPPLIED WITH FINANCIAL REPORTS ON A REGULAR	BASIS FOR			
REVIEW AND COMMENT AND THE FULL EXECUTIVE BOARD RECEIVES A FULL				
FINANCIAL REPORTING PACKAGE ON A BIANNUAL BASIS.				

THE PAF EXECUTIVE BOARD IS KNOWLEDGEABLE ABOUT THE HEALTHCARE AND BUSINESS ENVIRONMENTS AND SERVES AS ADVISORS TO PAF MANAGEMENT TO ENSURE THAT PAF PROGRAMMING IS MEETING THE NEEDS OF THE CHRONICALLY AND CRITICALLY ILL PATIENTS LIVING AMONG US IN THE GENERAL POPULATION.

PAF'S COMPLIANCE PROGRAM REQUIRES THAT ALL BOARD OF DIRECTORS MEMBERS AGREE TO COMPLY WITH THE FOUNDATION'S CONFLICT OF INTEREST POLICY (COI), REQUIRING ANNUAL DISCLOSURE OF ANY REAL OR POTENTIAL CONFLICTS, AS WELL AS DISCLOSURE THROUGHOUT THE YEAR IF NEW REAL OR POTENTIAL CONFLICTS ARISE THROUGH THE COMPLETION OF THE COI DISCLOSURE FORM. FURTHER, ALL DIRECTORS COMPLETE A FORM 990 DIRECTOR AND OFFICER DISCLOSURE STATEMENT, REQUIRING THE ANNUAL EVALUATION OF THE DIRECTOR'S INDEPENDENCE PURSUANT TO IRS REQUIREMENTS AND DEFINITION OF "INDEPENDENCE". PAF'S BYLAWS REQUIRE THAT ALL CURRENT AND FUTURE VOTING MEMBERS OF THE PAF EXECUTIVE BOARD BE INDEPENDENT PER THE IRS DEFINITION OF INDEPENDENCE. ALL VOTING MEMBERS OF PAF'S EXECUTIVE BOARD OF DIRECTORS WERE INDEPENDENT IN FY2023/2024.

PAF'S GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS IS CHARGED WITH

0	VERSE	EING,	MONITORING,	AND	ENFORCING	COMPLIA	NCE	WITH	BOARD	STANDARDS	
33	2212 11-14-	23								Schedule O (Form	990) 2023
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Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number $54 - 1806317$
OF CONDUCT AND DUTIES, INCLUDING, BUT NOT LIMITED TO COI,	SELF-DEALING,
CODE OF CONDUCT, CONFIDENTIALITY, AND COMPENSATION. THEY A	RE CHARGED
WITH THE REVIEW AND DETERMINATIONS OF COI'S AND DIRECTOR'S	INDEPENDENCE
ANNUALLY. ADDITIONAL PROVISIONS TO ENSURE INDEPENDENCE THA	T HAVE BEEN
ADOPTED BY PAF INCLUDE; THE DIRECTOR, NOR IMMEDIATE FAMILY	MEMBER OF
THE DIRECTOR, CAN BE A DONOR TO PAF'S CPR PROGRAM OR A DIR	ECTOR,
OFFICER OR EMPLOYEE OF A DONOR TO PAF'S CPR PROGRAM; A DIR	ECTOR CANNOT
BE A FORMER DIRECTOR, OFFICER OR EMPLOYEE OF A DONOR TO PA	F'S CPR
PROGRAM MAINTAINING AN ONGOING RELATIONSHIP WITH SUCH DONO	R (VIA
CONSULTING OR OTHERWISE); A DIRECTOR CANNOT BE AN IMMEDIAT	E FAMILY
MEMBER OR FORMER DIRECTOR, OFFICER OR EMPLOYEE OF A DONOR	TO PAF'S CPR
PROGRAM AND SUCH IMMEDIATE FAMILY MEMBER MAINTAINS AN ONGO	ING
RELATIONSHIP WITH SUCH DONOR (VIA CONSULTING OR OTHERWISE)	. THE
COMMITTEE IN FY2023/2024 CONSISTED OF EIGHT (8) INDEPENDEN	T MEMBERS OF
THE PAF BOARD OF DIRECTORS.	

PER POLICY, PAF'S BOARD DOES NOT INCLUDE ANY EMPLOYEE AND/OR BOARD MEMBERS OF A DONOR ORGANIZATION, THUS, ELIMINATING THE INFLUENCE OF A DONOR FROM THE GOVERNING BODY OF PAF. MOREOVER, NO DONOR HAS THE AUTHORITY TO APPOINT DIRECTORS TO THE PAF BOARD. IN THIS REGARD, PAF IS STRIKINGLY DIFFERENT FROM A PRIVATE FOUNDATION WHERE IT IS COMMONPLACE FOR THE GOVERNING BODY TO BE COMPRISED OF MAJOR CONTRIBUTORS, MEMBERS CHOSEN BY MAJOR CONTRIBUTORS AND/OR FAMILY MEMBERS AFFILIATED TO THE FOUNDATION, OR BOTH.

FORM 990, SCH A, PART II, SECTION C, LINE 17A, FACTS AND CIRCUMSTANCES TEST CONTINUED FROM SCHEDULE O (G)

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Name of the organization

4. AVAILABILITY OF PUBLIC FACILITIES OR SERVICES; PUBLIC PARTICIPATION IN PROGRAMS OR POLICIES PAF'S PROGRAMS ARE DESIGNED FOR, AND AVAILABLE TO, THE GENERAL PUBLIC AND THE ORGANIZATION'S OPERATIONAL MODELS SUPPORT BROAD AVAILABILITY OF AND ACCESS TO PAF'S PATIENT SERVICES INCLUDING CASE MANAGEMENT SUPPORT, FINANCIAL AID FUNDS, THE CO-PAY RELIEF PROGRAM, PATIENT EDUCATION AND ADVOCACY PROGRAMS AND HEALTH EQUITY PROGRAMMING. OVER THE COURSE OF THE ORGANIZATION'S HISTORY, PAF HAS CONTINUOUSLY OFFERED PATIENT SERVICE PROGRAMS TO THE PUBLIC. THERE HAS BEEN A GREAT DEAL OF TIME AND ENERGY DEDICATED TO THE PROMOTION OF THE PROGRAMS OFFERED BY PAF AS IT IS A KEY PRIORITY OF THE ORGANIZATION THAT THE PROGRAMS REACH ANYONE WHO NEEDS THEM. IN FY2023/2024, PAF SERVED 187,427 PEOPLE, LIVING IN ALL 50 STATES AND US TERRITORIES, SUFFERING WITH OVER 650 VARIOUS CHRONIC, DEBILITATING AND/OR CRITICAL DISEASES. REFERRALS INTO PAF PROGRAMS COME FROM THOUSANDS OF SOURCES, WITH OTHER CHARITABLE NON-PROFIT ORGANIZATIONS AND HEALTHCARE PROFESSIONS, INCLUDING NURSES, SOCIAL WORKERS AND FINANCIAL COUNSELORS, TOPPING THE LIST WITH THE GREATEST FREQUENCY OF REFERRALS, AS DOCUMENTED IN THE PAF PATIENT PROGRAM DATABASES AND ANNUAL IMPACT REPORT (HTTPS://WWW.PATIENTADVOCATE.ORG/WP-CONTENT/UPLOADS/2023_ANNUALIMPACTREP ORT.WEB_.PDF). EACH PATIENT SERVED BY PAF NEEDED ASSISTANCE WITH ACCESS TO CARE AND AFFORDABILITY ISSUES, INCLUDING COST OF LIVING CHALLENGES THAT THEY FACED DUE TO THEIR ILLNESS.

PATIENTS ARE EDUCATED ABOUT THE AVAILABILITY OF THE PAF PROGRAMS

THROUGH MANY CHANNELS INCLUDING, BUT NOT LIMITED TO, MULTI-MEDIA

(EARNED AND PAID), OTHER NON-PROFIT, DISEASE SPECIFIC ORGANIZATIONS,

PROVIDERS, PHARMACIES, SOCIAL WORKERS, FINANCIAL COUNSELORS, SOCIAL

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Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
SERVICES, GOVERNMENT AGENCIES AND OTHER PATIENTS SERVED PR	EVIOUSLY BY
PAF. IN FY2023/2024 PAF REACHED 1,374,203 OF ITS SUBSCRIBE	RS WITH
PERSONALIZED COMMUNICATIONS THAT HAD A 44.6% OVERALL OPEN	RATE. PAF
UTILIZES VARIOUS PROMOTIONS AND EDUCATION ACTIVITIES TO EN	SURE THAT
THERE IS BROAD AWARENESS IN THE GENERAL PUBLIC, AND AMONG	THOSE
HEALTHCARE STAKEHOLDERS CARING FOR THE SICK AND DISABLED,	OF THE
FOUNDATION'S PATIENT PROGRAMS INCLUDING, BUT NOT LIMITED T	0:
REGULAR EMAIL COMMUNICATIONS TO THE PAF LIST SERVE; INCLU	SIVE OF
THOUSANDS OF PROVIDERS, PHARMACIES, NON-PROFIT ORGANIZATIO	NS, PATIENTS,
FAMILIES, AND CAREGIVERS WHO HAVE UTILIZED PAF PROGRAMS	
REGULAR POSTS ON THE PAF FACEBOOK PAGE; INCLUSIVE OF PROG	RAM AND
PATIENT RESOURCE INFORMATION.	
DEVELOPMENT AND MAINTENANCE OF PAF AND CPR WEBSITES; INCL	USIVE OF
EXTENSIVE PATIENT EDUCATION MATERIALS AND RESOURCE DIRECTO	RIES/ONLINE
TOOLS.	
ROUTINE PARTICIPATION IN LOCAL, REGIONAL, AND NATIONAL OU	TREACH
EVENTS; INCLUDING EXHIBITING AT CONFERENCES, SPEAKING ENGA	GEMENTS, AND
TRAINING SESSIONS FOR OTHER AGENCIES.	
ROUTINE DELIVERY OF "THE SPOTLIGHT," AN EDUCATIONAL SERIE	S DESIGNED TO
ADDRESS CONCEPTS RELATED TO VARIOUS HEALTHCARE/INSURANCE	AND/OR
ENTITLEMENT PROGRAMS,	
DEVELOPMENT AND RELEASE OF PAF TOPIC-BASED STORY BOARDS	
AD PLACEMENTS ON SOCIAL CHANNELS INCLUDING FACEBOOK AND Y	OUTUBE
AD AND PSA PLACEMENTS ON IHEART RADIO	
PUBLISHING AND DISSEMINATION OF THE PAF ANNUAL IMPACT REP	ORT
LINKS FROM AND TO VARIOUS NON-PROFIT PATIENT ORGANIZATION	IS WEBSITES
AND PAF'S WEBSITES AND ONLINE RESOURCE TOOLS.	

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Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number $54 - 1806317$
NON-PROFIT ORGANIZATIONS THAT SERVE THE PATIENTS FOR WHICH	WE HAVE
PROGRAMS AVAILABLE TO ENSURE THEY ARE CONNECTING PATIENTS	TO OUR
PROGRAMS AS THEY NEED OUR SUPPORT.	
DEVELOPMENT OF THE PATIENT PARTNER FOR EQUITY PROGRAM AND	DISTRIBUTION
OF ASSOCIATED NEWSLETTER	
DISTRIBUTION OF PUBLIC PRESS RELEASES TO ANNOUNCE THE ADD	ITION OF NEW
PATIENT PROGRAMS AND/OR EXPANSION OF EXISTING PROGRAMS.	
INCLUSION IN EARNED MEDIA STORIES; PROFILES OF PAF PROGRA	MS AND
PATIENTS SERVED BY PAF	
SUMMARY	

IN	SUMMARY,	PATIENT	ADVOCATE	FOUNDATION	EMBODIES	ALL	THE
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CHARACTERISTICS OF A PUBLICLY SUPPORTED ORGANIZATION, BASED ON THE

FACTS AND CIRCUMSTANCES TEST DESCRIBED IN SECTION 1.170A-9(E) (3) OF

THE TREASURY REGULATIONS. PAF DEMONSTRATES, IN POLICY AND PRACTICE,

THAT ITS OPERATIONS ARE FREE FROM THE INFLUENCE AND CONTROL OF ITS

DONORS, FURTHER, THERE IS NO EVIDENCE THAT A SMALL GROUP OF DONORS

CONTROL PAF; RATHER, PAF IS A DIVERSE, COMPLEX PATIENT SUPPORT

ORGANIZATION THAT HAS OPERATED AS A PUBLICLY SUPPORTED ORGANIZATION.

PAF CONTINUES TO OPERATE CONGRUENTLY WITH A PUBLICLY SUPPORTED

ORGANIZATION, GARNERING SUPPORT FROM A BROAD CROSS SECTION OF DONORS,

INCLUDING THE GOVERNMENT, OTHER PUBLIC CHARITIES, AND THE GENERAL

PUBLIC, WITH A REPRESENTATIVE GOVERNING BODY. PAF CONTINUES ITS

DILIGENCE IN SEEKING NEW SOURCES OF SUPPORT FROM THE GENERAL PUBLIC AS

WELL AS OTHER ORGANIZATIONS AND GOVERNMENTAL AGENCIES. ACCORDINGLY, THE

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FOUNDATION QUALIFIES AS A "PUBLICLY SUPPORTED" ORGANIZATION AS

DESCRIBED IN SECTION 170(B) (1) (A) (VI).

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(Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

54-1806317

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

PATIENT ADVOCATE FOUNDATION

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
	-				

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity		g) 512(b)(13) rolled ity?
				501(c)(3))		Yes	No
NATIONAL PATIENT ADVOCATE FOUNDATION (NPAF)	SEEKS TO REMOVE OBSTACLES				NPAF IS THE		
- 54-1839226, 725 15TH STREET, WASHINGTON,	TO HEALTHCARE ACCESS FOR				SISTER		
DC 20005	PATIENTS	VIRGINIA	501(C)(3)	LINE 12B, II	ORGANIZATION TO		х
	-						
	-						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

	· · · · · · · · · · · · · · · · · · ·										
(a)	(b)	(c)	(d)	(e)	(f)	(g)	()	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets		ortionate tions?			or Percentage ownership
		country)		sections 512-514)		400010	Yes	No	K-1 (Form 1065)	Yes	10
	-										
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(C) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	512(b contr	tion b)(13) rolled tity?
		country)		or trusty		235013		Yes	No
	1								

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Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

ote: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	s N
During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		2
b Gift, grant, or capital contribution to related organization(s)		X	
c Gift, grant, or capital contribution from related organization(s)			
d Loans or loan guarantees to or for related organization(s)	1d		
e Loans or loan guarantees by related organization(s)			
f Dividends from related organization(s)	1f		
g Sale of assets to related organization(s)	1g		
h Purchase of assets from related organization(s)	1 h		
Exchange of assets with related organization(s)			
Lease of facilities, equipment, or other assets to related organization(s)			
Lease of facilities, equipment, or other assets from related organization(s)			
Performance of services or membership or fundraising solicitations for related organization(s)	11	X	_
n Performance of services or membership or fundraising solicitations by related organization(s)	1m	X	
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1 n	X	
Sharing of paid employees with related organization(s)		X	-
Reimbursement paid to related organization(s) for expenses		x	
Reimbursement paid by related organization(s) for expenses		X	-
Other transfer of cash or property to related organization(s)	1r		
Other transfer of cash or property from related organization(s)			

(a) Name of related organization	(b) Transaction type (a·s)	(c) Amount involved	(d) Method of determining amount involved
(1) NATIONAL PATIENT ADVOCATE FOUNDATION	В	200,000.	
(2) NATIONAL PATIENT ADVOCATE FOUNDATION	м	780,000.	
(3) NATIONAL PATIENT ADVOCATE FOUNDATION	0	597,072.	
(4) NATIONAL PATIENT ADVOCATE FOUNDATION	P	14,336.	
(5) NATIONAL PATIENT ADVOCATE FOUNDATION	Q	28,220.	
(6)			

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN	(b) Primary activity	(c) Legal domicile	(d) Predominant income	(e Are	all	(f) Share of	(g) Share of		1) opor-	(i) Code V-UBI	(j) General	(k)
of entity	T finary activity	(state or foreign country)		partner 501(c org: Yes		total	end-of-year assets	Dispr tior alloca Yes	tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managi partne	ownership
				163					NO	(***********	163 1	

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NAME OF RELATED ORGANIZATION:

NATIONAL PATIENT ADVOCATE FOUNDATION (NPAF)

DIRECT CONTROLLING ENTITY: NPAF IS THE SISTER ORGANIZATION TO PAF.

DR.BALCH IS CEO OF AND PAID BY BOTH.

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